CRRA BOARD MEETING Sept. 29, 2011

Connecticut Resources Recovery Authority Regular Board of Directors Meeting Agenda Sept. 29, 2011 9:30 AM

I. Pledge of Allegiance

II. Public Portion

A ½ hour public portion will be held and the Board will accept written testimony and allow individuals to speak for a limit of three minutes. The regular meeting will commence if there is no public input.

III. Minutes

1. <u>Board Action</u> will be sought for the Approval of the Regular August 25, 2011, Board Meeting Minutes (Attachment 1).

1.a Action Items

IV. Board Committee Reports

- A. Finance Committee Reports
 - 1. <u>Board Action</u> will be sought Regarding Approval of Insurance Renewals (Attachment 2).
 - 2. <u>Board Action</u> will be sought Regarding Approval of the 2011 Year End Audit (Attachment 3).
 - 3. <u>Board Action</u> will be sought Regarding Approval Contribution to Mid-Conn Risk Fund (Attachment 4).

B. Policies & Procurement Committee

- 1. <u>Board Action</u> will be sought Regarding Computer Information Consulting Services (Contract with B&R) (Attachment 5).
- 2. <u>Board Action</u> will be sought for the Resolution Regarding Municipal Government Liaison Services (Attachment 6).
- 3. <u>Board Action</u> will be sought for the Resolution Regarding Emergency Procurement of a Dozer for Compaction Services (Attachment 7).
- 4. <u>Board Action</u> will be sought for the Resolution Regarding Expenditures for Greenhouse Gas Monitoring Equipment at Mid-Connecticut RRF (Attachment 8).
- 5. <u>Board Action</u> will be sought for the Resolution Regarding a Contract with Steven Yates for Environmental Consulting Services (Attachment 9).

6. <u>Board Action</u> will be sought for the Resolution Regarding a Policy for PILOT Calculation (Attachment 10).

V. <u>Chairman and President's Reports</u>

VI. Executive Session

An Executive Session will be held to discuss pending litigation, trade secrets, personnel matters, security matters, pending RFP's, and feasibility estimates and evaluations.



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MEMORANDUM

TO:

CRRA Board of Directors

FROM:

Moira Kenney, Secretary to the Board/Paralegal

DATE:

Sept. 23, 2011

RE:

Notice of Regular Meeting

There will be a regular meeting of the Connecticut Resources Recovery Authority Board of Directors on Thursday, Sept. 29, 2011 at 9:30 a.m. The meeting will be held in the Board Room of 100 Constitution Plaza, Hartford, Connecticut.

Please notify this office of your attendance at (860) 757-7787 at your earliest convenience.

TAB 1

CONNECTICUT RESOURCES RECOVERY AUTHORITY

FOUR HUNDRED TWENTY-SECOND

AUGUST 25, 2011

A regular meeting of the Connecticut Resources Recovery Authority Board of Directors was held on Monday, August 25, 2011, in the Pasheshauke Pavilion in Old Saybrook, CT. Those present were:

Directors: Chairman Pace

Vice Chairman Jarjura (present beginning 10:47 a.m.)

Louis Auletta (present beginning 10:00 a.m.)

Timothy Griswold

Dot Kelly

Theodore Martland

Donald Stein

Steve Edwards, Bridgeport Project Ad-Hoc

Robert Painter, Mid-Connecticut Project Ad-Hoc

Steven Wawruck, Mid-Connecticut Project Ad-Hoc (present beginning 10:15 a.m.)

Present from CRRA in Hartford:

Tom Kirk, President

Jim Bolduc, Chief Financial Officer

Thomas Gaffey, Director of Enforcement and Recycling

Laurie Hunt, Director of Legal Services

Peter Egan, Environmental Affairs and Environmental Director

Sotoria Montanari, Education Supervisor

Paul Nonnenmacher, Director of Public Affairs

Moira Benacquista, Board Secretary/Paralegal

Others present: June September April of Redding, CT; John Maulucci of USA Hauling; Wayne Clarke of The Invisible River; Jim Sandler, Esq. of Sandler & Mara.

Chairman Pace called the meeting to order at 9:45 a.m. and said that a quorum was present.

PUBLIC PORTION FROM MS. JUNE SEPTEMBER APRIL

Chairman Pace asked Ms. June September April if she would like to address the Board.

Ms. April said she lives in Redding, CT. She said she is part of a group called the Friends of Trash-o-Saurus. Ms. April said she and her husband become involved with Friends of Trash-o-Saurus about a year ago during a twentieth anniversary trip to the Stratford Garbage Museum.

Ms. April asked for more time before the closure of the museum. She said Ridgefield Academy did not even know the museum was closing and she believes the Friends of Trash-o-Saurus need more time to bring awareness to the plight of the museum as the Garbage Museum impacts lives and

empowers young people. She asked for two more months as she has friends which are willing to do some big fundraisers and bring in the needed money if they have time.

Ms. April said she cannot comprehend the lack of support from the governmental side. Ms. April said the support has to come from the CRRA Board as well. Chairman Pace said he needed to correct that comment. He said the CRRA Board supports the museum. Chairman Pace said the Board has tried to raise funds from the Southwestern Towns, and although they offer verbal support, they did not provide the needed funding.

Director Edwards said that he and others parties have tried to get financial support for the museum. He said the amount of verbal support is overwhelming however no one is contributing enough funding. Ms. April asked if the Board has approached schools for funding. Director Edward said every school on that list has been approached, he did not know if Ridgefield Academy had been contacted. Chairman Pace said he has to assume that superintendents and Chief Elected Officials are making the best judgments and decision they can in their current financial situations. Chairman Pace said the Board would like to see funds come from the Southwest towns.

Ms. April said she is hoping that when school starts children are given the opportunity to raise the funds. Director Martland said as a former superintendent of schools he knows that fundraising by the students is not permitted without the prior approval of the superintendent. Ms. April said she has no issues contacting people however, the timeframe is important and there is no point in expending the energy if the museum is going to close. Chairman Pace said the CRRA Board has done everything it can for the last two years to try and keep the museum open. He said CRRA cannot use funds from the Mid-Ct Project to fund the museum.

Ms. April asked if the museum was to close and a substantial check came in the mail afterwards if the museum could be re-opened. Chairman Pace said the matter could certainly be addressed. Ms. April asked if that check came a month later if the museum could still be re-opened. Chairman Pace said management has tried to extend that timeframe using the funds available however the museum is at a place where that timeframe cannot be extended as closure funds are needed. He said support from the municipalities and a constant stream of fundraising would be needed to continually support the museum.

Chairman Pace asked what municipalities are committed to supporting the museum. Director Edwards replied; Westport, Bridgeport (to an extent), Stratford, Milford, and Woodbridge. He said much of the population which is served in the lower area, including Darien and Norwalk, is no longer part of the SWEROC Project and are not involved. Director Edwards said as the owners of the property inside of the building including the exhibits, SWEROC is not interested in dismantling anything at this time.

Director Edwards said he believes this funding should come from the Legislature. He said there should be a tax on tons of garbage. He said for years the museum was paid for out of garbage fees and the Board of Education provided no support. He said when that fee was examined more closely it was separated out and became difficult to assign going forward. Director Edward said it is his intent to go through CCM to get some kind of mechanism to put a fee on garbage tons as there are two primary educational institutions which deal with that.

Chairman Pace informed Ms. April that the CRRA Board and management sought to use funds from penalties incurred by Covanta assessed by the Connecticut Department of Environmental Protection (hereinafter referred to as the "CT DEP") to fund the museum. Mr. Egan said several years ago the operator of the Wallingford Waste to Energy Plant ran into an issue with an air emissions excedence with the CT DEP. He explained rather than fining them (a straight fine to the State) the CT DEP was prepared to work out a supplemental environmental project. Mr. Egan said that CRRA lobbied the then Commissioner of the Ct DEP, Amy Marella, to flow some of those funds to the Stratford Museum, however the CT DEP was not inclined to provide those funds. Chairman Pace said this was in spite of the fact that it is a CT DEP initiative to increase recycling and this seemed an obvious way to accomplish that.

Ms. April asked if the funds necessary to support the museum came in at the end of September if the museum would still have an opportunity to exist. Chairman Pace said that he is not prepared to say no, however the Board has been waiting for two years for the needed funds.

PUBLIC PORTION FROM MR. WAYNE CLARKE

Mr. Clarke said he is a landscape architect with the organization the Invisible River. He said the goal of his organization is to bring attention to the non-recyclable waste called the "Invisible River" and to raise the funds to create an IMAX film which shows that volume. He said about three years ago he and his family decided to put aside all the non-biodegradable and non-recycling items they generated which resulted in 25 bags of trash over a year. Mr. Clarke said he did the math and for residential America that sends a stream to the moon and back three times a year between residential, corporate, and institutional trash.

Mr. Clarke said his proposition to the CRRA Board is to find out how many people from the public are behind the garbage museum by turning redemption centers into fund raising places. He said the public can decide to take their receipts from turning in cans and bottles at redemption centers and give those funds to the museum. Mr. Clarke said politicians will know what their constituents want from not just verbal commentary but from these pledges. He said his numbers are preliminary but there are millions of dollars which flow through Connecticut redemption centers each year. Mr. Clarke said a portion of that over time would create an endowment for the museum where over the long term millions of dollars can potentially be raised.

Mr. Clarke said the increase in recycling generates more money and there are machines which can convert these items into fuel. He said the Garbage Museum is generating money for somebody someplace and there is actual immediate value for people looking to collect these items.

Director Kelly thanked Mr. Clarke and Ms. April for their comments and their desire to increase recycling.

Mr. Kirk added that July 1, 2008, is the date that the Bridgeport Project ended and the subsidy from the waste stream ended. He said CRRA has stitched together operations for three years. Mr. Kirk said this was accomplished through the hard work of the museum staff and the CRRA Board in their efforts to secure funding. He said it is important to note for the record that every stone possible was

overturned. Mr. Kirk said the CT DEP supplemental environmental project in particular was a natural fit, as \$500,000 worth of funds was available which the CT DEP elected not to use for the museum.

Mr. Kirk said management pushed the Legislature for the escheats generated by bottle recycling numerous time and was denied each time, each and every town in the region was approached for general funds, and finally the Regional School Boards were approached and despite their vocal support and integration of the museum into their curriculum they did not provide any funding which is understandable due to their financial situation. He said there has been no shortage in efforts by management and the Board to secure funding; unfortunately they have just not been successful.

Director Edwards said the resources approached for funding all have budgets to balance. He said SWEROC will do what they can to keep the infrastructure intact with the hope that funds can be raised in the future.

APPROVAL OF THE MINUTES OF THE JULY 28, 2011, REGULAR BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the July 28, 2011, Regular Board Meeting. Director Martland made a motion to approve the minutes, which was seconded by Director Kelly.

The motion to approve the minutes was approved by roll call. Chairman Pace, Director Auletta, Director Edwards, Director Griswold, Director Kelly, Director Martland, Director Painter, and Director Stein voted yes. Director Damer abstained.

Directors	Aye	Nay	Abstain
Chairman Pace	Х		
Louis Auletta, Jr.	Х		
David Damer			Х
Timothy Griswold	Х		
Dot Kelly	Х		
Ted Martland	X		
Donald Stein	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Bob Painter, Mid-Ct	X		

APPROVAL OF THE MINUTES OF THE AUGUST 1, 2011, SPECIAL TELEPHONIC, BOARD MEETING

Chairman Pace requested a motion to approve the minutes of the August 1, 2011, Special Telephonic Board Meeting. Director Martland made a motion to approve the minutes, which was seconded by Director Kelly.

The motion to approve the minutes was approved by roll call. Chairman Pace, Director Auletta, Director Griswold, Director Kelly, Director Martland, Director Painter, Director Stein, and Director Wawruck voted yes. Director Damer and Director Edwards abstained.

Directors	Aye	Nay	Abstain
Chairman Pace	X		
Louis Auletta, Jr.	X		
David Damer			Х
Timothy Griswold	Х		
Dot Kelly	X		
Ted Martland	Х		
Donald Stein	X		
Ad-Hocs			
Steve Edwards, Bridgeport			Х
Bob Painter, Mid-Ct	X		
Steve Wawruck, Mid-Ct	X		

$\frac{\textbf{RESOLUTION REGARDING REVIEW AND RECOMMENDATION OF THE GARBAGE}{\textbf{MUSEUM OPERATION}}$

Chairman Pace requested a motion on the above referenced item. The motion was made by Director Martland and seconded by Director Kelly.

WHEREAS, the Bridgeport Project officially ended on December 31, 2008; and

WHEREAS, the recycling component of the former Bridgeport Project located in Stratford, Connecticut survived the Bridgeport Project under the auspices of the Connecticut Resources Recovery Authority (the "Authority") and the Southwest Connecticut Regional Recycling Operating Committee, ("SWEROC"); and

WHEREAS, SWEROC has agreed to administer the regional education and promotional programs related to recycling for the southwest area towns; and

WHEREAS, SWEROC administered the regional education and promotional programs through the Garbage Museum located at 1410 Honeyspot Road Extension, Stratford, Connecticut; and

WHEREAS, the Garbage Museum's operating account is estimated to have a cash balance of approximately \$57,000 on July 1, 2011; and

WHEREAS, in Fiscal Year 2012 the Garbage Museum would need to receive an estimated \$224,000 new unappropriated cash; and

WHEREAS, SWEROC discontinued funding the Garbage Museum's activities with the exception of a onetime \$100,000 contribution in June 2009; and

WHEREAS, at its July 7, 2011 board meeting the Authority's Chairman of the Board of Directors notified the Garbage Museum Management that if sufficient funds are not raised within the next thirty days, the Museum would be closed; and

WHEREAS, due to its cash position, Management recommends that the Stratford Garbage Museum be closed in Fiscal Year 2012 and the educational activities be consolidated with the Authority's overall educational and promotional efforts.

NOW, THEREFORE, it is

RESOLVED: that absent a timely change in financial support by August 6, 2011, the President is hereby authorized to promptly discontinue operation of the Garbage Museum and to take all actions necessary to properly close this facility; and

FURTHER RESOLVED: that Management develops a facility plan for the property located at 1410 Honeyspot Road Extension, Stratford, Connecticut.

Mr. Kirk said the item for Board action is for approval of the Garbage Museum budget, an item which has come before the Board a number of times in the past few months and has been discussed at length. Mr. Kirk said the decision made by the Board in either direction is not irreversible. He said as indicated in the resolution direction can be changed, however the museum is currently out of money and management has no access to additional funds.

Mr. Kirk said according to bond indenture, statute, and project contracts CRRA is prohibited from sharing revenues from one project to another. He said the Garbage Museum has been operating on an emergency basis for the last two months by utilizing the surplus funds from last budget year. Mr. Kirk said the Board approved the president's use of an emergency mechanism to operate the museum at the prior Board meeting. He said there is no money left in that bucket and he can no longer continue to fund the museum under an emergency basis and there is no additional funding source available.

Mr. Kirk said as the financial picture evolves management could certainly reconsider any decisions made, funding contingent.

Director Martland said the SWEROC Project currently in existence is much smaller than the SWEROC Project of several years ago. He said the current group did not feel it was appropriate to pay for the larger group. Director Edwards agreed. He said it has been stated several times at this meeting that the SWEROC group tried everything it could, and the staff of the museum has turned over every rock it could, and certainly encouraged outside support. Director Edwards said SWEROC, which owns the exhibits inside the museum will keep them as such for the time being in the hope of funding. He said he will vote against the resolution on principal.

Director Damer said halfway through the resolution the whereas reads "in Fiscal Year 2012 the Garbage Museum would need to receive an estimated \$224,000 new un-appropriated cash". He asked if that number is still accurate to get the museum through the fiscal year. Mr. Kirk said there have been pledges and a small amount of cash so the amount required is slightly less, however \$20,000 a month is still needed.

Director Damer asked when the actual source of cash will be a negative balance and deactivated. Mr. Bolduc said these numbers are the latest as of last Thursday. Director Damer asked when the doors of the museum are physically expected to close. Mr. Bolduc said the cash will run out about the first day of October.

Chairman Pace asked if a closure date of October 1, 2011, will still provide for closure funds. Mr. Kirk said funding for closing and maintaining exhibits would not be available if the museum were to close on October 1, 2011. Chairman Pace said that information moves the closure date up, he asked at what point the museum would have the funds needed to close properly and have maintenance funds. Mr. Kirk replied now. Chairman Pace said this is a business decision. He asked if there are any other funds which management has not explored, or not explored fully which would provide the necessary funding to keep the museum open.

Mr. Bolduc said there are pledges, but not cash. Chairman Pace said in that case the museum would be running on a deficit and there would be no way to collect on a pledge. Director Damer asked if he was correct in stating the pledges are contingent on there being enough overall pledges to keep the museum open for the fiscal year. Mr. Bolduc said in his experience pledges, grants, foundations and loans often come with a commitment or are contingent on certain parameters.

Director Damer asked if some of the pledges from member towns are contingent on the museum actually being open. Mr. Bolduc said some of the cash was placed into restricted cash flow. Mr. Kirk said management is assuming those contributions were made in the anticipation that the museum would stay open for six to 12 months. He said the Town of Woodbridge did not stipulate that the cash they provided for the museum was contingent on the museum staying open for a specific amount of time. Chairman Pace said for the Town of Woodbury's good efforts he would assume those funds should go back.

Chairman Pace said if funds are raised to support the museum the CRRA Board can consider reopening the museum. Director Damer suggested adding something to that effect to the further resolve. Director Auletta suggested that the additional further resolve say something along the lines of, "That management includes in its plan keeping the facility intact to be able to re-establish the operation of the Garbage Museum in the future if the necessary funds can be raised based on new initiatives". Director Damer suggested adding "management will make reasonable efforts".

FRIENDLY AMENDMENT TO THE RESOLUTION REGARDING REVIEW AND RECOMMENDATION OF THE GARBAGE MUSEUM OPERATION

Director Auletta suggested amending the language in the resolution to insert the following after the last Further Resolved:

FURTHER RESOLVED: That management will make reasonable efforts to keep the facility and structure intact to enable the Garbage Museum to be reopened in the future if the necessary funds can be raised based on new initiatives.

The maker of the original motion, Director Martland, and the seconder of the original motion, Director Kelly, agreed to these changes as friendly amendments.

CONTINUED DISCUSSION ON RESOLUTION REGARDING REVIEW AND RECOMMENDATION OF THE GARBAGE MUSEUM OPERATION

Director Martland asked that the speakers receive a copy of this resolution. Director Griswold asked about the labor which would be required to operate the museum. Chairman Pace said at that point it may be necessary to train new employees, after of course extending the position to those employees who had originally worked there. Director Griswold said he is a little uncomfortable that CRRA does not have sufficient closure dollars to perform this closing properly.

Chairman Pace said there are two pieces of closure, the facility and the structure itself, and the interior. He asked Director Edwards if SWEROC would like the exhibits to remain in place. Director Edwards said yes. He said there were some capital improvements which were projected at the building which could be held off. He said the real cost would be the staff cost for September and the decommission costs.

SECOND FRIENDLY AMENDMENT TO THE RESOLUTION REGARDING REVIEW AND RECOMMENDATION OF THE GARBAGE MUSEUM OPERATION

Director Stein said if the museum closes immediately there will be about \$26,000 for unemployment insurance and heating costs. Director Edwards said the building is CRRA's and the property fund would be used to heat the building. He said he is assuming this building will be placed into the property management pool.

Director Stein suggested changing the last Resolution to read "immediately discontinued" instead of "promptly discontinued".

The maker of the original motion, Director Martland, and the seconder, Director Kelly, agreed to this change as a friendly amendment.

FINAL VOTE ON THE RESOLUTION REGARDING REVIEW AND RECOMMENDATION OF THE GARBAGE MUSEUM OPERATION AS AMENDED

The motion which was originally made by Director Martland and seconded by Director Kelly was approved as amended by roll call.

WHEREAS, the Bridgeport Project officially ended on December 31, 2008; and

WHEREAS, the recycling component of the former Bridgeport Project located in Stratford, Connecticut survived the Bridgeport Project under the auspices of the Connecticut Resources Recovery Authority (the "Authority") and the Southwest Connecticut Regional Recycling Operating Committee, ("SWEROC"); and

WHEREAS, SWEROC has agreed to administer the regional education and promotional programs related to recycling for the southwest area towns; and

WHEREAS, SWEROC administered the regional education and promotional programs through the Garbage Museum located at 1410 Honeyspot Road Extension, Stratford, Connecticut; and

WHEREAS, the Garbage Museum's operating account is estimated to have a cash balance of approximately \$57,000 on July 1, 2011; and

WHEREAS, in Fiscal Year 2012 the Garbage Museum would need to receive an estimated \$224,000 new unappropriated cash; and

WHEREAS, SWEROC discontinued funding the Garbage Museum's activities with the exception of a onetime \$100,000 contribution in June 2009; and

WHEREAS, at its July 7, 2011 board meeting the Authority's Chairman of the Board of Directors notified the Garbage Museum Management that if sufficient funds are not raised within the next thirty days, the Museum would be closed; and

WHEREAS, due to its cash position, Management recommends that the Stratford Garbage Museum be closed in Fiscal Year 2012 and the educational activities be consolidated with the Authority's overall educational and promotional efforts.

NOW, THEREFORE, it is

RESOLVED: that absent a timely change in financial support by August 6, 2011, the President is hereby authorized to immediately discontinue operation of the Garbage Museum and to take all actions necessary to properly close this facility; and

FURTHER RESOLVED: that Management develops a facility plan for the property located at 1410 Honeyspot Road Extension, Stratford, Connecticut.

FURTHER RESOLVED: That management will make reasonable efforts to keep the facility and structure intact to enable the Garbage Museum to be reopened in the future if the necessary funds can be raised based on new initiatives.

The motion was approved by roll call. Chairman Pace, Director Auletta, Director Damer, Director Griswold, Director Kelly, Director Martland, and Director Stein voted yes. Director Painter and Director Wawruck abstained. Director Edwards voted no.

Directors	Aye	Nay	Abstain
Chairman Pace	X		
Louis Auletta, Jr.	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	X		
Ted Martland	Х		
Donald Stein	X		
Ad-Hocs			
Steve Edwards, Bridgeport		Х	
Bob Painter, Mid-Ct			Х
Steve Wawruck, Mid-Ct			Х

RESOLUTION REGARDING APPROVAL OF THE SOUTHWEST RECYCLING TRANSFER STATION PERMITTING, DISPOSAL AND BILLING PROCEDURES

Chairman Pace requested a motion on the above referenced item. The motion was made by Director Martland and seconded by Director Kelly.

RESOLVED: That the Board of Directors hereby approves the new SOUTHWEST RECYCLING TRANSFER STATION PERMITTING, DISPOSAL AND BILLING PROCEDURES substantially as presented and discussed at this meeting.

Mr. Kirk said this procedure is for the benefit of CRRA's customers in order to provide them with a better understanding of the rules, regulations, safety issues and process involved in bringing deliveries of waste to the CRRA facilities. He said the SouthWest facility underwent a change with the adoption of trans-load recyclables from Stratford up to Hartford. Mr. Kirk said that process is addressed in this amended recycling transfer station and permitting disposal features.

Mr. Kirk said these procedures have been in place since July 1, 2011, and due to quorum issues and availability the Board was not able to address ratification of the procedures. He said it is important for CRRA's customers to know how to conduct themselves on CRRA property. Mr. Kirk said that management reaches out to CRRA customers routinely to ensure that they understand the procedures and are knowledgeable of them. He said adjustment and changes are made to ensure the customers' needs are met and to ensure safety at the plant. Mr. Kirk said these procedures are very straightforward and similar to the other procedures for delivery.

Director Martland asked for more information concerning the SouthWest Project. Mr. Kirk said CRRA disposes of garbage for eleven SouthWest towns. Director Edwards said there are two different entities in the South, a group of eleven towns which have MSA's with CRRA and a different group which is comprised of SWEROC towns. He explained this is a SWEROC entity and SWEROC gets any revenue generated out of receipts which then go into the SWEROC kitty, spending of which is up to the discretion of the SWEROC Board. He said the eventual intent is to accumulate money for capital improvements for SWEROC's own single stream facility or to provide rebates. He said it is a cash zero tip fee.

Director Martland asked if there are towns other than SWEROC bringing their recyclables to Mid-CT. Director Edwards said SWEROC has been inviting other towns to come in with a price to-be-determined at the gate and so far there is only one other town which is interested. He said SWEROC would like to bring in other towns; however there is some active competition in Shelton which offers hefty rebates resulting in SWEROC not being able to attract many other towns at this point.

Director Martland asked if SWEROC had approved of these procedures. Director Martland said this document was reviewed by SWEROC.

Director Damer said this has already been reviewed by the SouthWest customers and it is similar to what is in place at the Mid-Ct facility. He said this would typically have gone through the Policies & Procurement Committee however; there are no August Committee meetings.

Director Edward said enforcement is an ongoing battle and CRRA typically gets involved and straightens those issues out.

Director Griswold asked if the materials are compacted out before being sent to Mid-Ct. Mr. Kirk replied no. Mr. Gaffey said Milford is tamping the tonnage and is getting 18-19 tons on each truck.

The motion previously made and seconded was approved by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Auletta, Director Damer, Director Edwards, Director Griswold, Director Kelly, Director Martland, and Director Stein voted yes. Director Painter and Director Wawruck abstained.

Directors	Aye	Nay	Abstain
Chairman Pace	X		
Vice-Chairman Jarjura	X		
Louis Auletta, Jr.	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	Х		
Ted Martland	X		
Donald Stein	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Bob Painter, Mid-Ct			Х
Steve Wawruck, Mid-Ct			Х

RESOLUTION REGARDING ADOPTION OF THE REVISED MID-CONNECTICUT PERMITTING, DISPOSAL AND BILLING PROCEDURES

Chairman Pace requested a motion on the above referenced item. The motion was made by Director Martland and seconded by Director Damer.

RESOLVED: That the Board of Directors hereby approves changes to the MID-CONNECTICUT PROJECT PERMITTING, DISPOSAL AND BILLING PROCEDURES substantially as presented and discussed at this meeting.

Mr. Kirk said this resolution is similar to the prior one and details modifications and edits to the procedure. He said all procedures are noticed ahead of time to CRRA customers and the general public.

Mr. Kirk said this procedure did solicit a comment from the Housatonic Resources Recovery Facility (hereinafter referred to as "HRRA") a group of a dozen or so towns in Western Connecticut which sent a letter to Chairman Pace which is included in the Supplemental portion of the Board package. He said the HRRA has concerns about waste migrating from their project to the Watertown transfer station. Mr. Kirk said management has been working with HRRA Chairman Mike Gill and the Executive Director to try and help them maintain their waste flow, a difficult task as their put-or-pay minimum with Wheelabrator is significant and they are in danger of missing that number in large part

due to an \$87.00 tip fee. He said some of that waste, which is not flow controlled, may end up over the border in New York.

Mr. Kirk said a very small amount of that waste comes into the Watertown Transfer Station. He said in FY'10 150 tons of HRRA waste found its way to Watertown. Mr. Kirk said recyclables are not part of that tonnage. He said CRRA offered to handle HRRA's recycling however they elected not to take CRRA up on this offer. He said management works hard to maintain the excellent relationship they have with HRRA, which is a much smaller organization than CRRA. He said HRRA is concerned that the changes to the Mid-Ct procedures invites additional waste into the CRRA waste system which would harm HRRA's minimum commitment. Mr. Kirk said this is not the case. He noted however CRRA cannot prohibit waste that is not flow controlled from going where it is allowed to go.

Chairman Pace said he had replied to HRRA's letter and let them know he was addressing their concerns. He said he is in the process of setting up a meeting between CRRA management and that of HRRA's to see what can be done to assist them. Chairman Pace said HRRA may have to address their model as the tip fee increases if they continue to lose garbage.

Mr. Kirk said management will address changes to the procedure with HRRA in addition to suggestions for HRRA to utilize to solve its flow control problem. Director Kelly said she saw the response letter which highlighted places and opportunities HRRA may use, and contained information that CRRA will assist with strategy as well.

The motion previously made and seconded was approved by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Auletta, Director Damer, Director Griswold, Director Kelly, Director Martland, Director Painter, Director Stein, and Director Wawruck voted yes. Director Edwards abstained.

Directors	Aye	Nay	Abstain
Chairman Pace	X		
Vice-Chairman Jarjura	X		
Louis Auletta, Jr.	X		
David Damer	X		
Timothy Griswold	X		
Dot Kelly	Х		
Ted Martland	X		
Donald Stein	Х		
Ad-Hocs			
Steve Edwards, Bridgeport			Х
Bob Painter, Mid-Ct	X		
Steve Wawruck, Mid-Ct	X		

CHAIRMAN'S REPORT

Chairman Pace said that CRRA had a major win in court concerning the NAES contract. He said CRRA takes abuse and misinformation as well as political arrangements going on out there and it is interesting that the judge notes those facts in the ruling.

Mr. Kirk said also included in the supplemental portion of the Board package was a communication to Senator Witkos from Mr. Kirk. He said he wanted the Board to know that management was reaching out to the Senator in advance of the Legislative Session to hopefully get on a better track with the Legislature in terms of CRRA Governance issues.

Mr. Kirk said members of the MAC Committee have requested that Mr. Kirk meet with a MAC sub-committee concerning the CRRA Board governance to try and develop a consensus on a bill to bring to the Legislature for something potentially agreeable to all before the Legislature starts.

EXECUTIVE SESSION

Chairman Pace requested a motion to enter into Executive Session to discuss pending litigation, trade secrets, personnel matters, security matters, pending RFP's, and feasibility estimates and evaluations, and real estate acquisition with appropriate staff. The motion, made by Director Kelly and seconded by Director Martland, was approved unanimously. Chairman Pace asked the following people join the Directors in the Executive Session:

Tom Kirk Jim Bolduc Peter Egan Laurie Hunt

The motion to move into Executive Session was approved unanimously by roll call.

The Executive Session began at 11:17 a.m. and concluded at 11:45 a.m. Chairman Pace noted that no votes were taken in Executive Session.

The meeting was reconvened at 11:45 a.m., the door to the Board room was opened, and the Board secretary and all members of the public (of which there were none) were invited back in for the continuation of public session.

The motion to move into Executive Session was approved unanimously by roll call. Chairman Pace, Vice-Chairman Jarjura, Director Auletta, Director Damer, Director Griswold, Director Edwards, Director Kelly, Director Martland, Director Painter, Director Stein, and Director Wawruck voted yes.

Directors	Aye	Nay	Abstain
Chairman Pace	X		
Vice-Chairman Jarjura	Х		
Louis Auletta, Jr.	X		
David Damer	Х		
Timothy Griswold	X		
Dot Kelly	X		
Ted Martland	X		
Donald Stein	X		
Ad-Hocs			
Steve Edwards, Bridgeport	X		
Bob Painter, Mid-Ct	X		
Steve Wawruck, Mid-Ct	Х		

ADJOURNMENT

Chairman Pace requested a motion to adjourn the meeting. The motion to adjourn was made by Director Martland and seconded by Director Damer and was approved unanimously.

There being no other business to discuss, the meeting adjourned at 1:10 p.m.

Respectfully Submitted,

Moira Benacquista

Board Secretary/Paralegal

TAB 2

RESOLUTION REGARDING THE PURCHASE OF COMMERCIAL GENERAL LIABILITY, UMBRELLA LIABILITY, POLLUTION LEGAL LIABILITY AND COMMERCIAL AUTOMOBILE LIABILITY INSURANCE

RESOLVED: That CRRA's Commercial General Liability insurance be purchased from ACE American Insurance Company (Rating A+) with a \$1,000,000 limit, \$25,000 deductible, for the period 10/1/11 - 10/1/12 for a premium of \$211,539 as discussed at this meeting; and

FURTHER RESOLVED: That CRRA's Umbrella Liability insurance be purchased from ACE Property & Casualty Insurance Company (Rating A+) with a \$25 million limit, \$10,000 retention, for the period 10/1/11 - 10/1/12 for a premium of \$158,552, as discussed at this meeting; and

FURTHER RESOLVED: That CRRA's Pollution Legal Liability insurance be purchased from Illinois Union Insurance Company (ACE) (Rating A+) with a \$20 million limit, \$250,000 retention, for the period 10/1/11 - 10/1/12 for a premium of \$243,012; as discussed at this meeting, and;

FURTHER RESOLVED: That CRRA's Commercial Automobile Liability insurance be purchased from ACE Fire Underwriters Insurance Company (Rating A+) with a \$1 million limit, liability coverage on all and comprehensive and collision on fourteen (14) passenger vehicles and light trucks with a \$1,000 deductible, for the period 10/1/11 - 10/1/12 for a premium of \$54,911.

The aggregate casualty premium is \$666,563 including all insurance outlined above for the period 10/1/11 - 10/1/12 (CRRA's annualized budget for these policies was \$690,809). This represents a 4% surplus (\$24,246) to budget.

The proposed premiums represent a total savings of \$4,420 (1%) compared to last year's annual premiums.

Executive Summary Connecticut Resources Recovery Authority Casualty Insurance Program Renewal September 29, 2011

Background

CRRA's current casualty insurance program, consisting of Commercial General Liability, Automobile Liability, Umbrella Liability and Pollution Legal Liability policies, expires on October 1, 2011 and needs to be renewed. (Exhibit I summarizes the coverage under these policies.)

New Program Marketing and Results

CRRA began this marketing phase with our broker, Aon Risk Services (Aon) in May of this year. All of the markets were provided the same underwriting data and identical specifications. All premiums quoted were kept strictly confidential. Of the eleven (11) markets Aon approached, some declined to quote because they were unable to provide the requested limits, others declined based on the nature of CRRA's exposures and/or loss history, still others could not price competitively or did not write business in CT. ACE, the incumbent was the only market to provide quotes for the casualty program.

(Exhibit II identifies the markets approached by Aon and their responses).

General Liability/Umbrella Liability/Pollution Legal Liability

Quotations on the existing program structure with a total of \$25 million in Umbrella limits as well as \$20 million in Pollution Legal Liability limits were sought from all markets.

Coverage was offered as follows:

General Liability

Our current insurance company, ACE (Rated A+ Superior), was the only insurer of the eleven (11) approached by Aon that quoted premiums that followed the specifications exactly for individual policies. ACE's quote for the \$1 million General Liability program with a deductible of \$25,000 carries a premium of \$211,539. This premium is 2% (or \$3,633) lower than last year. ACE will not write a multi-year policy for General Liability. Terrorism coverage (TRIA) is included.

ACE also provided an option for a higher deductible of \$50,000 which lowers the premium to \$197,088. This premium is 7% (or \$14,451) less than the premium with the lower deductible.

Umbrella Liability

Only ACE offered an umbrella limit of \$25 million as described in the specifications. The premium is \$158,552. This premium is exactly the same as last year. The policy attaches to the General Liability, Auto Liability and our Employers Liability (Part II of the Workers Compensation Policy with CIRMA.) Multi-year policies are not available. Terrorism (TRIA) is included.

Pollution Legal Liability

The pollution market is hardening slightly, particularly for public entities. This insurance is always challenging to place because of CRRA's many environmental exposures. However, our current insurer, ACE, offered two self insured retention (SIR) options for Pollution Legal Liability coverage:

ACE POLICY LIMIT, RETENTION, TERM AND PREMIUM OPTIONS:

	LIMIT O (per / ag	PTIONS gregate)
	\$20,000,000 / \$	\$20,000,000
RETENTION OPTIONS (per pollution condition)	\$250,000 SIR*	\$500,000 SIR*
Premium	\$231,440	\$220,578
TRIA (Terrorism)	\$ 11,572	\$ 11,029
Total Premium	\$243,012	\$231,607

^{*} SIR = Self-Insured Retention which is similar to a deductible, but must be paid out by the insured before insurance applies

Automobile Liability

CRRA sought coverage on thirty-one (31) units. Comprehensive and collision coverage is only provided on the newer fourteen (14) passenger vehicles and light trucks while liability coverage is on the entire fleet of 31 units. ACE provided a quote for \$1 million of coverage for a premium of \$53,460. This year's premium is \$1,451 (3%) lower than last year's \$54,911.

All other markets declined to quote the Auto. Terrorism (TRIA) coverage is not available on Commercial Auto Liability insurance. Multi-year policies are not available for Automobile Liability.

The chart that follows compares expiring premiums against quotes – highlighted column recommended:

CRRA Casualty Insurance: 10/1/11-10/1/12 Breakdown of Expiring Premiums vs. Recommended Renewal Premiums

Line of Coverage	Expiring Premiums ACE – Rating A+	Renewal Premiums (Same Deductibles) ACE - Rating A+	Renewal Premiums (Changed Deductibles) ACE - Rating A+
	2010-2011	2011-2012	2011-2012
\$1 Million	\$215,172	\$211,539	\$197,088
General Liability	(includes TRIA)	(includes TRIA)	(includes TRIA)
	\$25,000 Deductible	\$25,000 Deductible	\$50,000 Deductible
\$1 Million Automobile	\$54,911	\$53,460	\$53,460
Liability	(comp & collision on 18 vehicles with \$1000 deductible on these units)	(comp & collision on 14 vehicles with \$1000 deductible on these units)	(comp & collision on 14 vehicles with \$1000 deductible on these units)
\$25 Million	\$158,552	\$158,552	\$158,552
Umbrella Liability	(Includes TRIA) \$10,000 SIR (Sits over all but Pollution)	(Includes TRIA) \$10,000 SIR (Sits over all but Pollution)	(Includes TRIA) \$10,000 SIR (Sits over all but Pollution)
\$20 Million	\$242,348	\$243,012	\$231,607
Pollution Legal Liability	\$20m ea/\$20m Aggregate/\$250K SIR	\$20m ea/\$20m Aggregate/\$250K SIR	\$20m ea/\$20m Aggregate/\$500K SIR
	(TRIA Included)	(TRIA Included)	(TRIA Included)
Overall Cost of Program Total	\$25m GL, Umbrella & Auto =\$428,635 \$20m Pollution = \$242,348	\$25M GL, Umbrella & Auto =\$423,551 & \$20m Pollution \$243,012	\$25M GL, Umbrella & Auto = 4 09,199 & \$20m Pollution = \$231,607
	Total Cost – \$670,983	Total Cost — \$666,563	Total Cost – \$640,707
		Overall 1% Decrease from last year)	Overall 5% Decrease from last year)

Recommendation Rationale

ACE quoted policies which provide limits for General Liability of \$1M, subject to either a \$25,000 deductible or a \$50,000 deductible; a policy for \$1M Automobile Liability Limit; a \$25M Umbrella over the GL AL & EL, and a separate policy with a \$20M Pollution Limit with retentions of \$250,000 and \$500,000.

A premium reduction of \$14,451 for the higher General Liability deductible of \$50,000 offered by ACE is not justified as CRRA would be responsible for an additional \$25,000 per claim if we were to select this option. Fortunately, most of the claims we have in the General Liability category have been minor enough that they did not reach the deductible. However, within the last couple of years we resolved one claim which exceeded the \$50,000 deductible. The frequency of claims that would fall under the General Liability category leads us to recommend that CRRA stay with the lower deductible of \$25,000 per occurrence.

The pollution premium with the higher self insured retention of \$500,000 does not represent significant premium savings (\$11,405). The frequency of these kinds of claims is less than that of the General Liability category; however, the higher retention would require CRRA to spend \$250,000 more each claim. For this reason, we recommend that CRRA purchase the policy with the lower retention (\$250,000).

Observations

Aon believes that ACE continues to provide the most comprehensive and competitively priced program for CRRA's current and historical exposures. The following highlights some of the proposed terms that Aon and management believe are important in making our recommendation. Additional documentation is available upon request:

- Despite a large General Liability claim in 2007, which was closed in January of 2011, ACE has consistently provided premium reductions;
- Since 2007 premiums have been reduced by 25%;
- ACE has also been agreeable to expanding coverage terms and conditions from year to year;
- The ACE General Liability policy provides coverage for abuse and molestation;
- The ACE Auto policy provides a composite rate, eliminating the need to notify the insurer when vehicles are acquired or deleted during the year;
- ACE will provide a free loss prevention engineering survey;
- Claims handling is included in the premium;
- Catastrophe management is included with a \$250,000 sublimit;

- ACE's Pollution Liability policy provides coverage for lead paint and asbestos in structures;
- ACE provides pre-existing pollution conditions coverage for the divested locations; and
- With the purchase of standard terrorism coverage, bioterrorism coverage is included with the ACE program.

RECOMMENDATIONS

In consultation with our broker Aon, management recommends that the Finance Committee accept the following quotes offered by ACE Insurance Company for the period 10/1/11 - 10/1/12:

\$211,539 for \$1 million of Commercial General Liability ACE (Best Rating A+ (Superior))

\$158,552 for \$25 million of Umbrella Liability ACE (Best A+ (Superior))

\$243,012 for \$20 million of Pollution Legal Liability ACE (Best Rating A+ (Superior))

\$53,460 for \$1 million of Commercial Automobile Liability – ACE (Best Rating A+ (Superior))

TRIA (certified acts of terrorism) coverage is on all appropriate policies.

Total casualty premium - \$666,563 vs. annualized budget amount of \$690,809 (see Premium to Budget Comparison, Exhibit III).

Description of Coverage

Commercial General Liability Insurance

\$1,000,000 - Commercial General Liability

Covers damages to third parties for bodily injury or property damage within policy terms and conditions (e.g., a workman drops a tool and dents somebody's automobile; someone slips and falls at one of our facilities). Limits are \$1 million each occurrence, \$2 million general aggregate per location.

\$25,000,000 – Umbrella Liability

Covers all of the losses within policy terms and conditions that exceed the underlying layer of \$1 million General Liability, \$1 million Auto Liability and \$1 million Employers Liability.

Pollution Legal Liability

\$20,000,000 - Pollution Legal Liability

Covers losses arising from pollution conditions to third parties within policy terms and conditions for onsite bodily injury and property damage, third party claims for off-site clean up resulting from new conditions, third party claims for off site bodily injury and property damage, coverage for scheduled non owned disposal locations and pollution conditions resulting from transported cargo. On site clean up of new conditions only from spills associated with the jet fuel tank at Mid-CT facility. Limits are \$20 million each occurrence, \$20 million in the aggregate.

Automobile Liability Insurance

Covers damages to third parties for bodily injury or property damage from the use of a CRRA owned auto within policy terms and conditions. The policy also covers the physical damage of CRRA owned units. CRRA is responsible for insuring 31 power units and 1 transporter plate - tractors/ trailers, light trucks and passenger vehicles used in connection with administration and operation of our facilities. Comprehensive and collision coverage is only on fourteen (14) passenger vehicles and light trucks with a \$1,000 deductible. Limits are \$1 million each occurrence with no aggregate.

Connect	Connecticut Besources Becovery Authority	Recovery An	thority					
Quote D	Quote Disclosure Report	t	632.00					
Presenta	Presentation Date: September 1, 2011	tember 1, 20	11					
Program	Line of Business	Carrier	Carrier Response	Carrier Declination Reason	Premium	Quoted ARS	Intermediary, 1	Intermediary
Policy T	Policy Term: October 1, 2011 to October 1, 201	, 2011 to Oc	tober 1, 20	12			STATE STATE OF THE	COMMISSION
1	General Liability							
Program	111 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	ACE USA	Quoted		\$211.539	None	and A Recovery	
	General Liability							
	including TRIA,					-		
	\$50k Deductible	ACE USA	Quoted		\$197,088	None		
	Auto Liability	ACE USA	Quoted	The state of the s	\$53,460	None		
-TT	Umbrella Liability \$25M incl TRIA	ACE USA	Quoted		\$158 552	None		
		Arch	Declined	No appetite for CRRA exposures				
				Unable to provide anything different than last year				
				therefore not competitive. I ast year they moted a				
				combined program with a pollution section for				
		0.0 May 10 May 1.		scheduled locations and new conditions only. They				
		AWAC	Declined	were unable to provide any auto.	Milderson er		area sama	
	-	Chubb	Declined	Operations are outside their marketing appetite				
				Unable to provide anything different than last year,				
		** ***********************************		which was only a combined program with insufficient				
		Ironshore	Declined	coverage. Therefore this year they remain uncompetitive.			E-1 MINE - MINES (MINES TAXABLE)	
		Ismee River						
		(non admitted) Declined	Declined	Unable to compete with expiring premiums			AmWins	
		Kinsale		O. T. C.			THE LANGE	
	70. 9 10 de abo	Energy (non				To observe the second	T sale M sales sur	
:		admitted)	Declined	Unable to compete with the expiring premiums			AmWins	
				New underwriters unable to familiarize themselves				
				with CRRA operations by quote due date of 9/1/11;				
		Liberty	Declined	and unable to provide an umbrella.				
				CRRA is not operation they will write due to potential	-			
				pollution exposures. They do not write environmental				
		Munich Re	Declined	types or coverages in public entity arena.				

Connecticut Resources Recovery Authority	Secovery Au	thority					
Quote Disclosure Report		<i>c</i>					
Presentation Date: September 1, 2011	ember 1, 20	11					
Program Line of Business	Carrier	Carrier Response	Carrier Declination Reason	Premium	Quoted ARS Commission	Intermediary, Intermediary	Intermediary
Policy Term: October 1, 2011 to October 1, 20	, 2011 to Oc	tober 1, 20	11.2				Transcription of the second
	Philadelphia	Declined	No appetite integrated municipal solid waste				
			Unable to provide anything different than last year.				
****			therefore they remain uncompetitive. Last year they	-			
	Zurich	Declined	quoted a combined program with insufficient limits.				
Monoline Pollution				:			
\$20M limit,						. 1985 4.1	
\$250,000 SIR w/							
TRIA	ACE USA	Quoted		\$ 243,012.00	None		
Monoline Pollution							
\$20M limit,		vo.— vos s s					
\$500,000 SIR w/		BRIDE STATE					
TRIA	ACE USA	Quoted		\$ 231,607.00	None		
	Arch	Declined	Can only write \$10M limit, just like last year.				Annahum or a man man of the contract of the co
	****		Unable to provide anything different than last year,				
		, Managara	therefore not competitive. Last year in addition to a				
			combined program (see above) they quoted a				
	7 v v	Dooling.	monoline pollution program for divested locations				
	Berkelev	Declined	Can only write \$10M limit inst like last year				
	Chubb	Declined	Not interested in exposures				
	CV Starr	Declined	Not writing in CT				
			Unable to provide anything different than last year,				
	Great		therefore not competitive. Their pricing last year was				
	American	Declined	about \$100,000 higher than Ace's premium				
	Liberty	Declined	Undesirable past loss experience and site conditions				
•	Philadelphia	Declined	Can only write \$15M limit, just like last year				
- 1754.4	XL	Declined	Not interested based on exposure and loss experience				

PREMIUM TO BUDGET COMPARISON

Insurance Type	2010-2011 10/1/10-10/1/11 Premium	FY2011 10/1/10-6/30/11 Actual	FY2012 7/1/11-10/1/12 Budget	Annualized Budget	Proposed 10/1/11-10/1/12 Premium	Surplus/(Deficit) to Budget
General Liability	\$215,172	\$161,379	\$59,172	\$220,551	\$211,539	\$9,012
Umbrella Liability	\$158,552	\$118,914	\$43,625	\$162,539	\$158,552	\$3,987
Pollution Legal Liab.	\$242,348	\$181,761	\$69,675	\$251,436	\$243,012	\$8,424
Automobile Liability	\$54,911	\$41,183	\$15,100	\$56,283	\$53,460	\$2,823
TOTALS	\$670,983	\$503,237	\$187,572	\$690,809	\$666,563	\$24,246

EXHIBIT III

TAB 3

RESOLUTION REGARDING THE ANNUAL FINANCIAL REPORT FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Resolved: That the Board hereby accepts the Annual Financial Report for the Fiscal Year Ended June 30, 2011, substantially as discussed and presented at this meeting.

DRAFT Preliminary Document For Discussion Purposes Only



CONNECTICUT RESOURCES RECOVERY AUTHORITY

A Component Unit of the State of Connecticut

ANNUAL FINANCIAL REPORT

FISCAL YEAR ENDED JUNE 30, 2011

TOGETHER WITH INDEPENDENT AUDITOR'S REPORT

• 5.

Connecticut Resources Recovery Authority A Component Unit of the State of Connecticut

ANNUAL FINANCIAL REPORT

AS OF AND FOR THE YEAR ENDED JUNE 30, 2011

I
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III
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Connecticut Resources Recovery Authority A Component Unit of the State of Connecticut

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BOLLAM, SHEEDY, TORANI & CO. LLP Certified Public Accountants New York, New York

DRAFT

INDEPENDENT AUDITOR'S REPORT

Board of Directors Connecticut Resources Recovery Authority Hartford, Connecticut

We have audited the accompanying balance sheets of the Connecticut Resources Recovery Authority (Authority), a component unit of the State of Connecticut, as of June 30, 2011 and 2010, and the related statements of revenues, expenses, and changes in net assets, and cash flows for the years then ended. These financial statements are the responsibility of the Authority's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America, and the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Authority as of June 30, 2011 and 2010, and the results of its operations and its cash flows for the years then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have also issued our report dated ______, 2011, on our consideration of the Authority's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The accompanying Management's Discussion and Analysis on pages X through XX, is not a required part of the basic financial statements but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming an opinion on the basic financial statements taken as a whole. The accompanying combining schedules on pages XX through XX are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining schedules have been subjected to the auditing procedures applied in the audit of the basic financials statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

New York, New York _____, 2011

A Component Unit of the State of Connecticut

MANAGEMENT'S DISCUSSION AND ANALYSIS

The following Management's Discussion and Analysis ("MD&A") of the Connecticut Resources Recovery Authority's (the "Authority") activities and financial performance provides an introduction to the audited financial statements for the fiscal years ended June 30, 2011 and 2010. Following the MD&A are the basic financial statements of the Authority together with the notes thereto, which are essential to a full understanding of the data contained in the financial statements.

FINANCIAL POSITION SUMMARY

The Authority's fiscal year 2011 total assets decreased by \$36.4 million or 11.8% from fiscal year 2010 and total liabilities decreased by \$7.1 million or 7.8%. Total assets exceeded total liabilities by \$188.5 million as of June 30, 2011 as compared to \$217.8 million as of June 30, 2010 or a net decrease of \$29.3 million.

The fiscal year 2010 total assets decreased by \$25.2 million or 7.5% from fiscal year 2009 and total liabilities decreased by \$16.3 million or 15.3%. Total assets exceeded total liabilities by \$217.8 million as of June 30, 2010 as compared to \$226.7 million as of June 30, 2009, or a net decrease of \$8.9 million.

BALANCE SHEETS As of June 30, (Dollars in Thousands)

(Dollars in	(thousands)		
	2011	2010	2009
ASSETS			
Current unrestricted assets	\$ 95,885	\$ 106,047	\$ 123,081
Current restricted assets	31,606	46,979	28,639
Total current assets	127,491	153,026	151,720
Non-current assets:			
Restricted cash and cash equivalents	18,252	22,434	33,390
Restricted investments	817	817	817
Capital assets, net	123,543	129,521	144,559
Development and bond issuance costs, net	1,984	2,727	3,190
Total non-current assets	144,596	155,499	181,956
TOTAL ASSETS	\$ 272,087	\$ 308,525	\$ 333,676
LIABILITIES AND NET ASSETS	•		
LIABILITIES	•		
Current liabilities	\$ 29,769	\$ 33,776	\$ 37,659
Long-term liabilities	53,819	56,906	69,356
TOTAL LIABILITIES	83,588	90,682	107,015
NET ASSETS			
Invested in capital assets, net of related debt	117,634	120,895	133,360
Restricted	25,735	44,381	36,646
Unrestricted	45,130	52,567	56,655
TOTAL NET ASSETS	188,499	217,843	226,661
TOTAL LIABILITIES AND NET ASSETS	\$ 272,087	\$ 308,525	\$ 333,676

A Component Unit of the State of Connecticut

FINANCIAL HIGHLIGHTS

The following is an overview of significant changes within the Balance Sheets as of June 30, 2011 and 2010:

ASSETS

Current unrestricted assets decreased by \$10.2 million or 9.6% from fiscal year 2010, which decreased by \$16.5 million or 13.4% over fiscal year 2009. The fiscal year 2011 decrease is primarily due to:

- <u>Unrestricted cash and cash equivalents</u> decreased by \$5.0 million primarily as a result of the following:
 - O Payments of \$7.6 million for equipment purchases and plant improvements at the Mid-Connecticut Waste Processing and Power Block Facilities (\$4.5 million), closure costs at the Hartford Landfill (\$2.6 million), and post-closure costs at the Shelton Landfill (\$0.5 million); and
 - A transfer of \$3.3 million to the Mid-Connecticut Project current restricted Revenue Fund to pay for Mid-Connecticut capital expenditures incurred during fiscal year 2011; and
 - O Distributions of Authority's project-related funds to its former Wallingford and Bridgeport Projects member towns of \$5.0 million and \$1.0 million, respectively; and
 - O A transfer of \$1.7 million to the Property non-current restricted Post-Closure Trust Fund as a result of a new Stewardship Permit at the Wallingford Landfill; and
 - Funds transfer for a total of \$0.8 million to the Mid-Connecticut Project current restricted Revenue Fund to offset fiscal year 2012 debt payments (\$0.4 million) and to use for credit to the Mid-Connecticut Project members to offset the fiscal year 2010 adopted tip fee of \$69 per ton of solid waste delivered (\$0.4 million); and
 - o Payments of \$0.5 million to 19 Mid-Connecticut Project members for fiscal year 2010 tip fee credit; partially offset by:
 - O A \$5.2 million receipt from the Connecticut Department of Environmental Protection ("CTDEP") in October 2010 as reimbursement for costs previously incurred by the Authority in the closure of the Hartford Landfill (\$5.0 million) and the Waterbury Landfill (\$0.2 million); and
 - Contributions of \$4.6 million toward operating cash requirements at the Mid-Connecticut Project for capital expenditures associated with the Mid-Connecticut facilities, future Energy Generating Facility ("EGF") operating costs, and recycling education program; and

A Component Unit of the State of Connecticut

- Operating Fund balances increased by a total of \$4.1 million at two projects; the Southeast Project (\$2.8 million) and the SouthWest Division (\$1.3 million). The increase at the Southeast Project is due to project surplus, timing in payments to certain member towns for credit associated with fiscal year 2011 waste delivered and Southeast Project operator for the balance of fiscal year 2011 service fee. The increase at the SouthWest Division is due to timing in payment for contract operating charges.
- A transfer of \$1.1 million from the Mid-Connecticut Project current restricted Revenue Fund for fiscal year 2010 contributions toward operating cash requirements for future EGF operating costs.
- Accounts receivable, net decreased by \$5.0 million primarily due to:
 - O A decrease of \$4.4 million at the Mid-Connecticut Project as a result of the \$5.0 million receipt from the CTDEP in October 2010 as State grant-in-aid to reimburse for costs previously incurred by the Authority in the closure of the Hartford Landfill; partially offset by an increase of \$0.4 million in service payment receivables as a result of no tip fee subsidy credit to the Mid-Connecticut Project's member and contract towns and higher spot waste revenues as a result of waste delivery settlements with various hauling companies for diversion of waste from the Authority's Mid-Connecticut Project less the impact of lower member waste deliveries occurring state-wide; and
 - o A decrease of \$0.8 million at the Wallingford Project resulting from the closure of the project as of June 30, 2010.
- <u>Inventory</u> remained relatively flat, increasing by \$103,000.
- Prepaid expenses remained fairly flat, decreasing by \$259,000.

The fiscal year 2010 decrease was primarily due to:

- <u>Unrestricted cash and cash equivalents</u> decreased by \$18.9 million. This occurred primarily due to:
 - O Payments of \$13.2 million for closure costs at the Hartford landfill, equipment purchases and plant improvements at the Mid-Connecticut Waste Processing and Power Block Facilities; fiscal year 2009 service fee at the Southeast Project; various capital expenditures at the EGF; costs associated with the landfill development; post-closure costs at the Shelton landfill; and a claim in connection with a Mid-Connecticut operator; and
 - o A transfer of \$5.7 million to the Property Division non-current restricted Post-Closure Trust Fund as a result of a new Stewardship Permit at the Shelton Landfill; and
 - A \$3.5 million transfer of funds, net to the Mid-Connecticut Project current restricted Revenue Fund account for credit to the Mid-Connecticut Project members to offset the fiscal year 2010 adopted tip fee of \$69 per ton of solid waste delivered; and

A Component Unit of the State of Connecticut

- A \$1.6 million distribution of Bridgeport Project-related funds to the former Bridgeport Project town members; and
- Higher disbursement of funds for goods and services received at the Mid-Connecticut Project (\$1.5 million); and
- o Lower transfer of funds from the Mid-Connecticut current restricted Revenue Fund account for operating activities due to timing (\$1.1 million); and
- A transfer of \$500,000 to the Authority's current restricted Escrow Account in accordance with the Connecticut Transfer Act for the conveyance of the Wallingford Resource Recovery Facility to the Covanta Projects of Wallingford, LP.; partially offset by:
- Contributions toward operating cash requirements of \$4.4 million at the Mid-Connecticut Project for monitoring and maintenance of the Hartford and Ellington landfills postclosure care costs and capital expenditures at the Mid-Connecticut Project facilities; and
- A \$1.7 million transfer of funds from the Wallingford Project non-current restricted assets to stabilize the project fiscal year 2010 tip fee of \$60 per ton; and
- O A \$1.2 million transfer of funds from the Mid-Connecticut Project non-current restricted assets for a purchase of a new fuel tank at the Jet Turbine Facility; and
- A receipt of \$495,000 settlement funds (net of attorneys' fees and costs of litigation of \$55,000) at the Mid-Connecticut Project as a result of an Enron-related lawsuit settlement.
- Accounts receivable, net increased by \$2.9 million as a result of the following:
 - o Increased accounts receivable at the Mid-Connecticut Project. This increase reflects an increase in miscellaneous receivables as a result of a \$5.0 million State grant receivable from the CTDEP as reimbursement of additional costs previously incurred by the Authority in the closure of the Hartford Landfill; partially offset by a decrease in service payment receivables as a result of the credit to the Mid-Connecticut Project town members and improved collection in other miscellaneous receivables; and
 - o Decreased accounts receivable at the Wallingford Project due to decreases in electricity generation and contract rates.
- <u>Prepaid expenses</u> decreased by \$645,000, reflecting payments to vendors for insurance expenses and payments in lieu of taxes ("PILOT") that are applicable to future accounting periods. These payments are recorded as prepaid items as of June 30, 2010.

A Component Unit of the State of Connecticut

Current restricted assets decreased by \$15.4 million or 32.7% from fiscal year 2010, which increased by \$17.8 million or 62.1% from fiscal year 2009. The fiscal year 2011 decrease is primarily due to:

- Tip Fee Stabilization Fund at the Wallingford Project decreased by \$14.5 million due to distribution of funds to the former Wallingford Project member towns; and
- Debt Service Fund balances decreased by a total of \$3.0 million at two projects; the Mid-Connecticut Project (\$2.6 million) and the Southeast Project (\$0.4 million). This decrease is as a result of regular principal and interest payments due on Authority bonds in November 2010 and May 2011 less additional debt service deposits for regular principal payments due in November 2011; partially offset by:
- Revenue Fund balance at the Mid-Connecticut Project increased by \$1.8 million mainly due to a combination of the following:
 - Funds transfer of \$2.8 million and \$0.5 million from the Mid-Connecticut Project current unrestricted Landfill Development Fund and Risk Fund, respectively, to pay for Mid-Connecticut capital expenditures incurred during fiscal year 2011; and
 - A balance in advanced payments of \$0.7 million from the Mid-Connecticut customers for future solid waste deliveries; and
 - o A transfer of \$0.7 million from the Mid-Connecticut non-current restricted General Fund to offset Mid-Connecticut Project fiscal year 2012 debt service; and
 - Funds released by the Trustee from the Mid-Connecticut non-current restricted Equipment Replacement Fund and Operating and Maintenance Fund totaled \$544,000 (\$272,000 each) for amount in excess of minimum funding requirement of \$1.5 million for each fund as defined in the Mid-Connecticut Bond Resolution; and
 - A transfer of \$0.4 million from the Mid-Connecticut Project current unrestricted Debt Service Stabilization Fund to offset fiscal year 2012 debt payments; partially offset by:
 - o Non-transference from the Mid-Connecticut current unrestricted Debt Service Stabilization Fund (\$2.5 million) due to depletion of funds in prior periods; and
 - The transfer of \$1.1 million to the Mid-Connecticut Project current unrestricted Jets Operating Fund. This transfer represents fiscal year 2010 contributions toward operating cash requirements for future EGF operating costs; and
 - Contributions toward reserve requirements of \$0.5 million at the Mid-Connecticut Project for recycling education program and Southeast Project for monitoring and maintenance of the Montville landfill post-closure care costs.

A Component Unit of the State of Connecticut

The fiscal year 2010 increase was primarily due to:

- A reclass of \$14.4 million from the non-current restricted Wallingford Tip Fee Stabilization Fund as a result of the Wallingford Project expiration with the town members and operator as of June 30, 2010; and
- The transfer of \$500,000 from the Authority's current unrestricted Risk Fund to the Authority's current restricted Escrow Account in accordance with the Connecticut Transfer Act for the conveyance of the Wallingford Resource Recovery Facility to the Covanta Projects of Wallingford, LP.; and
- Contributions toward reserve requirements of \$500,000 at the Mid-Connecticut Project for recycling education program and Southeast Project for monitoring and maintenance of the Montville landfill post-closure care costs; and
- Revenue Fund account balance at the Mid-Connecticut Project increased by \$5.0 million. This increase is attributable to the following:
 - O The impact of lower debt service transfer during fiscal year 2010 as a result of the fiscal year 2009 debt service transfer in advance resulting from the indenture rate covenant calculation; and
 - O The transfer of funds from the Mid-Connecticut Project current unrestricted Debt Service Stabilization Fund for credit to the Mid-Connecticut Project members to offset the fiscal year 2010 adopted tip fee of \$69 per ton of solid waste delivered; and
 - o The impact of lower transfers of funds to the Mid-Connecticut unrestricted Operating Fund for operating activities due to timing; partially offset by:
- Debt Service Fund balances at the Mid-Connecticut and Southeast Projects decreased by \$2.9 million as a result of regular principal and interest payments due on Authority bonds in November 2009 and May 2010; which is partially offset by additional debt service deposits for regular principal payments due in November 2010.

Non-current assets decreased by \$10.9 million or 7.0% from fiscal year 2010, which decreased by \$26.5 million or 14.5% from fiscal year 2009. The fiscal year 2011 decrease occurred primarily due to:

- Restricted cash and cash equivalents decreased by \$4.2 million. This decrease occurred primarily due to:
 - o Payments of \$5.3 million for fuel tank at the Jet Turbine Facility; turbine controls upgrade and new turbine diaphragms at the EGF; and rebuild two free (power) turbines at the Jet Turbine Facility; and

A Component Unit of the State of Connecticut

- A decrease in Special Capital Reserve Fund of \$886,000 at the Southeast Project resulting from the refunding of the Southeast Project 1998 Series A Bonds in December 2010; and
- The transfer of \$0.7 million to the Mid-Connecticut current restricted General Fund to offset Mid-Connecticut Project fiscal year 2012 debt service; and
- O The \$544,000 released by the Trustee to the Mid-Connecticut current restricted Revenue Fund for amount in excess of minimum funding requirement of \$1.5 million for each fund as defined in the Mid-Connecticut Bond Resolution; partially offset by:
- A purchase of \$1.7 million U.S. Treasury Bill for the Wallingford Landfill Post-Closure Trust Fund; and
- A \$1.7 million contribution to Jets reserve to cover for some of the replacement costs for the fuel tank and turbine rebuild.
- Restricted investments remained unchanged.
- <u>Captial assets depreciable, net</u> decreased by \$9.1 million due to a \$17.6 million of depreciation expense and a \$1.2 million loss on write-off of various Mid-Connecticut assets as a result of plant improvements and equipment disposals and sales; partially offset by \$2.1 million in plant improvements and equipment purchases and a reclass of \$7.6 million in construction in progress ("CIP") from the nondepreciable capital assets. The \$7.6 million CIP projects represent capital projects that have been completed or substantially completed as of June 30, 2011.
- <u>Captial assets nondepreciable</u> increased by \$3.1 million due to an increase in CIP of \$10.7 million; partially offset by the \$7.6 million reclass of CIP to the depreciable capital assets, net. The balance in CIP of \$3.1 million represents installation of fuel tank and rebuild of a spare jet engine at the Jet Turbine Facility as well as other miscellaenous projects.
- <u>Development and bond issuance costs, net</u> decreased by \$0.7 million due to amortization expense and a write-off of unamortized bond issuance costs as a result of the Southeast Project refunding.

A Component Unit of the State of Connecticut

The fiscal year 2010 decrease was primarily due to:

- Restricted cash and cash equivalents decreased by \$11.0 million. This decrease reflects a combination of the following:
 - The reclass of \$14.4 million to the Wallingford Project current restricted assets as the result of the Wallingford Project expiration with the town members and operator as of June 30, 2010; and
 - The \$1.2 million transfer of funds to the Mid-Connecticut Project current unrestricted Facility Modifications Fund for the purchase of a new fuel tank at the Jet Turbine Facility; and
 - O The \$1.7 million transfer of funds to the Wallingford Project current unrestricted Operating Fund for stabilizing the project fiscal year 2010 tip fee of \$60 per ton; partially offset by:
 - The transfer of \$5.7 million from the Property Division current unrestricted Post-Closure Fund to establish the Shelton Landfill Post-Closure Trust Fund as a result of the new Stewardship Permit; and
 - o A \$1.1 million contribution toward reserve cash requirement.
- <u>Captial assets depreciable, net</u> decreased by \$5.0 million due to a \$16.8 million of depreciation expense, offset by \$1.3 million in plant improvements and equipment purchases and a reclass of \$10.5 million in CIP from the nondepreciable capital assets.
- <u>Captial assets nondepreciable</u> decreased by \$10.0 million due to the reclass of \$10.5 million in CIP to the depreciable capital assets, net and a write-off of \$1.6 million in deferred acquisition costs in association with the licensing and development of the Franklin landfill as a result of the suspension of landfill development in the State of Connecticut; partially offset by an increase of \$2.1 million in CIP.
- <u>Development and bond issuance costs, net</u> decreased by \$463,000 due to amortization expense.

LIABILITIES

Current liabilities decreased by \$4.0 million or 11.9% compared to fiscal year 2010, which deceased by \$3.9 million or 10.3% compared to fiscal year 2009. The fiscal year 2011 decrease from 2010 is primarily due to:

• Current bonds payable, net remained fairly constant, decreasing by \$374,000.

A Component Unit of the State of Connecticut

- <u>Current portion of closure and post-closure care of landfills</u> decreased by \$4.9 million as a result of lower construction and engineering costs at the Hartford Landfill as the closure activities are approximately 65% completed.
- Accounts payable and accrued expenses and other current liabilities increased by \$1.2 million primarily due to timing in payments for goods and services received at the Southeast Project and the SouthWest Division; partially offset by a decrease of \$1.0 million at the Wallingford Project due to the closure of the Project as of June 30, 2010.

The fiscal year 2010 decrease from 2009 was primarily due to:

- An \$861,000 decrease in net current portion of landfill closure and post-closure care mainly
 due to lower costs anticipated to be incurred at the Hartford Landfill within the next twelve
 months; and
- A \$3.3 million decrease in accounts payable and accrued expenses due to a lower accrued expenses balance at the Bridgeport, Mid-Connecticut, and Wallingford Projects.

Long-term liabilities decreased by \$3.1 million or 5.4% compared to fiscal year 2010, which decreased by \$12.5 million or 18.0% compared to fiscal year 2009. The fiscal year 2011 decrease is primarily due to:

- Bonds payable, net decreased by \$7.5 million as a result of regular principal payments due on Authority bonds in November 2010 (\$4.4 million), principal payment on the outstanding Southeast Project 1998 Series A Bonds as of December 15, 2010 (\$3.8 million), and write-off of unamortized premium on sale of bonds and other deferred amounts as a result of the Southeast Project refunding.
- <u>Closure and post-closure care of landfills</u> increased by \$1.0 million due to the impact of decreased current portion of closure and post-closure liabilities; partially offset by payments for closure and post-closure care costs at the Ellington, Hartford, Shelton, Waterbury, and Wallingford landfills.
- Other liabilities increased by \$3.4 million due to potential end of project transition costs.

The fiscal year 2010 decrease from 2009 was due to:

- Decreased bonds payable, net of \$4.3 million due to regular principal payment due on Authority bonds in November 2009; and
- Decreased landfill closure and post-closure care of \$8.0 million. This occurred due to a \$6.4 million reduction in the long-term liability accounts as a result of payments for closure and post-closure care costs and a \$2.5 million decrease in projected costs at the Ellington, Hartford, Shelton, Wallingford, and Waterbury landfills; partially offset by the impact of lower current portion of closure and post-closure care costs of \$861,000. The decrease in projected costs is a combination of the following:

A Component Unit of the State of Connecticut

- o Hartford Landfill: Fiscal year 2010 actual expenditures were less than estimated costs; and
- o Shelton Landfill:
 - Estimated cost for permit fees was decreased as a result of the Stewardship Permit;
 and
 - Certain other estimated costs were decreased based on improved maintenance and operating for the gas system and re-analysis of costs required; and
- o Wallingford Landfill:
 - Certain estimated costs were decreased as a result of the Stewardship Permit.

SUMMARY OF OPERATIONS AND CHANGES IN NET ASSETS

Net asets may serve over time as a useful indicator of the Authority's financial position.

STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS Fiscal Years Ended June 30, (Dollars in Thousands)

171,703
183,553
,
(11,850)
17,398
(29,248)
6,437
(22,811)
(22,811)
249,472
226,661
(29,5) (29,5) (22,5) (22,5) (22,5)

Operating revenues decreased by \$6.1 million or 4.4% during fiscal year 2011 from fiscal year 2010 and \$33.6 million or 19.6% during fiscal year 2010 from fiscal year 2009. The fiscal year 2011 decrease is primarily due to:

- A \$7.5 million decrease in member service charges; and
- A \$2.7 million decrease in energy sales; partially offset by:

A Component Unit of the State of Connecticut

- A \$1.8 million increase in other services charges; and
- A \$2.3 million increase in other operating revenues.

The fiscal year 2010 decrease was primarily due to:

- A \$12.9 million decrease in member service charges; and
- A \$9.2 million decrease in other service charges; and
- A \$5.4 million decrease in energy sales; and
- A \$2.5 million decrease in ash disposal reimbursement; and
- A \$3.6 million decrease in other operating revenues.

Operating expenses increased by \$9.1 million or 6.7% during fiscal year 2011 primarily due to:

- A \$19.0 million increase in distribution to member towns; and
- A \$2.7 million increase in closure and post-closure care of landfills; and
- A \$2.0 million increase in General and Administrative services; partially offset by:
- A \$12.2 million decrease in solid waste operations; and
- A \$1.6 million decrease in Operational and Environmental services; and
- A \$0.5 million decrease in legal services external.

Operating expenses decreased by \$48.5 million or 26.4% during fiscal year 2010 primarily due to:

- A \$25.0 million decrease in distribution to member towns; and
- A \$13.0 million decrease in landfill closure and post-closure care of landfills; and
- A \$9.5 million decrease in solid waste operations; and
- A \$1.6 million decrease in General and Administrative services; and
- An \$865,000 decrease in legal services external; partially offset by:
- An \$805,000 increase in Operational and Environmental services.

Depreciation and amortization increased by \$0.7 million or 4.1% during fiscal year 2011 as a result of additional plant improvements and equipment purchases. During fiscal year 2010, depreciation and amortization remained relatively flat, decreasing by \$106,000 or 0.6%.

Non-operating revenues (expenses), net decreased by \$7.0 million during fiscal year 2011 primarily due to the \$5.0 million decrease in State grant as reimbursement of additional costs previously incurred by the Authority in the closure of the Hartford Landfill, the loss on the write-off of various Mid-Connecticut assets, a loss on a transfer of the Wallingford Project equipment to its former operator on July 1, 2010, distribution of remaining balance in the Southeast Project Rebate Fund to the Southeastern Connecticut Regional Resources Recovery Authority ("SCRRRA") for its future needs, decreased investment income; partially offset by decreased interest expense.

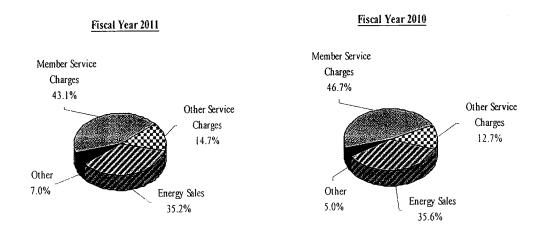
Non-operating revenues, net decreased by \$1.1 million during fiscal year 2010 primarily due to a \$2.3 million decrease in investment income and a \$4.3 million decrease in litigation-related settlement income resulting from various Enron-related lawsuits during fiscal year 2009;

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partially offset by the \$5.0 million State grant as reimbursement of additional costs previously incurred by the Authority in the closure of the Hartford Landfill.

SUMMARY OF OPERATING REVENUES

The following charts show the major sources and the percentage of operating revenues for the fiscal years ended June 30, 2011 and 2010:



During fiscal year 2011, Solid Waste tipping fees (member service and other service charges) account for 57.8% of the Authority's operating revenues. Energy sales make up another 35.2% of operating revenues. During fiscal year 2010, Solid Waste tipping fees (member service and other service charges) accounted for 59.4% of the Authority's operating revenues. Energy sales made up another 35.6% of operating revenues.

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A summary of operating revenues and non-operating revenues, and the amount and percentage of change in relation to the immediate prior two fiscal years is as follows:

SUMMARY OF OPERATING AND NON-OPERATING REVENUES Fiscal Years Ended June 30, (Dollars in Thousands)

	2011	2010	2011 Increase/ (Decrease) from 2010	2011 Percent Increase/ (Decrease)	2009	2010 Increase/ (Decrease) from 2009	2010 Percent Increase/ (Decrease)
Operating Revenues:					_		
Member service charges	56,889	64,393	\$ (7,504)	(11.7%)		\$ (12,843)	(16.6%)
Other service charges	19,439	17,597	1,842	10.5%	26,838	(9,241)	(34.4%)
Energy sales	46,524	49,203	(2,679)	(5.4%)	54,568	(5,365)	(9.8%)
Ash disposal reimbursement	_	-		-	2,511	(2,511)	(100.0%)
Other operating revenues	9,215	6,929	2,286	33.0%	10,550	(3,621)	(34.3%)
Total Operating Revenues	132,067	138,122	(6,055)	(4.4%)	171,703	(33,581)	(19.6%)
Non-Operating Revenues:							
Litigation-related settlements	-	-	-	-	4,250	(4,250)	(100.0%)
Investment income	306	556	(250)	(45.0%)	2,818	(2,262)	(80.3%)
Other income	255	5,912	(5,657)	(95.7%)	3,871	2,041	52.7%
Total Non-Operating Revenues	561	6,468	(5,907)	(91.3%)	10,939	(4,471)	(40.9%)
Total Revenues	132,628	144,590	\$ (11,962)	(8.3%) \$	182,642	\$ (38,052)	(20.8%)

Overall, fiscal year 2011 total revenues decreased by \$12.0 million or 8.3% from fiscal year 2010. Fiscal year 2010 total revenues decreased by \$38.1 million or 20.8% from fiscal year 2009. The following discusses the major changes in operating and non-operating revenues of the Authority:

- Member service charges decreased by \$7.5 million and \$12.8 million in fiscal years 2011 and 2010, respectively. The fiscal year 2011 decrease is primarily due to:
 - o A decrease of \$8.5 million at the Wallingford Project due to the closure of the project as of June 30, 2010; and
 - A decrease of \$1.2 million at the Southeast Project. This occurred due to a reduction in member revenues as a result of rebates to certain member towns for fiscal years 2010 and 2011 waste delivered and paid under the minimum commitment pursuant to the Municipal Service Agreement between those towns and the SCRRRA plus the impact of lower member waste deliveries; partially offset by:
 - An increase of \$2.0 million at the Mid-Connecticut Project. This increase reflects higher member revenues received as a result of no tip fee subsidy credit to the Mid-Connecticut Project's member towns less the impact of lower member waste deliveries occurring state-wide.

The fiscal year 2010 decrease was primarily due to an \$18.7 million decrease in member revenues at the Bridgeport Project as a result of the closure of the Bridgeport Project as of

A Component Unit of the State of Connecticut

December 31, 2008, a \$2.3 million decrease in member revenues at the Mid-Connecticut Project as a result of the credit to the Mid-Connecticut Project members, which is partially offset by an \$8.0 million increase in member revenues at the SouthWest Division as a result of the commencement of operations at the Wheelabrator Bridgeport Facility since January 2009.

- Other service charges to both contract towns and spot waste haulers increased by \$1.8 million in fiscal year 2011 and decreased by \$9.2 million in fiscal year 2010. The fiscal year 2011 increase is primarily a result of no tip fee subsidy credit to the Mid-Connecticut Project's contract towns and higher spot waste revenues as a result of waste delivery settlements with various hauling companies for diversion of waste from the Authority's Mid-Connecticut Project. The fiscal year 2010 decrease was primarily at the Bridgeport and Mid-Connecticut Projects. The \$7.6 million decrease at the Bridgeport Project is due to the closure of the project. The \$1.6 million decrease at the Mid-Connecticut Project is mainly as a result of the credit to the Mid-Connecticut Project members.
- Energy sales decreased by \$2.7 million and \$5.4 million during fiscal years 2011 and 2010, respectively. The fiscal year 2011 decrease is due to:
 - o A decrease of \$2.4 million at the Wallingford Project due to the closure of the Project as of June 30, 2010; and
 - A decrease of \$1.0 million at the Mid-Connecticut Project due to turbines performance issues; partially offset by:
 - o An increase of \$0.7 million at the Southeast Project as a result of a slight increase in electricity rates less the impact of lower electricity generated.

The fiscal year 2010 decrease was due to a \$5.9 million decreased energy sales at the Wallingford Project as a result of decreases in electricity generation and contract rates and a \$500,000 decreased energy sales at the Mid-Connecticut Project as a result of major outages, which is offset by a \$1.0 million increased energy sales at the Southeast Project as a result of higher electricity generation.

• Other operating revenues increased by \$2.3 million in fiscal years 2011 and decreased by \$3.6 million in fiscal year 2010. The fiscal year 2011 increase reflects higher metal and recycling sales at the Mid-Connecticut Project as a result of favorable market conditions and higher rental income at the Property Division as a result of leasing land located at Stratford to the Authority's former operator. The fiscal year 2010 decrease was due to a \$2.6 million decrease in other operating revenues at the Bridgeport Project as a result of the closure of the Bridgeport Project, a \$1.9 million decrease in commercial bulky waste and DEP certified materials at the Mid-Connecticut Project; which is partially offset by a \$1.0 million increase in other operating revenues at the Property Division as a result of the creation of the Property Division to reflect certain transactions that used to be accounted for under the Bridgeport Project.

A Component Unit of the State of Connecticut

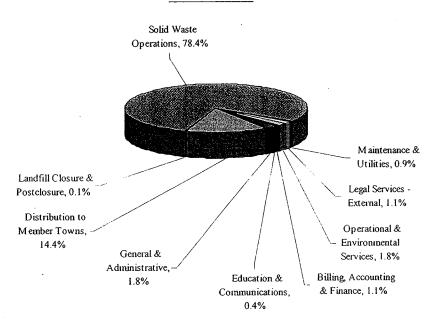
- Investment income for fiscal year 2011 remained fairly constant, decreasing by \$250,000 from fiscal year 2010 mainly due to continued lower market returns. Investment income for fiscal year 2010 decreased by \$2.3 million from fiscal year 2009. The fiscal year 2010 decrease was mainly due to lower reserve balances resulting from the utilization of certain operating cash and reserves for the distributions of funds to the Wallingford Project town members in April 2009 and the former Bridgeport Project town members in November 2009. In addition, continued low interest rates resulting from the overall global recession and depressed market conditions was also attributable to the decrease in investment income in fiscal year 2010.
- Other income of \$255,000 for fiscal year 2011 represents gains on sales of equipment and miscellaneous income. Other income of \$5.9 million for fiscal year 2010 represents the \$5.0 million State grant as reimbursement of additional costs previously incurred by the Authority in the closure of the Hartford landfill, reimbursement from the SCRRRA for fiscal year 2009 service fee, gains on sales of equipment, and miscellaneous income.

A Component Unit of the State of Connecticut

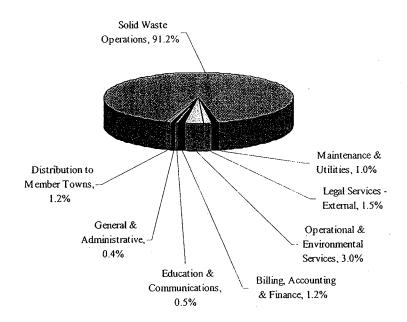
SUMMARY OF OPERATING EXPENSES

The following charts show the major sources and the percentage of operating expenses for the fiscal years ended June 30, 2011 and 2010:

Fiscal Year 2011



Fiscal Year 2010



A Component Unit of the State of Connecticut

Solid Waste Operations are the major component of the Authority's operating expenses, accounting for 78.4% of operating expenses in fiscal year 2011. During fiscal year 2010, Solid Waste Operations accounted for 91.2% of operating expenses.

A summary of operating expenses and non-operating expenses and the amount and percentage of change in relation to the immediate prior two fiscal years is as follows:

SUMMARY OF OPERATING AND NON-OPERATING EXPENSES Fiscal Years Ended June 30, (Dollars in Thousands)

	. (~		2011	2011		2010	2010
			Increase/	Percent		Increase/	Percent
			(Decrease)	Increase/		(Decrease)	Increase/
	2011	2010	from 2010	(Decrease)	2009	from 2009	(Decrease)
Operating Expenses:							
Solid waste operations	\$ 113,219	\$ 125,407	\$ (12,188)	(9.7%)	\$ 134,944	\$ (9,537)	(7.1%)
Maintenance and utilities	1,237	1,365	(128)	(9.4%)	1,168	197	16.9%
Landfill closure and post-closure	214	(2,495)	2,709	(108.6%)	10,507	(13,002)	(123.7%)
Legal services - external	1,601	2,055	(454)	(22.1%)	2,920	(865)	(29.6%)
Operational & Environmental services	2,551	4,112	(1,561)	(38.0%)	3,307	805	24.3%
Billing, Accounting & Finance services	1,592	1,651	(59)	(3.6%)	1,462	189	12.9%
Education & Communications services	530	754	(224)	(29.7%)	477	277	58.1%
General & Administrative services	2,521	523	1,998	382.0%	2,093	(1,570)	(75.0%)
Distribution to member towns	20,656	1,639	19,017	1160.3%	26,675	(25,036)	0.0%
Total Operating Expenses	144,121	135,011	9,110	6.7%	183,553	(48,542)	(26.4%)
Depreciation and amortization	18,009	17,292	717	4.1%	17,398	(106)	(0.6%)
Non-Operating Expenses:							
Interest expense	686	1,063	(377)	(35.5%)	1,284	(221)	(17.2%)
Other expenses	1,489	42	1,447	3445.2%	3,218	(3,176)	(98.7%)
Total Non-Operating Expenses	2,175	1,105	1,070	96.8%	4,502	(3,397)	(75.5%)
Total Expenses	\$ 164,305	\$ 153,408	10,897	7.1%	\$ 205,453	\$ (52,045)	(25.3%)

The Authority's total expenses increased by \$10.9 million or 7.1% between fiscal years 2011 and 2010. Fiscal year 2010 total expenses decreased by \$52.0 million or 25.3% from fiscal year 2009. Notable differences between the fiscal years include:

- <u>Solid waste operations</u> decreased by \$12.2 million from fiscal year 2010 to 2011. This occurred primarily due to the following:
 - o Operating expenses decreased by \$11.9 million at the Wallingford Project as a result of the closure of the Project as of June 30, 2010; and
 - Operating expenses decreased by \$1.1 million at the Southeast Project as a result of lower distribution of funds to the SCRRRA for future expenses due to the impact of increased electric revenues and prior year project surpluses, plus a slight decrease in contract operating charges; partially offset by:

A Component Unit of the State of Connecticut

Operating expenses increased by \$0.6 million at the Bridgeport Project due to a write-off in bad debt expense resulting from collections of service payment receivables from certain former Bridgeport Project member towns.

Solid waste operations decreased by \$9.5 million from fiscal year 2009 to 2010 primarily due to:

- Operating expenses at the Bridgeport Project decreased by \$25.1 million due to the closure of the Project; and
- Operating expenses at the Southeast Project decreased by \$1.2 million due to decreased contract operating charges and lower distribution of funds to the SCRRRA for future expenses; and
- Operating expenses at the Wallingford Project decreased by \$765,000 due to lower contract operating charges; partially offset by:
- Operating expenses at the Mid-Connecticut Project increased by \$9.2 million primarily due to higher ash transportation and disposal services as a result of the closure of the Hartford Landfill, the impact on the write-off of prior years' deferred acquisition costs, and higher contract operating charges at the WPF; which is partially offset by decreased landfill development costs and lower contract operating charges at the waste transport and the Hartford Landfill; and
- Operating expenses at the SouthWest Division increased by \$7.7 million due to the commencement of operations at the Wheelabrator Bridgeport Facility; and
- Operating expenses at the Property Division increased by \$674,000 due to the creation of the Property Division in January 2009 to reflect certain transactions that used to be accounted for under the Bridgeport Project.
- <u>Maintenance and utilities</u> expenses remained relatively flat, decreasing by \$128,000 during fiscal year 2011 and increasing by \$197,000 during fiscal year 2010.
- <u>Landfill closure and post-closure</u> costs of \$214,000 for fiscal year 2011 represents the increase in estimated costs at the Hartford Landfill; partially offset by decreases in estimated costs at the Shelton and Wallingford landfills. Landfill closure and post-closure costs of (\$2.5 million) for fiscal year 2010 represents the decreases in estimated costs at the Hartford, Shelton, and Wallingford landfills.
- <u>Legal services external</u> decreased by \$454,000 during fiscal year 2011 as a result of a legal matter that was settled in favor of the Authority in July 2010. During fiscal year 2010, legal services external decreased by \$865,000 as a result of higher legal fees and costs incurred during fiscal year 2009 in association with the closure of the Bridgeport Project, the Enron litigation-related settlement and the purchase option for the Wallingford plant.

A Component Unit of the State of Connecticut

- Operational and Environmental services decreased by \$1.6 million from fiscal year 2010 and increased by \$805,000 from fiscal year 2009. The fiscal year 2011 decrease is due to reclassification of salaries and overhead costs to reflect the relationships between job functions and the applicable department. The fiscal year 2010 increase was primarily due to the allocation of legal consulting costs from the General and Administrative department.
- <u>Billing, Accounting and Finance services</u>, remained flat, decreasing by \$59,000 from fiscal year 2010 and increasing by \$189,000 from fiscal year 2009.
- Education and Communication services decreased by \$224,000 from fiscal year 2010 and increased by \$277,000 from fiscal year 2009.
- General and Administrative services increased by \$2.0 million from fiscal year 2010 and decreased by \$1.6 million from fiscal year 2009. The fiscal year 2011 increase is due to reclassification of salaries and overhead costs to reflect the relationships between job functions and the applicable department. The fiscal year 2010 decrease was primarily due to the allocation of legal consulting costs to other departments.
- <u>Distribution to member towns</u> increased by \$19.0 million. During fiscal year 2011, distribution to member towns of \$20.6 million represents the distribution of funds to the former Wallingford and Bridgeport Projects member towns of \$19.4 million and \$1.2 million, respectively. During fiscal year 2010, distribution to member towns of \$1.6 million represents the distribution of funds to the former Bridgeport Project member towns.
- <u>Interest expense</u>, remain fairly constant, decreasing by \$337,000 and \$221,000 during fiscal years 2011 and 2010, respectively, due to decreases in the principal amount of bonds payable.
- Other expenses of \$1.5 million during fiscal year 2011 represents the losses on the write-off of various Mid-Connecticut assets as a result of plant improvements and equipment disposals and sales and the transfer of the Wallingford Project equipment to its former operator on July 1, 2010, distribution of remaining balance in the Southeast Project Rebate Fund to SCRRA for its future needs, and trustee fees. During fiscal year 2010, other expenses of \$42,000 represent trustee fees, letter of credit fees, and other miscellaneous expenses.

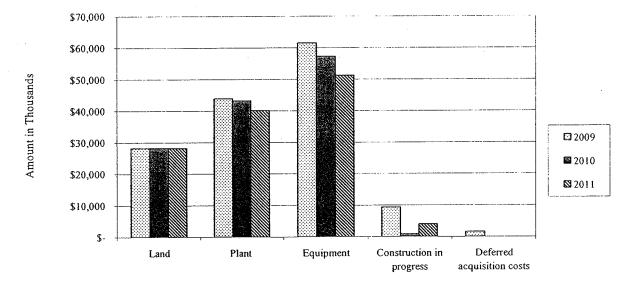
A Component Unit of the State of Connecticut

CAPITAL ASSETS

The following table is a three year comparison of the Authority's investment in capital assets:

Capital Assets
(Net of Accumulated Depreciation)
As of June 30,
(In Thousands)

		2009	2010	 2011
Land	\$	28,180	\$ 28,180	\$ 28,180
Plant	•	43,917	43,189	40,158
Equipment		61,566	57,291	51,242
Construction-in-progress		9,330	861	3,963
Deferred acquisition costs		1,566	 	
Totals	\$	144,559	\$ 129,521	\$ 123,543



The Authority's investment in capital assets for its activities as of June 30, 2011 and 2010 totaled \$123.5 million and \$129.5 million, respectively (net of accumulated depreciation). This investment in capital assets includes buildings and improvements, equipment, gas and steam turbines, land, landfills, roadways, rolling stock and vehicles.

The total fiscal year 2011 and 2010 decrease in the Authority's investment in capital assets was 4.6% and 10.4%, respectively. The fiscal year 2011 decrease is due to depreciation expense and the losses on the write-off of various Mid-Connecticut assets and the transfer of the Wallingford Project equipment to its former operator; partially offset by plant improvements, equipment purchases, and CIP. The fiscal year 2010 decrease was due to depreciation expense; partially offset by plant improvements, equipment purchases, and CIP.

Additional information on the Authority's capital assets can be found in Notes 1K, 1L, and 3 on pages 34 and 38 of this report.

A Component Unit of the State of Connecticut

LANDFILL ACTIVITY

Ash Landfill Initiative

In August 2009, the Authority decided, based on clear indication from the State leaders, to suspend its efforts to develop an ash landfill in the State of Connecticut, and instead, focus on consideration of other environmentally sound options for long-term disposal of ash residue from its resource recovery facilities, including disposal at other in-state and out-of-state landfills.

In December 2010, the Authority exercised its option to extend the contract with Wheelabrator Technologies, Inc. for disposal of ash residue generated by the Authority's Mid-Connecticut Project. The contract now extends through December 2016. At the same time, the Authority extended its contract for disposal of ash residue generated at the Southeast Project through June 2015.

Hartford Landfill

The Connecticut State Legislature approved legislation that provides \$13.0 million, for the Authority, for costs associated with the closure of the Hartford landfill, with \$3.0 million allocated in fiscal year 2008, and \$10.0 million allocated in fiscal year 2009. In March 2008, the State Bond Commission appropriated \$3.0 million. The Authority received the \$3.0 million in January 2009. In July 2010, the State Bond Commission appropriated another \$5.0 million. The Authority received the \$5.0 million in October 2010.

In June and July 2007, the Authority awarded two closure construction contracts, one to cap approximately seven acres in the Phase I Ash Area, and the other to cap approximately 45 acres in the Municipal Solid Waste ("MSW")/Interim Ash Area, together valued at approximately \$15.0 million. These construction activities proceeded during fiscal 2008 and continued into fiscal year 2009. In July 2009, the Authority awarded a closure contract for the remaining portion Phase I ash area valued at approximately \$2.5 million. The closure construction activities associated with the Phase I ash area were completed in fiscal year 2010. The closure construction activities associated with the 45 acre portion of the MSW/Interim ash area are substantially complete. In early fiscal year 2012, the Authority anticipates submitting an application to CTDEP for a modification of the existing Closure Plan to allow for the installation of an exposed membrane/solar landfill cap over the remaining 35 acres of the landfill. It is expected that closure activities associated with the remaining 35 acres will be completed by the end of calendar year 2013.

Waterbury Landfill

The Authority's Waterbury Bulky Waste Landfill, a small, 5.5 acre landfill, was permitted in the mid-1980's by Waterbury Landfill Associates to accept waste such as land clearing debris and construction and demolition debris. The landfill was subsequently purchased by the Authority in 1986 and made part of its Bridgeport Project. The landfill reached the end of its economically useful life in fiscal year 2008 and the Authority initiated closure activities during the Summer of 2008, which was completed in November 2008. The Authority inspected the closure construction activities in summer 2009 and confirmed that the vegetative support layer of the

A Component Unit of the State of Connecticut

landfill had been satisfactorily established. The Authority submitted a closure construction certification report on September 18, 2009, and received a notice for CTDEP certifying compliant closure of the landfill dated November 19, 2009.

In December 2000, the State Bond Commission appropriated \$200,000 for costs associated with the closure of the Waterbury Landfill. The Authority received the \$200,000 in October 2010.

Shelton and Wallingford Landfills

These two landfills are both closed and are being compliantly managed in accordance with CTDEP's regulations governing post-closure management of solid waste landfills and the specific environmental permits that govern post-closure requirements at these landfills. In January 2009, CTDEP advised the Authority that it was finally in a position to issue Stewardship permits to the Shelton and Wallingford landfills. The Authority had previously submitted post-closure permit applications to the U.S. Environmental Protection Agency ("USEPA") under the federal hazardous waste program in December 1991 for both landfills. Both of the new Stewardship permits were issued on September 16, 2009. Both landfills are subject to this permit program because both have metal hydroxide waste (hazardous waste) disposal areas. In general, these Stewardship permits will incorporate and subsume permit conditions and regulatory requirements currently found in the solid waste and groundwater discharge permits for the landfills, in addition to the requirements specified in the hazardous waste regulations. One change that CTDEP is requiring as part of issuance of these permits is that the Authority include an additional 15% contingency to the post-closure cost estimate for each landfill.

A Component Unit of the State of Connecticut

AUTHORITY RATES AND CHARGES

During the months of January and February each year, as required under the various project bond resolutions, the Authority's Board of Directors approves the succeeding fiscal year tip fees for all of the projects except the Southeast Project, which is subject to approval by the SCRRRA. The following table presents a history of the tip fees for each of the projects:

	TIP FEE HISTORY BY PROJECT (Dollars charged per ton of solid waste delivered)								
Fiscal Year	Mid-Connecticut	Pridgenort 4,5		Wallingford ⁶	Southeast				
2001	\$50.00	\$60.00	\$7.00	N/A	\$56.00	\$58.00			
2002	\$51.00	\$60.00	\$7.00	N/A	\$55.00	\$57.00			
2003	\$57.00	\$62.00	\$7.00	N/A	\$55.00	\$57.00			
2004	\$63.75	\$63.00	\$8.00	N/A	\$55.00	\$60.00			
2005	\$70.00	\$64.50	\$8.00	N/A	\$56.00	\$60.00			
2006	\$70.00	\$66.00	\$8.00	N/A	\$57.00	\$60.00			
2007	\$69.00	\$70.00	\$8.00	N/A	\$58.00	\$60.00			
2008	\$69/\$60.96	\$76.00	\$5.00	N/A	\$59.00	\$60.00			
2009	\$72/\$62	\$80.00	\$18.50	\$63.00	\$60.00	\$60.00			
2010	\$69/\$63	N/A	N/A	\$63.00	\$60.00	\$60.00			
2011	\$69.00	N/A	N/A	\$64.16	N/A	\$60.00			

On October 25, 2007, per court order, the Authority reduced the Mid-Connecticut Project tip fee for municipalities for the remainder of fiscal year 2008. The hauler's rate remained at \$69/ton for the entire year.

LONG-TERM DEBT ISSUANCE, ADMINISTRATION AND CREDIT RATINGS

As detailed in the table on the following page, as of the fiscal year ended June 30, 2011 the Authority had \$79.3 million of outstanding debt. Of this amount, \$8.05 million comprises debt issued for the Mid-Connecticut Project. This issue is further secured by credit enhancement in the form of municipal bond insurance and by the Special Capital Reserve Fund ("SCRF") of the State. The SCRF is a contingent liability of the State available to replenish any debt service reserve fund draws on bonds that have the SCRF designation. The funds used to replenish a debt service reserve draw are provided by the State's General Fund and are deemed appropriated by the Connecticut legislature.

² The Mid-Connecticut Project tip fee was reduced to \$62.00 per ton for the period January 1 – June 30, 2009.

³ On June 18, 2009, the Board of Directors authorized a \$6 per ton credit to the Mid-Connecticut Project tip fee.

⁴ The Bridgeport Project charged a split rate; the first rate was for actual tons delivered and the second rate was based on the minimum commitment tonnage.

⁵ Contracts with the towns within the Bridgeport Project expired on December 31, 2008. Many former Bridgeport Project towns entered into contracts with the Authority for disposal at the Bridgeport facility at a rate of \$63.00 per ton for the period January 1 – June 30, 2009.

⁶ The Authority's operating contract with the Wallingford Project expired on June 30, 2010. The original Wallingford Project towns subsequently signed solid waste delivery agreements with the operator.

A Component Unit of the State of Connecticut

In December 2010, the Authority issued \$27.8 million of 2010 Series A Project Refunding Bonds as a conduit for the Southeast Project. This issuance refunded the Southeast Project's outstanding 1998 Series A Bonds and were additionally secured by the SCRF. Due to contractual arrangements, the 2010 Series A Bonds are not carried on the Authority's books.

The Authority previously served as conduit issuer on \$43.5 million of bonds for the Southeast Project in connection with the Covanta Southeastern Connecticut Company, which are not carried on the Authority's books.

The current ratings of the Authority's outstanding bonds reflect the upheaval in the credit markets following the sub-prime mortgage crisis of 2007 and 2008 and the subsequent recalibration of municipal bond ratings by the major rating agencies.

Additional information on the Authority's long-term debt can be found in Note 4 on pages 38 - 40 of this report.

STATUS OF OUTSTANDING BONDS ISSUED AS OF JUNE 30, 2011

PROJECT / Series	Moody's Rating	Standard & Poor's Rating	Credit Enhance- ment	X= SCRF- Backed ¹	Dated	Maturity Date	Original Principal (\$000)	Principal Outstanding (\$000)	On Authority's Books (\$000)
MID-CONNECTICUT PROJECT									
1996 Series A - Project Refinancing	Aa3	AA	MBIA	Х	08/20/96	11/15/12	\$209,675	\$8,050 8,050	<i>'</i>
SOUTHEAST PROJECT								0,000	5,55
2010 Series A - Project Refunding ² CORPORATE CREDIT REVENUE BONDS	Aa2	AA		Х	12/02/10	11/15/15	27,750	27,750	. (
1992 Series A - Corporate Credit	Ba2	BB+			09/01/92	11/15/22	30,000	30,000	(
2001 Series A - Covanta Southeastern Connecticut Company-I	Ba2	NR			11/15/01	11/15/15	6,750	6,750	(
2001 Series A - Covanta Southeastern Connecticut Company-II	Ba2	NR			11/15/01	11/15/15	6,750	6,750	(
								71,250	(

\$79,300

\$8,050

TOTAL PRINCIPAL BONDS OUTSTANDING

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Authority's finances for all those with an interest in the Authority's finances. Questions concerning any of the information provided in this report or requests for additional information should be addressed to the Director of Accounting and Financial Reporting, 100 Constitution Plaza -6^{th} Floor, Hartford, CT 06103.

¹ SCRF = Special Capital Reserve Fund of the State of Connecticut.

² The 2010 Series A Bonds refunded the 1998 Series A Bonds originally issued in the amount of \$87,650,000 on August 18, 1998 NR = Not Rated

CONNECTICUT RESOURCES RECOVERY AUTHORITY

A Component Unit of the State of Connecticut

BALANCE SHEETS

AS OF JUNE 30, 2011 AND 2010 (Dollars in Thousands)

(Dollars in Thousands)		
ASSETS	2011	2010
CURRENT ASSETS		
Unrestricted Assets:		
	\$ 73,499	\$ 78,462
Cash and cash equivalents	·	•
Accounts receivable, net of allowances	17,528	22,571
Inventory	3,973	3,870
Prepaid expenses	885	1,144
Total Unrestricted Assets	95,885	106,047
Restricted Assets:		
Cash and cash equivalents	31,599	46,954
Accrued interest receivable	. 7	25
Total Restricted Assets	31,606	46,979
	127,491	153,026
TOTAL CURRENT ASSETS	127,471	133,020
NON-CURRENT ASSETS		
Restricted cash and cash equivalents	18,252	22,434
Restricted investments	817	817
	017	017
Capital Assets:	01 400	100 400
Depreciable, net	91,400	100,480
Nondepreciable	32,143	29,041
Development and bond issuance costs, net	1,984	2,727
TOTAL NON-CURRENT ASSETS	144,596	155,499
TOTAL ACCEPTA	e 272.007	\$ 308,525
TOTAL ASSETS	\$ 272,087	\$ 308,525
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Current portion of:		
Bonds payable, net	\$ 3,906	\$ 4,280
Closure and post-closure care of landfills	5,389	10,243
Accounts payable	5,321	2,739
· ·	15,153	16,514
Accorded expenses and other current liabilities		
TOTAL CURRENT LIABILITIES	29,769	33,776
LONG-TERM LIABILITIES		
Bonds payable, net	4,134	11,664
	45,287	44,238
Closure and post-closure care of landfills	•	1,004
Other liabilities	4,398	
TOTAL LONG-TERM LIABILITIES	53,819	56,906
TOTAL LIABILITIES	83,588	90,682
NET ASSETS		
·	117,634	120,895
Invested in capital assets, net of related debt	117,034	120,073
Restricted for:	12 124	9,003
Revenue fund	13,134	
Debt service reserve funds	3,267	4,016
Equipment replacement	1,501	1,770
Operating and maintenance	1,501	1,770
Energy generating facility	1,421	7,099
Montville landfill post-closure	1,228	1,097
Select Energy escrow	1,000	1,000
Shelton landfill future use	848	872
DEP trust - landfills	818	817
	500	500
Covanta Wallingford escrow		
City of Hartford recycling education fund	364	213
Other restricted net assets	153	227
Tip fee stabilization	-	14,454
Debt service funds		1,543
Total Restricted	25,735	44,381
Unrestricted	45,130	52,567
TOTAL NET ASSETS	188,499	217,843
	· · · · · · · · · · · · · · · · · · ·	
TOTAL LIABILITIES AND NET ASSETS	\$ 272,087	\$ 308,525

The accompanying notes are an integral part of these financial statements

EXHIBIT II

CONNECTICUT RESOURCES RECOVERY AUTHORITY

A Component Unit of the State of Connecticut STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS FOR THE YEARS ENDED JUNE 30, 2011 AND 2010

(Dollars in Thousands)

	2011	2010
Operating Revenues		
Service charges:		
Members	\$ 56,889	\$ 64,393
Others	19,439	17,597
Energy sales	46,524	49,203
Other operating revenues	9,215	6,929
Total Operating Revenues	132,067	138,122
Operating Expenses		
Solid waste operations	113,219	125,407
Depreciation and amortization	18,009	17,292
Maintenance and utilities	1,237	1,365
Closure and post-closure care of landfills	214	(2,495)
Legal services - external	1,601	2,055
Operational and Environmental services	2,551	4,112
Billing, Accounting and Finance services	1,592	1,651
Education and Communications services	530	754
General and Administrative services	2,521	523
Distribution to member towns	20,656	1,639
Total Operating Expenses	162,130	152,303
Operating Loss	(30,063)	(14,181)
Non-Operating Revenues (Expenses)		
Investment income	306	556
Other income (expenses), net	(1,234)	5,870
Interest expense	(686)	(1,063)
Non-Operating Revenues (Expenses), Net	(1,614)	5,363
Loss before Special Item	(31,677)	(8,818)
Special item:		
Gain on early retirement of debt, net	2,333	-
Change in Net Assets	(29,344)	(8,818)
Total Net Assets, beginning of year	217,843	226,661
Total Net Assets, end of year	\$ 188,499	\$ 217,843

The accompanying notes are an integral part of these financial statements

CONNECTICUT RESOURCES RECOVERY AUTHORITY

EXHIBIT III

A Component Unit of the State of Connecticut STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED JUNE 30, 2011 AND 2010 $\,$

(Dollars in Thousands)

·	2011	2010
Cash Flows Provided (Used) by Operating Activities	•	
Payments received from providing services	\$ 137,183	\$ 141,714
Payments to suppliers for goods and services	(114,179)	(133,550)
Payments to employees for services	(4,420)	(4,532)
Distribution to member towns	(20,656)	(1,639)
Net Cash Provided (Used) by Operating Activities	(2,072)	1,993
Cash Flows Provided (Used) by Investing Activities		
Interest on investments	327	770
Net Cash Provided by Investing Activities	327	770
Cash Flows Provided (Used) by Capital and Related Financing Activities		
Proceeds from sales of equipment	108	126
Payments for landfill closure and post-closure care liabilities	(4,019)	(6,413)
Acquisition and construction of capital assets	(12,829)	(3,225)
Interest paid on long-term debt	(677)	(987)
Principal paid on long-term debt	(5,324)	(4,143)
Net Cash Used by Capital and Related Financing Activities	(22,741)	(14,642)
Cash Flows Used by Non-Capital Financing Activities		
Other interest and fees	(14)	(16)
Net Cash Used by Non-Capital Financing Activities	(14)	(16)
Net decrease in cash and cash equivalents	(24,500)	(11,895)
Cash and cash equivalents, beginning of year	147,850	159,745
Cash and cash equivalents, end of year	\$ 123,350	\$ 147,850
Reconciliation of Operating Loss to Net Cash Provided (Used)		
by Operating Activities:		
Operating loss	\$ (30,063)	\$ (14,181)
Adjustments to reconcile operating (loss) income	• • •	
to net cash provided (used) by operating activities:		
Depreciation of capital assets	17,577	16,829
Amortization of development and bond issuance costs	433	463
Write-off of deferred acquisition costs	-	1,566
Provision for closure and post-closure care of landfills	214	(2,495)
Other income (expenses)	(97)	5,643
Changes in assets and liabilities:	· /	, , ,
(Increase) decrease in:		
Accounts receivable, net	5,043	(2,856)
Inventory	(103)	(242)
Prepaid expenses and other current assets	259	645
Increase (decrease) in:	437	010
Accounts payable, accrued expenses and other liabilities	4,665	(3,379)
Net Cash Provided (Used) by Operating Activities	\$ (2,072)	\$ 1,993

The accompanying notes are an integral part of these financial statements

A Component Unit of the State of Connecticut

NOTES TO THE FINANCIAL STATEMENTS

JUNE 30, 2011 AND 2010

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Entity and Services

The Connecticut Resources Recovery Authority (the "Authority") is a body politic and corporate, created in 1973 by the State Solid Waste Management Services Act, constituting Chapter 446e of the Connecticut General Statutes. The Authority is a public instrumentality and political subdivision of the State of Connecticut (the "State") and is included as a component unit in the State's Comprehensive Annual Financial Report. As of June 30, 2011, the Authority is authorized to have a board consisting of eleven directors and eight ad-hoc members. The Governor of the State appoints three directors and all eight adhoc members. The remaining eight directors are appointed by various state legislative leaders. All appointments require the advice and consent of both houses of the General Assembly.

The State Treasurer continues to approve the issuance of all Authority bonds and notes. The State is contingently liable to restore deficiencies in debt service reserves established for certain Authority bonds. The Authority has no taxing power.

Authority has responsibility The implementing solid waste disposal and resources recovery systems and facilities throughout the State in accordance with the State Solid Waste Management Plan. To accomplish its purposes, the Authority is empowered to determine the location of and construct solid waste management projects, to own, operate and maintain waste management projects, or to make provisions for operation and maintenance by contracting with private industry. The Authority is required to be self-sufficient in its operation in order to cover the cost of fulfilling the Authority's mission.

The Authority is comprised of two comprehensive solid waste disposal systems, two divisions, a General Fund, and two inactive projects. Each of the operating systems has a unique legal, contractual, financial, and operational structure described as follows:

Mid-Connecticut Project

The Mid-Connecticut Project consists of a 2,850 ton per day municipal solid waste / 2,030 ton per day refuse derived fuel Resources Recovery Facility located in Hartford, Connecticut, four transfer stations, the Hartford Landfill, the Ellington Landfill, and a Regional Recycling Center located in Hartford, Connecticut. This system of facilities provides solid waste disposal and recycling services to 70 Connecticut municipalities through service contract arrangements. The Authority owns the Resources Recovery Facility, the transfer stations, the Ellington Landfill, and the Regional Recycling Center. The Authority leases the land for the Essex transfer station. The Authority controls the Hartford Landfill under a long-term lease with the City of Hartford. The Hartford Landfill was closed as of December 31, 2008. The Authority now ships ash to the Putnam Private vendors, under various Landfill. operating contracts, conduct operation of the facilities. All revenue generated by the facilities accrues to the Authority. Certain operating contracts have provisions for revenue sharing with a vendor if prescribed operating parameters are achieved. The Authority has responsibility for all debt issued in the development of the Mid-Connecticut system.

Southeast Project

The Southeast Project consists of a 690 ton per day mass burn Resources Recovery Facility located in Preston, Connecticut and the Montville Landfill. The Southeast Project provides solid waste disposal services to 12

A Component Unit of the State of Connecticut

Connecticut municipalities in the eastern portion State through service contract the arrangements. The initial contracts with the municipalities begin to expire in November The Authority owns the Resources 2015. Recovery Facility. It is leased to a private vendor under a long-term lease. The private vendor has beneficial ownership of the facility through this arrangement. The vendor is obligated to operate and maintain the facility and service the debt. The Authority derives its revenues from service fees charged to participating municipalities and other system users. The Authority pays the vendor a contractually determined service fee. Electric energy revenues and certain other service charges are accrued by the vendor with certain contractually prescribed credits payable to the Authority for these revenue types.

Property Division

The Property Division was created on January 1, 2009, following the expiration of the Bridgeport Project on December 31, 2008 and the simultaneous maturity of the Authority's bonds that had been issued to finance the construction of the Bridgeport Project. The Authority was the owner and holder of several funds, assets, and liabilities, including numerous landfill postclosure reserves related to the former Bridgeport Project, the Shelton transfer station, and the Garbage Museum (located in Stratford). As these assets and liabilities were no longer project-specific, the Authority created the Property Division to reflect their status. On July 1, 2010, the Authority transferred similar assets and liabilities associated with the Wallingford Project following the expiration of that Project on June 30, 2010. In addition, other post-closure reserves related to the Mid-Connecticut Project are anticipated to be transferred to the Property Division following the culmination of that Project on November 15, 2012.

SouthWest Division

The Authority provides disposal services to 12 of the former 20 Bridgeport Project towns for disposal at the Wheelabrator facility located in

Bridgeport. On December 31, 2008, the Authority and Wheelabrator Bridgeport entered into a First Amendment and Renewal of Site Lease; whereby Wheelabrator Bridgeport purchased the Authority's nominal interest in the Facility.

General Fund

The Authority has a General Fund in which the costs of central overall expenditures are accumulated. These costs were historically allocated to the Authority's projects primarily based on time expended. Effective fiscal year 2010, these costs are allocated to the Authority's projects primarily based on a weighting of assets, revenues, number of towns, and tonnage deliveries, in order to be more indicative of cost causation.

Wallingford Project

The Authority's contract with the Wallingford Project's municipalities ended on June 30, 2010. The operating contract between the Authority and the Wallingford Project also expired on June 30, 2010. The contract had a provision; whereby the Authority could exercise an option to purchase the facility under certain conditions when the contract ended. The Authority did not exercise its option to purchase and the vendor now owns the Facility. The Authority retained the right to deliver 25,000 tons per year of solid waste. The five original Wallingford Project towns signed agreements with the vendor and continue to deliver their solid waste to the Facility.

Bridgeport Project

The Authority's contract with the Bridgeport Project's municipalities ended on December 31, 2008, as did the Authority's agreement with the Bridgeport Project's operator. As a result, the Bridgeport Project is no longer accepting solid waste and has effectively ceased operations. The Authority executed a new five-and-a-half-year service agreement with an operator, commencing on January 1, 2009, for the disposal of approximately 265,000 tons of municipal solid waste ("MSW") annually from 12 of the Project's municipalities. These

A Component Unit of the State of Connecticut

Bridgeport Project municipalities have signed service agreements with the Authority's SouthWest Division for waste deliveries beginning on January 1, 2009.

B. Measurement Focus, Basis of Accounting, and Basis of Presentation

The Authority is considered to be an Enterprise Fund. The Authority's operations and balances are accounted for using a separate set of self-balancing accounts that comprise its assets, liabilities, net assets, revenues, and expenses.

Enterprise funds are established to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent is that the costs of providing goods or services on a continuing basis are financed or recovered primarily through user charges.

The Authority's financial statements are prepared using an economic resources measurement focus and the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred. Interest on revenue bonds, used to finance the construction of certain asset, is capitalized during the construction period, net of interest earned on the investment of unexpended bond proceeds.

The Authority distinguishes operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with the disposal of solid waste. The principal operating revenues of the Authority are charges to customers for user services and sales of electricity. Operating expenses include the cost of solid waste operations, maintenance and utilities, closure and post-closure care of landfills, administrative expenses, distribution to member towns, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

C. Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America ("GAAP") requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the balance sheets and the reported amounts of revenues and expenses during the Such estimates reporting period. subsequently revised as deemed necessary when additional information becomes available. Actual results could differ from those estimates.

E. Cash and Cash Equivalents

All unrestricted and restricted highly liquid investments with maturities of three months or less when purchased are considered to be cash equivalents.

F. Accounts Receivable, Net

Accounts receivable are shown net of an allowance for the estimated portion that is not expected to be collected. The Authority performs ongoing credit evaluations and generally requires a guarantee of payment form of collateral. The Authority has established an allowance for the estimated portion that is not expected to be collected of \$115,000 at both June 30, 2011 and 2010.

G. Inventory

The Authority's spare parts inventory is stated at the lower of cost or market using the weighted-average cost method. The Authority's coal inventory is stated at the lower of cost or market using the FIFO method. During fiscal year 2011, the Authority wrote-off its coal inventory balance of \$111,000 that was identified as obsolete inventory.

Inventories at June 30, 2011 and 2010 are summarized as follows:

A Component Unit of the State of Connecticut

	Fiscal Year					
Inventories		2011		2010		
	(\$000)	(\$000)			
Spare Parts	\$	3,973	\$	3,759		
Coal				111		
Total	\$	3,973	\$	3,870		

H. Investments

Investments are stated at fair value. Gains or losses on sales of investments are determined using the specific identification method.

Interest on investments is recorded as revenue in the year the interest is earned, unless capitalized as an offset to capitalized interest expense on assets acquired with tax-exempt debt.

I. Restricted Assets

Under provisions of various bond indentures and certain other agreements, restricted assets are used for debt service, special capital reserve funds and other debt service reserve funds, development, construction and operating costs.

J. Development and Bonds Issuance Costs

Costs incurred during the development stage of an Authority project, including, but not limited to, initial planning and permitting, and bond issuance costs are capitalized. When the project begins commercial operation, the development costs are amortized using the straight-line method over the estimated life of the project. Bond issuance costs are amortized over the life of the related bond issue using the straight-line method.

At June 30, 2011 and 2010, development and bond issuance costs for the projects are as follows:

	Fiscal Year		
Project	2011 2010		
	(\$000)	· (\$000)	
Development Costs:			
Mid-Connecticut	\$ 3,277	\$ 3,277	
Wallingford	5,667	5,667	
Southeast	10,006	10,006	
	18,950	18,950	
Less accumulated			
amortization:			
Mid-Connecticut	3,277	3,277	
Wallingford	5,667	5,667	
Southeast	8,045	7,653	
	16,989	16,597	
Total development			
costs, net	\$ 1,961	\$ 2,353	
Bond Issuance Costs:			
Mid-Connecticut	239	239	
Southeast		1,008	
	239	1,247	
Less accumulated			
amortization:			
Mid-Connecticut	216	201	
Southeast		672	
	216	873	
Total bond issuance	e 33	Ф 374	
costs, net	\$ 23	\$ 374	
Totals, net	\$ 1,984	\$ 2,727	
i Giaid, net	<u> </u>	Ψ 2,.2.	

A summary of future amortization for development costs and bond issuance costs is as follows:

		Project		
Fiscal year ending	M	lid-		
June 30,	Conn	ecticut	So	utheast
,	(\$6	000)	(;	\$000)
Bond Issuance Costs:				
2012	\$	15	\$	-
2013		8		-
	\$	23	\$	
Development Costs:				
2012	\$	-	\$	392
2013		-		392
2014		-		392
2015		-		392
2016		-		393
	\$		\$	1,961
Total	\$	23	\$	1,961

A Component Unit of the State of Connecticut

K. Capital Assets

Capital assets with a useful life in excess of one year are capitalized at historical cost. Depreciation of exhaustible capital assets is charged as an expense against operations. Depreciation has been provided over the estimated useful lives using the straight-line method. The estimated useful lives of landfills are based on the estimated years of available disposal capacity. The estimated useful lives of other capital assets are as follows:

Capital Assets	Years	
Resources Recovery Buildings	30	
Other Buildings	20	
Resources Recovery Equipment	30	
Gas and Steam Turbines	10-20	
Recycling Equipment	10	
Rolling Stock and Automobiles	5	
Office and Other Equipment	3-5	
Roadways	20	

The Authority's capitalization threshold for property, plant, and equipment and for office furniture and equipment is \$5,000 and \$1,000, respectively. Improvements, renewals, and significant repairs that extend the useful life of a capital asset are capitalized; other repairs and maintenance costs are expensed as incurred. When capital assets are retired or otherwise disposed of, the related asset and accumulated depreciation is written off and any related gains or losses are recorded.

The Authority reviews its long-lived assets used in operations for impairment when there is an event or change in circumstances that indicates impairment in value. The Authority records impairment losses and reduces the carrying value of properties when indicators of impairment are present and the expected undiscounted cash flows related to those properties are less than their carrying amounts. In cases where the Authority does not expect to recover its carrying costs on properties held for

use, the Authority reduces its carrying cost to fair value, and for properties held for sale, the Authority reduces its carrying value to the fair value less costs to sell. During the fiscal years ended June 30, 2011 and 2010, no impairment losses were recognized. Management does not believe that the value of its properties is impaired as of June 30, 2011.

L. Deferred Acquisition Costs

Deferred acquisition costs include legal fees and permitting and engineering costs associated with the licensing and development (siting) of additional landfills, and certain costs incurred to ready additional landfill areas for use. These costs are deferred as they will be recoverable through future revenue or benefit future operations. If licensure or recoverability becomes doubtful, these costs are then charged to operations.

During fiscal year 2010, as a result of the suspension of landfill development in the State of Connecticut, the Authority wrote-off \$1.567 million of previously deferred acquisition costs and charged these costs to operations.

There were no deferred acquisition costs at June 30, 2011 or 2010.

M. Accrued Compensation

The Authority's liability for vested accumulated unpaid vacation and other employee benefit amounts is included in accrued expenses and other current liabilities in the accompanying balance sheet.

N. Net Assets

Invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of bonds that are attributable to the acquisition, construction, or improvement of those assets.

Unrestricted net assets may be divided into designated and undesignated portions. Designated net assets represent the Authority's

A Component Unit of the State of Connecticut

self-imposed limitations on the use of otherwise unrestricted net assets. Unrestricted net assets have been designated by the Board of Directors of the Authority for various purposes. Such designations totaled \$27.3 million and \$31.7 million as of June 30, 2011 and 2010, respectively. Unrestricted net assets at June 30, 2011 and 2010 are summarized as follows:

Unrestricted Net Assets	2011 (\$000)	2010 (\$000)
Undesignated	\$ 17,846	\$ 20,894
Designated:		
Non-GASB #18 post-closure	10,379	10,379
Future loss contingencies	10,600	7,992
Facility modifications	3,004	1,493
Rolling stock	1,031	2,784
Recycling	677	709
Post-litigation expense	511	585
Post-project	393	795
Project-closure	305	821
Landfill development	296	3,113
South Meadows site remediation	88	88
Future use	-	1,532
Debt service stabilization	-	812
Deferred municipal credit		570
	27,284	31,673
Total Unrestricted Net Assets	\$ 45,130	\$ 52,567

Restrictions of net assets are limited to outside third party restrictions and represent the net assets that have been legally identified for specific purposes. Restricted net assets totaled \$25.7 million and \$44.4 million as of June 30, 2011 and 2010, respectively.

As of June 30, 2011 and 2010, the Authority has no restricted net assets that are restricted by enabling legislation.

O. Reclassifications

Certain reclassifications have been made to the 2010 financial statements to conform to the current year presentation.

2. CASH DEPOSITS AND INVESTMENTS

Cash and cash equivalents consist of the following as of June 30, 2011 and 2010:

Cash and Cash Equivalents	2011	2010
	(\$000)	(\$000)
Unrestricted:		
Cash deposits	\$ 1,218	\$ 1,640
Cash equivalents:		
STIF *	72,281	76,822
	73,499	78,462
Restricted - current:		
Cash deposits	1,511	968
Cash equivalents:		
STIF *	29,588	42,384
U.S. Treasuries	500	3,601
Money Market		
Funds		1
	31,599	46,954
Restricted – non-current:		
Cash equivalents:		
STIF *	10,894	16,761
U.S. Treasuries	7,358	5,673
	18,252	22,434
Total	\$123,350	\$147,850

^{*} STIF = Short-Term Investment Fund of the State of Connecticut

A. Cash Deposits – Custodial Credit Risk

Custodial credit risk is the risk that, in the event of a bank failure, the Authority will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The Authority's investment policy does not have a deposit policy for custodial credit risk.

As of June 30, 2011 and 2010, approximately \$5.2 million and \$5.4 million, respectively, of the Authority's bank balance of cash deposits were exposed to custodial credit risk as follows:

A Component Unit of the State of Connecticut

Custodial Credit Risks	2011 (\$000)	2010 (\$000)
Uninsured and Uncollateralized	\$4,423	\$4,614
Uninsured but collateralized with securities held by the pledging bank's trust department or agent but not in		
the Authority's name	802	796
Total	\$5,225	\$5,410

All of the Authority's deposits were in qualified public institutions as defined by State statute. Under this statute, any bank holding public deposits must at all times maintain, segregated from other assets, eligible collateral in an amount equal to a certain percentage of its public deposits. The applicable percentage is determined based on the bank's risk-based capital ratio. The amount of public deposits is determined based on either the public deposits reported on the most recent quarterly call report, or the average of the public deposits reported on the four most recent quarterly call reports, whichever is greater. The collateral is kept in the custody of the trust department of either the pledging bank or another bank in the name of the pledging bank.

Investments in the Short-Term Investment Fund ("STIF"), U.S. Treasuries, and Money Market Funds as of June 30, 2011 and 2010 are included in cash and cash equivalents in the accompanying balance sheet. For purposes of disclosure under GASB Statement No. 40, such amounts are considered investments and are included in the investment disclosures that follow.

B. Investments

Interest Rate Risk

As of June 30, 2011, the Authority's investments consisted of the following debt securities:

		Inv	estm (In	****		urit	ies	
Investment Type .	Fair Value (\$000)	Less than	1	to	-	to 0	th	ore an 0
STIF	\$112,763	\$112,763	\$	-	\$	-	\$	-
U.S. Treasuries	8,675	8,675		_		-		-
Total	\$121,438	\$121,438	\$	-	\$	_	\$	-

As of June 30, 2010, the Authority's investments consisted of the following debt securities:

		Investment Maturiti (In Years)						
Investment Type	Fair Value (\$000)	Less than I	-			to 0	More than 10	
STIF	\$135,967	\$135,967	\$	-	\$	-	\$	-
U.S. Treasuries	10,091	10,091				-		-
Money Market Funds	Ī	1		_		-		-
Total	\$146,059	\$146,059	\$	<u>.</u>	\$	-	\$	<u>.</u>

STIF is an investment pool of short-term money market instruments that may include adjustablerate federal agency and foreign government securities whose interest rates vary directly with short-term money market indices and are generally reset daily, monthly, quarterly, and semi-annually. The adjustable-rate securities have similar exposures to credit and legal risks as fixed-rate securities from the same issuers. The fair value of the position in the pool is the same as the value of the pool shares. As of June 30, 2011 and 2010, STIF had a weighted average maturity of 31 days and 19 days, respectively. The U.S. Treasury Securities are U.S. Treasury Bills that had 90 day maturities as of both June 30, 2011 and 2010. The Money Market Funds invest exclusively in short-term U.S. Treasury obligations and repurchase agreements secured by U.S. Treasury obligations. This fund complies with Securities and Exchange Commission regulations regarding money market fund maturities, which requires that the weighted average maturity be

A Component Unit of the State of Connecticut

90 days or less. As of June 30, 2010, the weighted average maturity of this fund was 38 days.

The Authority's investment policy does not limit investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates. The Authority is limited to investment maturities as required by specific bond resolutions or as needed for immediate use or disbursement. Those funds not included in the foregoing may be invested in longer-term securities as authorized in the Authority's investment policy. The primary objectives of the Authority's investment policy are the preservation of principal and the maintenance of liquidity.

Credit Risk

The Authority's investment policy delineates the investment of funds in securities as authorized and defined within the bond resolutions governing the Mid-Connecticut and Southeast Projects for those funds established under the bond resolution and held in trust by the For all other funds, Authority's trustee. Connecticut state statutes permit the Authority to invest in obligations of the United States, including its instrumentalities and agencies; in obligations of any state or of any political subdivision, authority or agency thereof, provided such obligations are rated within one of the top two rating categories of any recognized rating service; or in obligations of the State of Connecticut or of any political subdivision thereof, provided such obligations are rated within one of the top three rating categories of any recognized rating service.

As of June 30, 2011, the Authority's investments were rated as follows:

	Fair		Moody's	
Security	Value	Standard	Investor	Fitch
	(\$000)	& Poor's	Service	Ratings
			Not	Not
STIF	\$112,763	AAAm	Rated	Rated
U.S. Treasuries	\$ 8,675	AAA	Aaa	AAA

As of June 30, 2010, the Authority's investments were rated as follows:

Security	Fair Value (\$000)	Standard & Poor's	Moody's Investor Service	Fitch Ratings
STIF	\$135,967	AAAm	Not Rated	Not Rated
U.S. Treasuries	\$ 10,091	AAA	Aaa	AAA
Money Market Funds	\$ 1	AAAm	Aaa	AAAmmf

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the Authority will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Authority's investment policy does not include provisions for custodial credit risk, as the Authority does not invest in securities that are held by counterparties. In accordance with GASB Statement No. 40, none of the Authority's investments require custodial credit risk disclosures.

Concentration of Credit Risk

The Authority's investment policy places no limit on the amount of investment in any one issuer, but does require diversity of the investment portfolio if investments are made in non-U.S. government or U.S. agency securities to eliminate the risk of loss of overconcentration of assets in a specific class of security, a specific maturity and/or a specific issuer. The asset allocation of the investment portfolio should, however, be flexible enough to assure adequate liquidity for Authority and/or bond resolution needs. As of June 30, 2011 and 2010, approximately 92.9% and 93.1%, respectively, of the Authority's investments are in the STIF, which is rated in the highest rating category by Standard & Poor's and provides daily liquidity, thereby satisfying the primary objectives of the Authority's investment policy.

A Component Unit of the State of Connecticut

3. CAPITAL ASSETS

The following is a summary of changes in capital assets for the years ended June 30, 2010 and 2011:

	Jun	alance at se 30, 2009 (\$000)	ı	Additions (S000)		ransfers (S000)	D	ales and visposals (S000)		talance at ne 30, 2010 (\$000)		.dditions (S000)		ransfers (S000)	D	ales and isposals (\$000)		lalance at ne 30, 2011 (\$000)
Depreciable assets:																		
Plant	S	180,789	Ş	166	S	4,931	\$	(33)	\$	185,853		654	\$	3,134	\$	(625)	\$	189,016
Equipment		215,197		1,214		5,537		(3,114)		218,834		1,574	\$	4,408	\$	(1,894)		222,921
Total at cost		395,986	_	1,380	_	10,469		(3,147)	_	404,687		2,228		7,541		(2,519)	_	411,937
Less accumulated depreciation for:																		
Plant		(136,872)		(5,822)		-		30		(142,664)		(6,379)	3	-	\$	186		(148,858)
Equipment		(153,631)		(11,006)				3,094		(161,543)		(11,198)	S	-	S	1,062		(171,679)
Total accumulated depreciation	_	(290,503)	_	(16,828)		-		3,124		(304,207)		(17,577)	_	-		1,248		(320,537)
Total depreciable assets, net	5	105,483	5	(15,448)	5	10,469	\$	(23)	5	100,480	5	(15,349)	5	7,541	5	(1,271)	3	91,400
Nondepreciable assets:																		
Land	ş	28,180	\$	-	S		\$		Ş	28,180	\$	-	\$		\$		\$	28,180
Construction-in-progress		9,330		2,000		(10,469)		-		861		10,643		(7,541)	\$			3,963
Deferred acquisition costs		1,566		_				(1,566)				-			\$	-		-
Total nondepreciable assets	S	39,076	5	2,000	5	(10,469)	5	(1,566)	<u>s</u>	29,041	5	10,643	5	(7,541)	<u>s</u>		2	32,143
Total depreciable and																		
nondepreciable assets	5	144,559	<u>\$</u>	(13,448)	5		<u>\$</u>	(1,589)	5	129,521	3	(4,706)	<u>\$</u>		<u>\$</u>	(1,271)	<u>\$</u>	123,543

Interest is capitalized on assets acquired with debt. The amount of interest to be capitalized is calculated by offsetting interest expense incurred from the date of borrowing until completion of the projects with interest earned on invested debt proceeds over the same period. During fiscal years 2011 and 2010, there was no capitalized interest as there was no new external borrowing.

4. LONG-TERM DEBT

The principal long-term obligations of the Authority are special obligation revenue bonds issued to finance the design, development, and construction of resources recovery and recycling facilities and landfills throughout the State. These bonds are paid solely from the revenues generated from the operations of the projects and other receipts, accounts, and monies pledged in the respective bond indentures.

The following is a summary of changes in bonds payable for the years ended June 30, 2010 and 2011:

Bonds Payable	Balance a July 1, 2009 (\$000)	Increases (\$000)	Decreases (\$000)	Balance at June 30, 2010 (\$000)	Increases (\$000)	Decreases (\$000)	Balance at June 30, 2011 (\$000)	Amounts Due Within One Year (\$000)
Bonds payable - principal Unamortized amounts:	\$ 20,34	3 \$ -	\$ (4,143)	\$ 16,200	\$ -	\$ (8,150)	\$ 8,050	\$ 3,915
Premiums	25	1 -	(66)	188		(188)	•	-
Deferred amount on refunding	(61	4)	170	(444)		433	(11)	(9)
Total bonds payable	\$ 19,98	<u>s</u> -	\$ (4,039)	\$ 15,944	<u>s</u> -	\$ (7,905)	\$ 8,039	\$ 3,906

A Component Unit of the State of Connecticut

The long-term debt amounts for the projects in the table above have been reduced by the deferred amount on refunding of bonds, net of the unamortized premium on the sale of bonds at June 30, 2011 and 2010 as follows:

Project	_	011 000)	_	010 000)
Deferred amount on refunding:				
Mid-Connecticut	\$	11	\$	26
Southeast		+		418
Subtotal		11		444
Reduced by unamortized premium:				
Southeast	•	-		(188)
Subtotal				(188)
Net Reduction	\$	11	\$	256

Certain of the Authority's bonds are secured by special capital reserve funds. Each fund is equal to the highest annual amount of debt service remaining on the issue. The State is contingently liable to restore any deficiencies that exist in these funds in the event that the Authority must draw from the fund. Bond principal amounts recorded as long-term debt at June 30, 2011 and 2010, which are backed by special capital reserve funds, are as follows:

Project	2011 (\$000)	2010 (\$000)
Mid-Connecticut Southeast	\$ 8,050	\$ 11,765 4,435
Total	\$ 8,050	\$ 16,200

These special capital reserve funds are presented as net assets, restricted for debt service reserve funds on the Authority's balance sheet. The Southeast Project only reflects the portion recorded on the Authority's books as further described under "Early Retirement of Debt".

Annual debt service requirements to maturity on bonds payable are as follows:

Fiscal year	Mid-Connecticut							
ending	Pr	incipal	In	terest				
June 30,	(\$000)	(\$	000)				
2012	-	3,915		335				
2013		4,135		114				
	\$	8,050	\$	449				
Interest Rate			5.	50%				

Early Retirement of Debt

The Authority has served as the conduit issuer on behalf of the Southeastern Connecticut Regional Resources Recovery Authority ("SCRRRA") for all of its solid waste disposal SCRRRA has a beneficial facility bonds. ownership arrangement with its facility operator Covanta Southeastern Connecticut Company ("Covanta") in which debt service obligations On December 15, 2010, the are shared. Authority issued Resource Recovery Revenue Southeastern Refunding Bonds (Covanta Connecticut Company Project – 2010 Series A) (the "2010 Series A Bonds") in the principal amount of \$27.750 million, which refunded the Authority's Resource Recovery Revenue Bonds (American **REF-FUEL** Company Southeastern Connecticut Project - 1998 Series A) (the "1998 Series A Bonds"). Substantially all of the net proceeds of the 2010 Series A Bonds, together with other monies of SCRRRA, were used to refund \$34.010 million of the outstanding 1998 Series A Bonds. The sale of the 2010 Series A Bonds generated savings totaling \$7,971,230 over the life of the issue.

Under an agreement between the Authority and Covanta, 11.129% of the 1998 Series A Bonds were carried on the books of the Authority as they reimbursed both the Authority and SCRRRA for certain development costs in connection with the original construction of the solid waste disposal facility. With the issuance of the 2010 Series A Bonds, both the Authority and Covanta agreed that the amount carried on

A Component Unit of the State of Connecticut

the books of the Authority be reduced from 11.129% to zero.

No other bonds were issued by the Authority during the fiscal year ended June 30, 2011.

As a result of the refunding, the Authority recognized \$2.3 million in the accompanying statement of revenues, expenses and changes in net assets. The amount is attributable to the repayment of the 1998 Series A Bonds outstanding principal as of December 15, 2010 and the write-off of unamortized amounts such as bond issuance costs, premium on sale of bonds, and other deferred amounts as a result of the Southeast Project refunding. The following table presents the calculation for gain on early retirement of debt, net:

		A's Portion (\$000)
Funds provided for refunding:	-	
Transfer from:		
Debt Service Interest Account	\$	16
Debt Service Principal account		57
Special Capital Reserve Fund		886
		959
Accrued interest		(16)
	\$	943
Net carrying amounts:		
Principal	\$	3,785
Unamortized premium on sale of bonds		161
Bonds issuance costs		(1,009)
Accum. amortization - bonds issuance costs		698
Deferred amount on 1998A refunding		(360)
	\$	3,275
Gain	\$	2,333

5. LONG-TERM LIABILITIES FOR CLOSURE AND POST-CLOSURE CARE OF LANDFILLS

Federal, State and local regulations require the Authority to place final cover on its landfills when it stops accepting waste (including ash) and to perform certain maintenance and monitoring functions for periods that may extend to thirty years after closure.

GASB Statement No. 18 "Accounting for Municipal Solid Waste Landfill Closure and Post-Closure Care Costs," applies to closure and post-closure care costs that are paid near or after the date a landfill stops accepting waste. In accordance with GASB Statement No. 18, the Authority estimates its liability for these closure and post-closure care costs and records any increases or decreases to the liability as an operating expense. For landfills presently open, such estimate is based on landfill capacity used as of the balance sheet date. The liability for these costs is reduced when the costs are actually paid, which is generally after the landfill is closed.

Actual costs may be higher due to inflation or changes in permitted capacity, technology or regulation. The closure and post-closure care liabilities including the amounts paid and accrued for fiscal 2010 and 2011 for the landfills, are presented in the following table:

A Component Unit of the State of Connecticut

Project/Landfill	Liability at July 1, 2009 (\$000)	Expense (\$000)	Paid (\$000)	Liability at June 30, 2010 (\$000)	Expense _(\$000)	Paid (\$000)	Liability at June 30, 2011 (\$000)	Amounts Due Within One Year (\$000)
Mid-Connecticut: Hartford Ellington	sut: \$ 38,113 \$ 4,216		\$ (5,725) (141)	\$ 31,795 3,985	\$ 853 (107)	\$ (3,242) (140)	\$ 29,406 3,738	\$ 3,480 234
Property Division: Shelton Waterbury	13,302 1,007	(1,156)	(382) (32)	11,764	(170) 31	(456) (28)	11,138 981	896 63
Wallingford Total	6,751 \$ 63,389	(659) \$ (2,495)	(133) \$ (6,413)	5,959 \$ 54,481	(393) \$ 214	(153) \$ (4,019)	5,413 \$ 50,676	716 \$ 5,389

The Connecticut Department of Environmental Protection ("CTDEP") requires that certain financial assurance mechanisms be maintained by the Authority to ensure payment of closure and post-closure costs related to certain landfills. Additionally, CTDEP requires that the Authority budget for closure costs for Mid-Connecticut's Hartford Landfill.

The Authority has placed funds in trust accounts for the Ellington, Waterbury, and Wallingford Landfills for financial assurance purposes. These trust accounts are reflected as restricted investments in the accompanying balance sheet.

On May 26, 2010 and June 28, 2011, the Authority established Post-Closure Trust Funds with its trustee in the amount of \$5,671,800 and \$1,680,400 as financial assurance mechanisms for the Shelton Landfill and the Wallingford Landfill, respectively. These trust funds are reflected as restricted cash and cash equivalents in the accompanying balance sheet.

6. MAJOR CUSTOMERS

Energy sales to Northeast Utilities and Constellation totaled 21.44% and 13.79%, respectively, of the Authority's operating revenues for the fiscal year ended June 30, 2011. Energy sales to Northeast Utilities and Constellation totaled 21.60% and 13.94%, respectively, of the Authority's operating revenues for the fiscal year ended June 30, 2010.

Service charge revenues from All Waste, Inc. totaled 7.00% of the Authority's operating revenues for each of the fiscal years ended June 30, 2011 and 2010.

7. RETIREMENT PLAN

The Authority is the Administrator of its 401(k) Employee Savings Plan. This defined contribution retirement plan covers all eligible employees.

Under the Amended and Restated 401(k) Employee Savings Plan, effective July 1, 2000, Authority contributions are five percent of payroll plus a dollar for dollar match of employees' contributions up to five percent of employee wages. Authority contributions for the years ended June 30, 2011 and 2010 amounted to \$415,000 and \$417,000, respectively. Employees contributed \$411,000 to the plan in fiscal year 2011 and \$414,000 in fiscal year 2010.

In addition, the Authority is a participating employer in the State of Connecticut's defined contribution 457(b) Plan, which allows Authority employees to participate in the State of Connecticut's deferred compensation plan created in accordance with Internal Revenue All Section 457. amounts compensation deferred under the 457(b) plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are held in trust for the exclusive benefit of the plan participants and

A Component Unit of the State of Connecticut

their beneficiaries. The Authority holds no fiduciary responsibility for the plan; rather, fiduciary responsibility rests with the State Comptroller's office.

The Authority has no post-employment benefit plans as of June 30, 2010 and 2011.

8. RISK MANAGEMENT

The Authority is exposed to various risks of loss. The Authority endeavors to purchase commercial insurance for all insurable risks of loss. Settled claims have not exceeded this commercial coverage in any of the past three fiscal years. In fiscal year 2007, the Authority increased its overall property insurance limit to reflect an increase in overall property values. This provides 100% of the replacement cost value for the Mid-Connecticut Power Block Facility and Energy Generating Facility, plus business interruption and extra expense values for the Mid-Connecticut Project. This is the Authority's highest valued single facility. The limit applies on a blanket basis for property damage to all locations.

The Authority is a member of the Connecticut Interlocal Risk Management Agency's ("CIRMA") Workers' Compensation Pool, a risk sharing pool, which was begun on July 1, The Workers' Compensation Pool provides statutory benefits pursuant to the provisions of the Connecticut Workers' The coverage is a Compensation Act. guaranteed cost program. The premium for each of the policy periods from July 1, 2011 through July 1, 2012 and July 1, 2010 through July 1, 2011was \$74,000 and \$71,000, respectively.

9. COMMITMENTS

The Authority has various operating leases for office space and office equipment, which totaled \$363,000 and \$439,000 for fiscal years 2011 and 2010, respectively. The lease for the office space expires on December 31, 2012, and provides for two three-year extensions through December 31, 2018.

The Authority also has agreements with various municipalities for payments in lieu of taxes ("PILOT") for personal and real property. For the years ended June 30, 2011 and 2010, the PILOT payments, which are included in the solid waste operations in the accompanying statements of revenues, expenses and changes in net assets, totaled \$ 5,121,000 and \$ 6,435,000, respectively. Future minimum rental commitments under non-cancelable operating leases and future PILOT payments as of June 30, 2011 are as follows:

	Lease	PILOT
Fiscal Year	Amount	Amount
•	(\$000)	(\$000)
2012	362	5,324
2013	6	2,639
2014	6	885
2015	-	926
2016	-	970
Thereafter		1,015
Total	\$ 374	\$ 11,759

The Authority has executed contracts with the operators/contractors of the resources recovery facilities, regional recycling centers, transfer stations, and landfills containing various terms and conditions expiring through November 2015. Generally, operating charges are derived from various factors such as tonnage processed, energy produced, and certain pass-through operating costs.

The approximate amount of contract operating charges included in solid waste operations and maintenance and utilities expense for the years ended June 30, 2011 and 2010 was as follows:

A Component Unit of the State of Connecticut

Project	2011 (\$000)	<u> </u>	2010 (\$000)
Mid-Connecticut	\$ 65,975	\$	62,824
Property	2,238		1,686
South West	13,830		14,165
Wallingford	95		9,587
Southeast	 20,521	,	20,809
Total	\$ 102,659	\$	109,071

As of June 30, 2011, the Authority has executed construction contracts totaling approximately \$2.0 million for construction of a new jet fuel storage tank at the Jet Turbine Facility. There were no construction contracts executed during fiscal year 2010. As of June 30, 2011 and 2010, remaining commitments on executed construction contracts totaling approximately \$303,000 and \$1.9 million, respectively.

10. OTHER FINANCING

The Authority served as a conduit issuer for several bonds pursuant to bond resolutions to fund the construction of waste processing facilities built and operated by independent contractors. The revenue bonds were issued by the Authority to lower the cost of borrowing for the contractor/operator of the projects. The Authority was not involved in the construction activities, and construction requisitions by the contractor were made from various trustee accounts.

The Authority is not involved in the repayment of debt on these issues. In the event of default, and except in cases where the State has a contingent liability, the payment of debt is not guaranteed by the Authority or the State. Therefore, the Authority does not record the assets and liabilities related to these bond issues on its financial statements. The principal amounts of these bond issues outstanding at June 30, 2011 are as follows:

Project	Amount (\$000)
Southeast -	
1992 Series A - Corp. Credit	\$ 30,000
2001 Series A - Covanta	
Southeastern Connecticut	
Company - I	6,750
2001 Series A - Covanta	
Southeastern Connecticut	
Company - II	6,750
2010 Series A - Project Refunding	27,750
Total	\$ 71,250

11. SEGMENT INFORMATION

The Authority has two projects that operate resources recovery and recycling facilities and landfills throughout the State, two divisions, and two inactive projects, and are required to be self-supporting through user service fees and sales of electricity. The Authority has issued various revenue bonds to provide financing for the design, development, and construction of these resources recovery and recycling facilities and landfills throughout the State. These bonds are paid solely from the revenues generated from the operations of the projects and other receipts, accounts, and monies pledged in the respective bond indentures. Financial segment information is presented below as of and for the years ended June 30, 2011 and 2010, respectively.

Connecticut Resources Recovery Authority A Component Unit of the State of Connecticut

Fiscal Year 20t l	Mi	d-Connecticut Project (S000)		idgeport (1) Project (S000)		roperty Division (S000)		outbWest Division (S000)	P	gford (2) roject 100)		Southeast Project (S000)
Condensed Balance Sheets												
Assets:												
Current unrestricted assets	\$	64,453	S	393	S	15,018	S	2,716	\$	1,043	\$	10,886
Current restricted assets		27,389				1,404		-				2,813
Total current assets		91,842		393		16,422		2,716		1,043		13,699
Non-current assets:												
Restricted cash and cash equivalents		10,894		-		7,358		-		•		-
Restricted investments		490		-		327		•		` -		•
Capital assets, net		106,339		-		16,766		-		-		-
Other assets, net		23		-		<u> </u>				<u>.</u>		1,961
Total non-current assets		117,746				24,451		<u> </u>		<u></u>		1,961
Total assets	\$	209,588	\$	393	\$	40,873	5	2,716	\$	1,043	\$	15,660
Liabilities:												
Current liabilities	\$	19,906	S	•	\$	2,202	. \$	2,589	S	75	\$	4,207
Long-term liabilities		37,063				15,858	•	-				898
Total liabilities		56,969		-		18,060		2,589		75		5,105
Net Assets:												
Invested in capital assets, net of related debt		100,430		-		16,766		•		-		-
Restricted		22,779				1,728		-		-		1,228
Unrestricted		29,410		393		4,319		127		968		9,327
Total net assets		152,619		393		22,813		127	:	968		10,555
Total liabilities and net assets	<u></u>	209,588		393	<u> </u>	40,873	2	2,716	\$	1,043	<u> </u>	15,660
Condensed Statements of Revenues, Expenses, and Chang	•											
Operating revenues	\$	89,411	\$	•	\$	3,342	\$	14,361	\$	-	S	25,453
Operating expenses		83,388		1,317		2,399		14,390		19,749		23,378
Depreciation and amortization expense		17,101		-		299						418
Operating (loss) income		(11,078)		(1,317)		644		(29)		(19,749)		1,657
Non-operating revenues (expenses):												
Investment income		214		2		47		2		22		18
Other income (expenses), net		(1,004)		•		(32)		•		(166)		(179)
Interest expense		(533)				-				-		(153)
Net non-operating revenues (expense)		(1,323)		2		15		2		(144)		(314)
Income (loss) before special item and transfers		(12,401)		(1,315)		659		(27)		(19,893)		1,343
Special Item: Gain on early retirement of debt, net		-				-		-				2,333
Transfers in (out)	-			26		4,194		-		(4,220)		
Change in net assets		(12,401)		(1,289)		4,853		(27)		(24,113)		3,676
Total net assets, July 1, 2010		165,020		1,682		17,960		154		25,081	_	6,879
Total net assets, June 30, 2011	<u> </u>	152,619	<u></u>	393	<u>\$</u>	22,813	\$	127	<u> </u>	968	<u></u>	10,555
Condensed Statements of Cash Flows												
Net cash provided (used) by:												
Operating activities	\$	14,450	\$	(1,348)	\$	707	\$	1,372	S	(20,055)	\$	2,743
Investing activities		220	•	2		47		1		22		34
Capital and related financing activities		(20,348)		-		(650)		-		-		(1,743)
Non-capital financing activities		(5)		200		7,840		<u> </u>		(8,046)		
Net (decrease) increase		(5,683)		(1,146)		7,944		1,373		(28,079)		1,034
Cash and cash equivalents, July 1, 2010		94,473		1,539		15,605		80		29,122		5,679
Cash and cash equivalents, June 30, 2011	\$	88,790	\$	393	\$	23,549	\$	1,453	\$	1,043	<u>\$</u>	6,713

⁽¹⁾ Contracts with the Bridgeport Project's municipalities and operator ended on December 31, 2008.

⁽²⁾ Contracts with the Wallingford Project's municipalities and operator ended on June 30, 2010.

Connecticut Resources Recovery Authority A Component Unit of the State of Connecticut

· 	Mi	d-Connecticut Project (\$000)	В	ridgeport (1) Project (\$000)		roperty Division (\$000)	:	SouthWest Division (\$000)		allingford Project (\$000)		Southeast Project (\$000)
Condensed Balance Sheets					***************************************		****					·
Assets:												
Current unrestricted assets	\$	69,385	\$	1,559	\$	9,372	\$	1,535	\$	14,990	\$	8,562
Current restricted assets		27,530			872					15,012		2,996
Total current assets		96,915		1,559		10,244		1,535		30,002		11,558
Non-current assets:												
Restricted cash and cash equivalents		15,698		-		5,672		-		-		1,064
Restricted investments		490		174				-		153		-
Capital assets, net		111,717		-		15,072		-		2,145		-
Other assets, net		38		-		-		-		-		2,689
Total non-current assets		127,943		174		20,744				2,298		3,753
Total assets	\$	224,858	s	1,733	s	30,988	\$	1,535	\$	32,300	\$	15,311
Liabilities:											<u> </u>	
Current liabilities	S	24,895	S	51	S	1,090	\$	1,381	\$	1,823	\$	3,803
Long-term liabilities	•	34,943	•		•	11,938	•	1,501	•	5,396	•	4,629
Total liabilities		59,838		51		13,028		1,381		7,219		8,432
Net Assets:		37,030				15,020		1,701		7,217		0,432
Invested in capital assets, net of related debt		103,090				15,072				2,145		
Restricted		26,899		174		872		_		15,107		1,329
Unrestricted		35,031		1,508		2,016		154		7,829		5,550
Total net assets		165,020		1,682		17,960		154		25,081		6,879
Total liabilities and net assets	<u> </u>	224,858	<u> </u>	1,733	<u> </u>	30,988	5	1,535	\$	32,300	<u> </u>	15,311
Operating revenues Operating expenses	\$	84,422 81,996	S	(39) 1,123	\$	2,298 1,041	\$	14,664	\$	11,083	S	25,872
Depreciation and amortization expense				•				14,662		12,028		24,339
D option and another superior		16,296		1,125		303		14,662		12, 028 33		
Operating (loss) income				•				14,662				24,339
•		16,296				303		<u>-</u>		33		24,339 448
Operating (loss) income Non-operating revenues (expenses): Investment income		16,296 (13,870)				303		<u>-</u>		33		24,339 448
Operating (loss) income Non-operating revenues (expenses):		16,296 (13,870) 338 5,092		(1,173)		303 954		2		(978)		24,339 448 1,085
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense		16,296 (13,870) 338 5,092 (735)		(1,173)		303 954 49 197		2		98 98		24,339 448 1,085
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense)		16,296 (13,870) 338 5,092 (735) 4,695		9 9		303 954 49 197 -		1 -		98 (5)		24,339 448 1,085 58 325 (328) 55
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers		16,296 (13,870) 338 5,092 (735)		9 - - - 9 (1,164)		303 954 49 197 - 246 1,200				98 (5)		24,339 448 1,085 58 325 (328)
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out)		16,296 (13,870) 338 5,092 (735) 4,695 (9,175)		9 - - 9 (1,164) (2,087)		303 954 49 197 246 1,200 2,087		1 - - 1 3		98 (5) - 93 (885)		24,339 448 1,085 58 325 (328) 55 1,140
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets		16,296 (13,870) 338 5,092 (735) 4,695 (9,175)		9 - - - 9 (1,164) (2,087) (3,251)		303 954 49 197 - 246 1,200 2,087 3,287		1 - - - 1 3 - 3		98 (5) - 93 (885)		24,339 448 1,085 58 325 (328) 55 1,140
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009		16,296 (13,870) 338 5,092 (735) 4,695 (9,175) (9,175) 174,195		9 - - 9 (1,164) (2,087) (3,251) 4,933		303 954 49 197 		2 1 - 1 3 - 3		98 (5) - 93 (885)		24,339 448 1,085 58 325 (328) 55 1,140
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets	\$	16,296 (13,870) 338 5,092 (735) 4,695 (9,175)	\$	9 - - - 9 (1,164) (2,087) (3,251)		303 954 49 197 - 246 1,200 2,087 3,287		1 - - - 1 3 - 3		98 (5) - 93 (885)	<u></u>	24,339 448 1,085 58 325 (328) 55 1,140
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009	<u>s</u>	16,296 (13,870) 338 5,092 (735) 4,695 (9,175) (9,175) 174,195	<u>s</u>	9 - - 9 (1,164) (2,087) (3,251) 4,933	<u> </u>	303 954 49 197 	<u> </u>	2 1 - 1 3 - 3	<u> </u>	33 (978) 98 (5) - 93 (885) - (885) 25,966		24,339 448 1,085 58 325 (328) 55 1,140 1,140 5,739
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009 Total net assets, June 30, 2010	<u>s</u>	16,296 (13,870) 338 5,092 (735) 4,695 (9,175) (9,175) 174,195	\$	9 - - 9 (1,164) (2,087) (3,251) 4,933	<u> </u>	303 954 49 197 	\$	2 1 - 1 3 - 3	<u>\$</u>	33 (978) 98 (5) - 93 (885) - (885) 25,966		24,339 448 1,085 58 325 (328) 55 1,140 1,140 5,739
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009 Total net assets, June 30, 2010 Condensed Statements of Cash Flows	<u>s</u>	16,296 (13,870) 338 5,092 (735) 4,695 (9,175) (9,175) 174,195	<u>s</u>	9 - - 9 (1,164) (2,087) (3,251) 4,933	<u> </u>	303 954 49 197 	<u> </u>	2 1 - 1 3 - 3	<u> </u>	33 (978) 98 (5) - 93 (885) - (885) 25,966 25,081		24,339 448 1,085 58 325 (328) 55 1,140 1,140 5,739
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009 Total net assets, June 30, 2010 Condensed Statements of Cash Flows Net cash provided (used) by:		16,296 (13,870) 338 5,092 (735) 4,695 (9,175) 	****	9 (1,173) 9 (1,164) (2,087) (3,251) 4,933 1,682		303 954 49 197 246 1,200 2,087 3,287 14,673 17,960		2 1 - 1 3 - 3 151 154		33 (978) 98 (5) - 93 (885) - (885) 25,966	<u> </u>	24,339 448 1,085 58 325 (328) 55 1,140 - 1,140 5,739 6,879
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009 Total net assets, June 30, 2010 Condensed Statements of Cash Flows Net cash provided (used) by: Operating activities		16,296 (13,870) 338 5,092 (735) 4,695 (9,175) 174,195 165,020	****	9 - - 9 (1,164) (2,087) (3,251) 4,933 1,682		303 954 49 197 246 1,200 2,087 3,287 14,673 17,960		2 1 - 1 3 - 3 151 154		33 (978) 98 (5) - 93 (885) - (885) 25,966 25,081	<u> </u>	24,339 448 1,085 58 325 (328) 55 1,140
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009 Total net assets, June 30, 2010 Condensed Statements of Cash Flows Net cash provided (used) by: Operating activities Investing activities		16,296 (13,870) 338 5,092 (735) 4,695 (9,175) 	****	9 - - 9 (1,164) (2,087) (3,251) 4,933 1,682		303 954 49 197 		2 1 - 1 3 - 3 151 154		33 (978) 98 (5) - 93 (885) 25,966 25,081 (1,170) 259 (133)	<u> </u>	24,339 448 1,085 58 325 (328) 55 1,140
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009 Total net assets, June 30, 2010 Condensed Statements of Cash Flows Net cash provided (used) by: Operating activities Investing activities Capital and related financing activities		16,296 (13,870) 338 5,092 (735) 4,695 (9,175) 174,195 165,020 5,165 349 (13,227)	****	(1,173) 9 9 (1,164) (2,087) (3,251) 4,933 1,682		303 954 49 197 		2 1 - 1 3 - 3 151 154		33 (978) 98 (5) - 93 (885) - (885) 25,966 25,081	<u> </u>	24,339 448 1,085 58 325 (328) 55 1,140 5,739 6,879 (567) 95 (868)
Operating (loss) income Non-operating revenues (expenses): Investment income Other income (expenses), net Interest expense Net non-operating revenues (expense) Income (loss) before transfers Transfers in (out) Change in net assets Total net assets, July 1, 2009 Total net assets, June 30, 2010 Condensed Statements of Cash Flows Net cash provided (used) by: Operating activities Investing activities Capital and related financing activities Non-capital financing activities		16,296 (13,870) 338 5,092 (735) 4,695 (9,175) 174,195 165,020 5,165 349 (13,227)	****	(1,173) 9 9 (1,164) (2,087) (3,251) 4,933 1,682 (1,680) 7 (2,087)		303 954 49 197 		2 1 - 1 3 - 3 151 154		33 (978) 98 (5) - 93 (885) 25,966 25,081 (1,170) 259 (133) (5)	<u> </u>	24,339 448 1,085 58 325 (328) 55 1,140

⁽¹⁾ Contracts with the Bridgeport Project's municipalities and operator ended on December 31, 2008.

A Component Unit of the State of Connecticut

12. SIGNIFICANT EVENTS

During fiscal year 2010, the Authority settled with its waste hauling companies for diversion of waste from the Authority's Mid-Connecticut Project. As a result of the settlements, the Authority will receive from the haulers approximately \$8,350,000 as revenues for wastes to be delivered to the Mid-Connecticut facility through December 2012.

13. CONTINGENCIES

Mid-Connecticut Project:

On October 7, 2009, The Metropolitan District Commission ("MDC") initiated an arbitration proceeding against the Authority seeking a declaratory judgment that the Authority is post-employment responsible for certain benefits and other costs that MDC may incur upon the expiration of its contract for the operation of a portion of the Mid-Connecticut Project on December 30, 2011. The MDC did not specify the amount of its monetary claim in its demand for arbitration, but has separately set forth the amount as a range of \$32.0 million to \$39.6 million; MDC also has included certain amounts related to this matter in its monthly invoices for services. The Authority has denied such alleged responsibility and disputed such The arbitration is not invoiced amounts. proceeding at this time because the Authority has challenged the impartiality of the MDC party-appointed arbitrator. MDC filed a motion in Connecticut Superior Court to compel the arbitration to proceed, and the Authority filed a counterclaim requesting that the court disqualify MDC's party-appointed arbitrator. On April 28, 2010, the court ruled that the parties may appoint non-neutral arbitrators. The Authority appealed that ruling. On July 12, 2011, the Connecticut Appellate Court ruled that the Superior Court must hold a hearing on CRRA's claim that the MDC party-appointed arbitrator should be disqualified. A status conference is scheduled for September 22, 2011. The matter is too preliminary to estimate any potential exposure.

In January 2006, the Authority's pollution liability insurance carrier, American

International Specialty Lines Insurance Company ("AISLIC") settled with numerous commercial and residential neighbors of the Hartford Landfill who had filed suit against the Authority in 2001, claiming that the Authority negligently maintained and operated its Hartford Landfill and that the Harford Landfill constituted a public nuisance. On May 4, 2006, AISLIC initiated a declaratory judgment action in federal district court seeking a declaration that AISLIC is not obligated to indemnify the Authority in connection with the settled lawsuit and that AISLIC should be awarded the amount it spent on indemnification of the Authority. The Authority is defending against this action, and has counterclaimed, alleging bad faith and seeking recovery of its attorneys' Discovery is officially over, but the Authority has a motion to compel the production of additional documents from AISLIC pending. AISLIC filed motions for summary judgment in June 2011. The deadline for CRRA to file a motion for summary judgment is October 9, 2011. The matter is too preliminary to estimate any potential exposure.

On May 27, 2010, Tabacco & Son Builders, Inc. brought suit against the Authority and one of the Authority's former employees, for breach of contract, slander, libel, and various other legal and equitable causes of action, and seeking damages. The claim has been tendered to the Authority's insurer, which is defending. The matter is too preliminary to estimate any potential exposure.

In May 2010, the Authority issued a Request for Bids and Proposals for the operation and maintenance of the Mid-Connecticut Resource Recovery Facility, seeking a single company to assume operation and maintenance of the facility upon the approaching expiration of the current contracts. On November 30, 2010, MDC, one of the participants in the Authority's procurement initiative, filed a lawsuit against the Authority, seeking damages, a declaration that the contract awarded to NAES Corporation ("NAES") was void, and an order that the Authority begin its procurement anew. On August 18, 2011, the court issued its decision,

A Component Unit of the State of Connecticut

finding in favor of the Authority on all of the MDC's claims. MDC did not file an appeal.

Bridgeport Project:

In the early 1990's, the Authority was named as a Potentially Responsible Party in the now-combined federal and State of New Jersey suits to recover the costs of remediation of the landfill known as Combe Fill South. The Authority's liability was substantially resolved in the spring of 2009 as a result of a mediated global settlement. However, one of the settling parties is pursuing a contribution action against certain non-settling entities. The Authority continues to monitor these remaining case activities to the extent they may implicate the Authority.

Other Issues and Unasserted Claims and Assessments:

The MDC has included in several monthly invoices to the Authority a claim for reimbursement of certain MDC legal and consulting fees. The Authority has disputed these charges on the grounds that they are not related to the MDC's obligation to operate, maintain, and repair the Waste Processing Facility ("WPF") during the term of the Authority-MDC Agreement.

The Authority is subject to numerous federal, state and local environmental and other laws and regulations and management believes it is in substantial compliance with all such governmental laws and regulations.

14. SUBSEQUENT EVENTS

New Municipal Service Agreement

On November 15, 2012, the municipal solid waste contracts with the current 70 member towns of the Mid-Connecticut Project will terminate. In preparation for this event, management held numerous meetings and events with the member towns throughout the past fiscal year to discuss the future of their solid waste management plans. In coordination with town feedback, the Authority developed

different five new Municipal Service Agreements ("New MSA") for municipalities to select based on the level of service that best fits their solid waste management needs. The New MSAs vary from short-term (three years) to long-term (15 years) durations, with varying tonnage commitments and pricing mechanisms. The current 70 member towns have until October 2011 to inform the Authority of their renewal intentions by submitting a signed New MSA, after which the Authority will begin marketing solid waste capacity to other generators. It is anticipated that not all of the current 70 member towns will select a New MSA. Likewise, there may be opportunities for other Connecticut municipalities to sign a New MSA.

Transition

The Operations and Management Agreements ("O & M Agreements") to operate the Mid-Connecticut's Waste to Energy Facility expire on December 30, 2011 for the WPF and May 30, 2012 for the Power Block Facility (the "PBF") and the Energy Generation Facility (the "EGF"). The Authority completed an extensive competitive procurement process to establish a single new O & M Agreement for the entire Connecticut Solid Waste Facility (the "CSWF"). On December 16, 2010, the Authority's Board of Directors passed a resolution to award NAES the O & M Agreement to operate the WPF, PBF and EGF. As part of the new Agreement, NAES will complete the necessary activities to transition the CSWF from three Agreements with two contractors to one Agreement. This process includes retaining a work force, establishing accounting and control systems, and developing operating guidelines, protocols, and manuals. The Authority has budgeted and reserved specific funds for these activities. On July 1, 2011, the Authority gave NAES the notice to proceed with transition activities for the new O & M Agreement.

A Component Unit of the State of Connecticut

15. NEW ACCOUNTING PRONOUNCEMENTS ISSUED AND NOT YET ADOPTED

During December 2010, Statement No. 62 of the Governmental Accounting Standards Board (GASB), Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements, was issued but not yet adopted by the Authority. The objective of the Statement is to incorporate into the GASB'S authoritative literature certain accounting and financial reporting pronouncements issued on or before November 30, 1989, which does not conflict contradict **GASB** with or pronouncements.

supersedes This Statement also Statement No. 20, Accounting and Financial Reporting for Proprietary Funds and Other Governmental Entities That Use Proprietary Fund Accounting, thereby eliminating the election provided in paragraph 7 of that Statement for enterprise funds and business-type activities to apply post-November 30, 1989 FASB Statements and Interpretations that do not conflict with or contradict pronouncements. However, those entities can continue to apply as other accounting literature, post-November 30, 1989 FASB pronouncements that do not conflict with or contradict GASB pronouncements, including this Statement.

This Statement is effective for financial statements for periods beginning after December 15, 2011; however, early adoption is encouraged. The Authority has not yet adopted this Statement.

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CONNECTICUT RESOURCES RECOVERY AUTHORITY A Component Unit of the State of Connecticut COMBINING SCHEDULE OF BALANCE SHEETS AS OF JUNE 30, 2011 (Dollars in Thousands)

\$ 50,513 \$ 393 \$ 14,787 \$ 1,453 9,139	50,513 \$ 393 \$ 14,787 \$ 9,139 119 119 3,973 119 112 81 - 112 64,453 - 1,404 6 - 1,404 91,842 393 16,422 91,842 393 16,422 172,695 616 14,841 219,296 616 17,203 391,991 616 17,203 391,991 616 16,5177 90,476 - 486 11,900 16,280 3,963 - 16,280 15,883 -
50,513 \$ 393 \$ 14,787 9,139 . . 3,973 . . 747 . . 81 . . 81 . . 64,453 . . 6 . . 6 . . 10,894 . . 10,894 . . 490 . . 17,695 616 . 391,991 616 . 11,900 . . 11,900 . . 15,863 . . 23 . . 15,863 . . 11,746 . . 15,863 . . 23 . . 11,746 . .	1,409
50,513 \$ 9,139 3,973 747 81 64,453 64,453 6 27,383 6 27,383 10,894 490 1172,695 219,296 391,991 (301,515) 90,476 11,900 3,963 15,863 23	1,409 \$ 50,513 \$ 22 9,139 - 3,973 - 64,453 - 1,457 64,453 - 27,389 - 27,389 - 10,894 - 10,894 - 10,894 - 490 - 490 - 11,569 - 13,963 - 1,264 - 2,128 - 391,991 - 1,900 - 3,963 - 15,863 - 15,863 - 13,863 - 11,746
	1,409 \$ 22 26 26 1,457 1,457 1,457 1,457 2,128 3 (1,690) (3) 438 1,438 1,449

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CONNECTICUT RESOURCES RECOVERY AUTHORITY A Component Unit of the State of Connecticut COMBINING SCHEDULE OF BALANCE SHEETS (Continued) AS OF JUNE 30, 2011 (Dollars in Thousands)

Total			3,906	5,389	5,321	15,153	٠	29,769		4,134	45,287	4,398	53,819	83,588		117,634		13,134	3,267	1,501	1,501	1,421	1,228	1,000	848	818	200	364	153	25,735	45,130	188,499	\$ 272,087
Eliminations		ę	∻A	•	•	•	(81)	(81)			•	•		(81)		•		٠		•		•	•	•	•	٠	•		•			•	\$ (81)
Southeast Project		•		•	30	4,177	•	4,207		•	•	868	868	5,105		•		•	•	•		•	1,228	•	•	•	•	•	•	1,228	9,327	10,555	\$ 15,660
Wallingford Project			·	•		75	•	75		•	•	•		75		•		٠	•				•	•			•	•	•		896	896	\$ 1,043
SouthWest Division		6	·	•	1,273	1,316	•	2,589		•	•	•	-	2,589		•				•		•	•	•		٠	•	•	٠	,	127	127	\$ 2,716
Property Division		6		6/9,1	70	457	¢	2,202			15,858	•	15,858	18,060		16,766						•		•	848	327	800	•	53	1,728	4,319	22,813	\$ 40,873
Bridgeport Project		6			•	•	•			•	•	•		•		• !		•	•	•	•	•	•	•	•	٠		•	•		393	393	\$ 393
Mid-Connecticut Project			3,900	3,714	3,894	8,392	•	906'61		4,134	29,429	3,500	37,063	56,969		100,430		13,134	3,267	1,501	1,501	1,421		1,000	•	491	•	364	001	22,779	29,410	152,619	\$ 209,588
General Fund		6		•	54	736	81	871		•	•	•		871		438		•	•	•	•	٠	•	•	•	•	•	•	•	•	586	1,024	\$ 1,895
	LIABILITIES AND NET ASSETS CURRENT LIABILITIES	Current portion of:	bonds payable, net	Closure and post-closure care of landfills	Accounts payable	Accerned expenses and other current liabilities	Due to other funds	TOTAL CURRENT LIABILITIES	LONG-TERM LIABILITIES	Bonds payable, net	Closure and post-closure care of landfills	Other liabilities	total long-term liabilities	TOTAL LIABILITIES	NET ASSETS	Invested in capital assets, net of related debt	Restricted for:	Revenue fund	Debt service reserve funds	Equipment replacement	Operating and maintenance	Energy generating facility	Montville landfill post-closure	Select Energy escrow	Shelton landfill future use	DEP trust - landfills	Covanta Wallingford escrow	City of Hartford recycling education fund	Other restricted net assets	Total Restricted	Unrestricted	TOTAL NET ASSETS	TOTAL LIABILITIES AND NET ASSETS

CONNECTICUT RESOURCES RECOVERY AUTHORITY

A Component Unit of the State of Connecticut

COMBINING SCHEDULE OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS

FOR THE YEAR ENDED JUNE 30, 2011

(Dollars in Thousands)

E	I Otal	56.889		46.524	9.215	132,067		111 710	18,000	1 222	1,63,1	1601	2,551	1.592	530	2,521	20,656	162,130	(30,063)		306	(1,234)	(989)	(1,614)	(31,677)	7 7 7 7 7	5554	(29,344)	217,843	\$ 188,499
Ē	Entrinations	∽	(200)	(222)	•	(\$00)		(005)	(000)	,	•	•	•	•	•		•	(500)	•			•			,				1	\$
Southeast	120/01	\$ 8,056	96	17,301	•	25,453		23.141	418		•	4	57	96	10	70	•	23,796	1,657		18	(179)	(153)	(314)	1,343	2 333	1	3,676	6,879	\$ 10,555
Wallingford	1226	Ś	•	•	•	•		147	•	•		76	34	35	4	33	19,420	19,749	(19,749)		22	(166)	•	(144)	(19,893)	•	(4,220)	(24,113)	25,081	\$ 968
South West Division		\$ 14,361	•	•	•	14,361		13,850	,	•	•	4	139	199	20	178		14,390	(29)		2	•	•	2	(27)	,	•	(27)	154	\$ 127
Property Division		\$ 468	•	•	2,874	3,342		2,368	299	134	(532)	9	85	92	78	168	·	2,698	644		47	(32)	,	15	629	•	4,194	4,853	17,960	\$ 22,813
Bridgepon Project		643	•	•	•			51	•	•		8	•	.91	•	9	1,236	1,317	(1.317)		2	•	٠	2	(1,315)	•	26	(1,289)	1,682	\$ 393
Mid-Connecticut Project		\$ 34,004	19,843	29,223	6,341	89,411		74,162	17,101	1,103	746	1,503	2,236	1,154	418	2,066		100,489	(11,078)		214	(1,004)	(533)	(1,323)	(12,401)	٠	•	(12,401)	165,020	\$ 152,619
General Fund		€9	•	•	•	1		•	161	•	•	•	•		*	•		191	(191)		-	147		148	(43)	•	1	(43)	1,067	\$ 1,024
	Operating Revenues Service charges:	Members	Others	Energy sales	Other operating revenues	Total Operating Revenues	Operating Expenses	Solid waste operations	Depreciation and amortization	Maintenance and utilities	Closure and post-closure care of landfills	Legal services - external	Operational and Enviromental services	Billing, Accounting and Finance services	Education and Communications services	General and Administrative services	Distribution to member towns	Total Operating Expenses	Operating (Loss) Income	Non-Operating Revenues (Expenses)	Investment income	Other income (expenses)	Interest expense	Non-Operating Revenues (Expenses), Net	Income (Loss) before Special Item and Transfers Special Item:	Gain on early retirement of debt, net	Transfers in (out)	Change in Net Assets	Total Net Assets, beginning of year	Total Net Assets, end of year

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CONNECTICUT RESOURCES RECOVERY AUTHORITY
A Component Unit of the State of Connecticut
COMBINING SCHEDULE OF CASH FLOWS
FOR THE YEAR ENDED JUNE 30, 2011
(Dollars in Thousands)

	ජී	General	Mid-	Mid-Connecticut	Bric	Bridgeport	Pr	Property	Sout	SouthWest	Wall	Wallingford	Sout	Southeast				
	щ	Fund	114	Project	<u>~</u>	Project	D	Division	Σį	Division	Pr	Project	Pro	Project	Eliminations	tions		Total
Cash Flows Provided (Used) by Operating Activities																		
Payments received from providing services	69	166	S	93,423	6 9	•	€ 9	3,504	د ع	14,553	649	643	د ع	25,394	6/9	(200)	69	137,183
Payments received from other funds		4		107		•		•		•		ŧ		٠		(107)		•
Payments to suppliers for goods and services		•		(75,529)		(60)		(2,516)		(12,839)		(1,172)		(22,533)		200		(114,179)
Payments to employees for services		•		(3,551)		(22)		(281)		(342)		(106)		(118)		,		(4,420)
Distribution to member towns		•		•		(1,236)		4		•		(19,420)		•		•		(20,656)
Payments to other funds		(107)		•		•		•		•		•		•		107		٠.
Net Cash Provided (Used) by Operating Activities		59		14,450		(1,348)		707		1,372		(20,055)		2,743				(2,072)
Cash Flows Provided (Used) by Investing Activities																		
Interest on investments		_		220		2		47		-		22		34				327
Net Cash Provided by Investing Activities		-		220		2		47		-		22		34				327
Cash Flows Provided (Used) by Capital and Related Financing Activities	ctivities																	
Proceeds from sales of equipment		•		108		•		:				•				•		108
Payments for landfill closure and post-closure care liabilities		•		(3,383)		•		(636)		•				•		•		(4.019)
Acquisition and construction of capital assets		'		(12,815)		•		(14)		r				٠		•		(12,829)
Interest naid on long-term debt				(543)				•						(134)		•		(22)
Principal paid on long-term debt		•		(3.715)		•				•		•		(1.609)		•		(5.324)
Not Cosh Head by Conital and Related Financing Activities				(20 348)				(650)						(1 743)		'		(17, 741)
ivel Cash Osed of Capital and Ivelated Lutanedig Sentines				(010,02)				(050)						(51,11)				(12)
Cash Flows Used by Non-Capital Financing Activities																		
Other interest and fees		(3)		(5)		•		(9)		•				•		•		(14)
Cash inflow / (outflow)		•		•		200		7,846		•		(8,046)		•		•		•
Net Cash Used by Non-Capital Financing Activities		(3)		(5)		200		7,840				(8,046)						(14)
Net decrease in cash and cash equivalents	69	57	89	(5,683)	69	(1,146)	6/9	7,944	64	1,373	↔	(28,079)	€9	1,034	↔	•	\$?	(24,500)
Cash and cash equivalents, beginning of year		1,352		94,473		1,539		15,605		80		29,122		5,679		'		147,850
Cash and cash equivalents, end of year	8	1,409	S	88,790	S	393	S	23,549	۶۶	1,453	8	1,043	s	6,713	\$		s	123,350

CONNECTICUT RESOURCES RECOVERY AUTHORITY
A Component Unit of the State of Connecticut
COMBINING SCHEDULE OF CASH FLOWS (Continued)
FOR THE YEAR ENDED JUNE 30, 2011
(Dollars in Thousands)

	General Fund	Mi	Mid-Connecticut Project	Bric	Bridgeport Project	Property Division	SouthWest Division	ı szt	Wallingford Project	ford	Southeast Project	ast	Eliminations	su su	Total	-a
Reconcillation of Operating (Loss) Income to Net																
Cash Provided (Used) by Operating Activities:																
Operating (loss) income	\$ (191)	\$	(11,078)	6 9	(1,317)	\$ 644	\$ \$	(53)	\$ (19	(19,749)	\$	1,657	€4		\$ (3	(30,063)
Adjustments to reconcile operating (loss) income																
to net cash provided (used) by operating activities:																
Depreciation of capital assets	161		17,087		r	299				,		•			_	17,577
Amortization of development and bond issuance costs			1.5		•					r		418		•		433
Provision for closure and post-closure care of landfills			746		•	(532)				•		1				214
Other income (expenses)	108		•		•	(26)		•				(179)				(97)
Changes in assets and liabilities:																
(Increase) decrease in:																
Accounts receivable, net	•		3,949		•	130		192		831		. (65)				5,043
Inventory		,	(103)		•	•						•				(103)
Prepaid expenses and other current assets	1		239		20	(50)		•		49		•				259
Due from other funds	•		107			•		•		٠		,		(107)		•
Increase (decrease) in:																
Accounts payable, accrued expenses and other liabilities	57		3,488		(51)	242	_	1,209		(1,186)		906				4,665
Due to other funds	(107)					, ,		1		·		1		107		1
Net Cash Provided (Used) by Operating Activities	\$ 59	89	14,450	٠	(1,348)	\$ 707	- 2	,372	\$ (2((20,055)	\$ 2	2,743	· S	" ·	5 9	(2,072)

		CONNECTICE A Compo COMBI	TRESOURCES RECOVONENT Unit of the State of NING SCHEDULE OF NING AS OF JUNE 30, 2011	CONNECTICUT RESOURCES RECOVERY AUTHORITY A Component Unit of the State of Connecticut COMBINING SCHEDULE OF NET ASSETS AS OF JUNE 30, 2011	UTHORITY ecticut ETS				EXHIBIT D Page 1 of 2
region states, not of related data		General	Mid-Connecticut	Bridgeport	Property	SouthWest	Wallingford	Southeast	
such a carbon ca		p.m.J	Project	Project	Division	Division	Project	Project	I otal
and and each equivalence: 2,0,0,15 1,0,00 8,8 1,0,00 1,00	Net assets invested in capital assets, net of related debt			٠ د		44	\$	\$	\$ 117,634
2,0015 2,085 2,085 1,000 888 888 1,396 1,300 888 888 888 888 888 888 888 888 888	Restricted net assets:								
2.8015 2.8015 2.8015 2.8015 2.8025 2.8035 2.	Current restricted cash and cash equivalents:		,			٠			
1,000 888 1,396 1,	Revenue fund	•	23,015	•		•	•	1,416	24,431
1,296 1,206 1,207 1,206 1,206 1,206 1,207 1,207 1,208	Debt service funds	•	2,685	•	٠	•	•	•	2,685
Total See See See See See See See See See Se	Montville fandfill post-closure	•	•	•	•	•	•	1,396	1,396
11,384	Select Energy escrow	•	1,000	•	٠	•	•	•	1,000
rents: 219 219 219 350 364 364 369 360 360 360 360 360 360 370 370 370 370 370 370 370 370 370 37	Shelton landfill future use	•	•	•	848	•	•	•	848
199 50 50 50 50 50 50 50 50 50 50 50 50 50	Covanta Wallingford escrow	٠	•	•	200	•	•	٠	200
10	Recycling education fund	•	364	•	•	•	•		364
rents:	Customer guarantee of payment	•	219			•	•	•	219
48	Museum	•	52		56			•	108
neatis: 27,383 1,404	Town of Ellington trust - pooled funds	•	48	•	•	•	•	•	48
1, 363 5,677 5,677 1,681 1,681 1,681 1,501 2,685 1,685 1,685 1,685 1,506 1,1384 1,2384 1,2384 1,2384 1,2384 1,2384 1,2384 1,238 1,23	Total current restricted cash and cash equivalents	•	27,383	,	1,404	1	***************************************	- 2,812	31,599
4,363	Non-current restricted cash and cash equivalents and investments:								
1,501 1,501 1,681 1,681 1,681 1,681 1,501	Shelton landfill trust fund		•		5,677	•	•	•	5,677
1,501	Debt service reserve funds	•	4,363	•	•	٠	•	•	4,363
1,501 1,681	Energy generating facility	•	3,528	•	•	٠	Ť	•	3,528
1,501 1,501 1,501 2,685 1,1,384 1,1,38	Wallingford landfill trust fund	•	•	•	1,681	•	٠	•	1,681
11,384	Operating and maintenance		1,501	•	•	•	•	•	1,501
11,384 7,685 2,685 10,100 1,584 1,58	Equipment replacement		105'1			•		•	1,501
11,384 7,685 2,685 1,284 1,284 1,384 1,384 1,384 1,384 1,384 1,384 1,384 1,384 1,384 1,384 1,381 1,384 1,381 1,381 1,384 1,381 1,381 1,388 1,388 1,388 1,388 1,328	DEP trust - landfills	•	491	,	327		,	,	818
2.685 10,100 1,2785 1,096 1,096 1,7361 2,107 2,107 1,7361 1,7361 1,7361 1,7361 1,7361 1,7361 1,7361	Total non-current restricted cash and cash equivalents and								
2,685 10,100 12,785 1,096 7,361 2,107 1,728 1,728	investments		11,384		7,685				19,069
2,685 10,100 12,785 1,096 7,361 2,107 1,7361 1,7361 1,7361 1,7361 1,7361 1,7361 1,7361 1,7361 1,728	Less liabilities to be paid with current restricted assets:								
1,096 1,384 1	Bonds payable, net including accrued interest	,	2,685		•	•	i		2,685
12,785 1,584 1 1,096 7,361	Other liabilities	•	10,100	,		•	•	1,584	11,684
1,096 7,361 - 7,361 - 1,228 2	Total liabilities to be paid with current restricted assets		12,785					1,584	14,369
re costs 7,361	Less liabilities to be pald with non-current restricted assets:								
re costs 7,361	Bonds payable, net		960'1	•	•	•	•	•	1,096
id with non-current restricted assets 3,203 7,361 1,728 1,228	Landfill post-closure care costs	•	•	i	7,361	•	4	•	7,361
id with non-current restricted assets 3,203 7,361 1,728 1,228	Other liabilities		2,107		* [٠	,	•	2,107
. 22,779 1,728 1,228	Total liabilities to be paid with non-current restricted assets		3,203	1	7,361			•	10,564
	Total restricted net assets	•	22,779	•	1,728		٠	1,228	25,735

CONNECTICUT RESOURCES RECOVERY AUTHORITY A Component Unit of the State of Connecticut COMBINING SCHEDULE OF NET ASSETS (Continued) AS OF JUNE 30, 2011 (Dollars in Thousands)

	General	Mid-Connecticut	Bridgeport	Property	SouthWest	Wallingford	Southeast		
	Fund	Project	Project	Division	Division	Project	Project	Ţ	Total
Unrestricted net assets:									
Designated for:									
Non-GASB #18 post-closure	•	\$ 4,831	65	\$ 5,548	· &		•	69	10,379
Future loss contingencies	•	6,685	•	٠		663	252		10,600
Facility modifications	•	3,004	·	•	•	•	•		3,004
Rolling stock	•	1,031	•	•	•	•	•		1,031
Recycling	•		•	229	•	•	•		229
Post-litigation expense	•	511	•	٠	•	•	•		511
Post-project	•	•	393	r	•		•		393
Project closure	•	•	•	•	•	305	•		305
Landfill development	•	296		•	•	•	•		296
South Meadows site remediation	•	88	•	•	•	•	•		88
Undesignated	586	9,964	•	(1,906)	127		9,075		17,846
Total unrestricted net assets	586	29,410	393	4,319	127	896	9,327		45,130

188,499

10,555

22,813

Total Net Assets

BOLLAM, SHEEDY, TORANI & CO. LLP

Certified Public Accountants New York, New York



INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Connecticut Resources Recovery Authority Harford, Connecticut

Internal Control Over Financial Reporting

Management of the Authority is responsible for establishing and maintaining effective internal control over financial reporting. In planning and performing our audit, we considered the Authority's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Authority's internal control over financial reporting.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Authority's financial statements will not be prevented, or detected and corrected on a timely basis.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be deficiencies, significant deficiencies or material weaknesses. We did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses, as defined above.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Authority's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under Government Auditing Standards.

We noted certain matters that we reported to management dated, 2011.	of the Authority	y in a separate lette
This report is intended solely for the information and use of others within the Authority, and the State of Connecticut and is used by anyone other than these specified parties.	management, the not intended to b	e Board of Directors e and should not be
New York, New York, 2011		

Connecticut Resources Recovery Authority A Component Unit of the State of Connecticut

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TAB 4

RESOLUTION Regarding Contribution to Mid-Connecticut Project Risk Fund Reserve

WHEREAS: The Mid-Connecticut Project will expire on November 15, 2012 and the Authority is accordingly analyzing the adequacy of its reserves to meet potential Project exposures, risks and liabilities; and

WHEREAS: The Connecticut Resources Recovery Authority has evaluated the Mid-Connecticut Project's Risk Fund Reserve in light of the above-noted analysis and, in consultation with its counsel, has determined that it is prudent to add an additional \$3,500,000 at this time;

NOW, THEREFORE, BE IT:

RESOLVED: That \$3,500,000 be added to the Mid-Connecticut Project Risk Fund Reserve from FY 11 Mid-Connecticut operations; and;

FURTHER RESOLVED: That, in the event that any moneys remaining in the Risk Fund at the end of the Mid-Connecticut Project are ultimately determined to be surplus to Project liabilities, they will be appropriately returned to the current Mid-Connecticut project municipalities.

46029

TAB 5

RESOLUTION REGARDING COMPUTER INFORMATION CONSULTING SERVICES

RESOLVED: That the President is hereby authorized to execute an agreement for computer information consulting services with Walker Systems Support for the period from October 1, 2011 through June 30, 2014, substantially as presented and discussed at this meeting.



CONTRACT SUMMARYFor Contract Entitled

COMPUTER INFORMATION CONSULTING SERVICES AGREEMENT

Presented to the CRRA Board:	September 29, 2011
Vendor/Contractor(s):	Walker Systems Support
Effective Date:	October 1, 2011
Term:	Through June 30, 2014 (term is three months less than three years in order to align the term of the contract with CRRA's fiscal year)
Term Extensions:	None
Contract Type/Subject matter:	Services
Facility(ies)/Project(s) Affected:	N/A
Original Contract:	N/A
Contract Dollar Value:	\$50,000. (Consultant is paid on a time-and-materials basis (In FY11, CRRA expended \$49,860 on such services)
Amendment(s):	N/A
Scope of Services:	Provide back-up and technical assistance for CRRA's IT function and provide other IT related assistance as requested.
Bid Security:	N/A
Budget Status:	Funding for these services is included in the Information Technology – Consulting and the Engineering & Technology Consulting Services line items of the Authority Operating Budget, Non-Personnel Services – Information Technology



COMPUTER INFORMATION CONSULTING SERVICES

September 29, 2011

Executive Summary

This is to request approval by the CRRA Board of Directors for the President to enter into an agreement with Walker Systems Support ("Walker") to provide computer information consulting services to CRRA for the period from October 1, 2011 through June 30, 2014.

Discussion

CRRA's information technology ("IT") function is essentially staffed by one person, the Information Systems Operations Manager. While this individual's activities are overseen by the Development, Environmental Compliance and IT Manager, the technical aspects of the IT function are a one-person operation. Staffing at this level is appropriate for an organization of CRRA's size, but it does present obvious concerns, especially in a function so technically complex and specialized.

To address this situation, CRRA has entered into a contract with an IT consulting firm to provide back-up and technical assistance for CRRA's IT function. CRRA selects the IT consulting firm through a public, competitive procurement process. The current contract for computer information consulting services expires September 30, 2011.

CRRA staff initiated the process to select a consulting firm for a new contract in April 2011. The following are the services that CRRA staff identified as necessary:

- Field technician(s) to provide assistance to and backup for CRRA IT staff;
- Microsoft system engineer(s) to provide technical expertise for CRRA IT staff;
- Cisco system engineer(s) to provide technical expertise for CRRA IT staff; and
- Web page design specialist(s) to provide assistance to CRRA IT staff in the development and maintenance of CRRA web sites.

In addition, CRRA staff explicitly made provision in the contract documents for additional services, which, if identified as necessary, would be acquired through a Request for Services process.

Finally, CRRA staff decided to align the term of the next contract with CRRA's fiscal year and, therefore, established a term for the contract of October 1, 2011 through June 30, 2014.

CRRA advertised for proposal for computer information consulting services in the following publications on Sunday, May 22, 2011 (or as soon thereafter as possible):

- Connecticut Post
- Hartford Courant
- New Haven Register
- New London Day
- Waterbury Republican-American
- LaVoz Hispania de Connecticut
- Northeast Minority News

The request for proposals was also posted on the CRRA and the State of Connecticut Department of Administrative Services ("DAS") websites.

Prospective proposers were asked to submit Notice of Interest Forms by Wednesday, June 8, 2011. CRRA received Notice of Interest Forms from 14 prospective proposers.

Sealed proposals were due on June 23, 2011. Proposals were received from six firms as follows:

- 22nd Century Technologies, Inc.
- Abacus Management Services, LLC
- North Point IT Corp.
- Technology Group, The, LLC
- Total Communications Inc.
- Walker Systems Support

CRRA staff evaluated the proposals on the following criteria:

- Qualifications and experience of the firm;
- Qualification and experience of the individuals who would be assigned to work with CRRA;
- Payment rates;
- Compliance with insurance requirements;
- Completeness of the bid; and
- Affirmative action, small business and occupational health and safety factors.

Walker Systems Support, the firm currently providing the services, received the highest rating on the evaluation criteria.

Three of the firms (22nd Century, Abacus and North Point) proposed billing rates that were substantially less than those proposed by Walker, but all three would have used contractors, rather than employees, to provide the services. It has been CRRA's experience, particularly in the IT field and particularly for the services requested in this RFP, that the continuity and

quality of the services provided by employees of a firm is far superior to that provided by contractors. Of the three firms that proposed using firm employees to provide the services (Technology Group, Total Communications and Walker), Walker had the lowest billing rates.

Recommendation

CRRA management recommends that the Board approve the selection of Walker to provide computer information consulting services to CRRA for the period from October 1, 2011 through June 30, 2014.

Financial Summary

There are basically two types of services covered by this contract:

- (a) The "normal" back-up and technical assistance services provided by the consultant; and
- (b) The additional services requested through a Request for Services to address IT issues that arise.

In FY11, CRRA expended \$49,860 for the "normal" back-up and technical assistance services. CRRA staff expects that expenditures for these services will remain at approximately \$50,000 per year for the term of the contract. These services are funded through the Information Technology – Consulting line item of the Authority Operating Budget, Non-Personnel Services – Information Technology.

Funding for additional services provided through a Request for Services would be through the Engineering & Technology Consulting Services line item of the Authority Operating Budget, Non-Personnel Services – Information Technology.

TAB 6

RESOLUTION REGARDING MUNICIPAL GOVERNMENT LIAISON SERVICES

RESOLVED: That the President is hereby authorized to execute an agreement for municipal government liaison services with Brown Rudnick Government Relations Strategies LP for the period from November 1, 2011, through June 30, 2014, substantially as presented and discussed at this meeting.



CONTRACT SUMMARYFor Contract Entitled

MUNICIPAL GOVERNMENT LIAISON SERVICES AGREEMENT

Presented to the CRRA Board:	September 29, 2011
Vendor/Contractor(s):	Brown Rudnick Government Relations Strategies LP
Effective Date:	November 1, 2011
Term:	Through June 30, 2014 (term is four months less than three years in order to align the term of the contract with CRRA's fiscal year)
Term Extensions:	None
Contract Type/Subject matter:	Services – municipal government liaison
Facility(ies)/Project(s) Affected:	N/A
Original Contract:	N/A
Contract Dollar Value:	\$84,000 per year (\$7,000 per month)
Amendment(s):	N/A
Scope of Services:	Provide insight and outreach related to CRRA's interactions with municipalities; act as a community liaison for CRRA to current and/or potential host communities; recommend ways to improve outreach to current and/or potential host communities; provide counsel to CRRA in meeting its critical goals related to host communities.
Bid Security:	N/A
Budget Status:	Funding for these services is included in the Engineering & Technology Consulting Services line item in the Authority Operating Budget, Non-Personnel Services – Communications



MUNICIPAL GOVERNMENT LIAISON SERVICES

September 29, 2011

Executive Summary

This is to request approval by the CRRA Board of Directors for the President to enter into an agreement with Brown Rudnick Government Relations Strategies LP ("Brown Rudnick") to provide municipal government liaison services to CRRA for the period from November 1, 2011, through June 30, 2014.

Discussion

Since 2007, when CRRA was in the midst of its efforts to site an ash disposal landfill, CRRA has employed a consultant to provide advice and assistance to CRRA senior management and the Board on their interactions with current and potential host communities for CRRA facilities. As situations involving other CRRA communities became more complex, management found these services invaluable in building and maintaining solid relationships with the cities and towns it serves. The agreement that is the subject of this memo is the continuation of that practice.

For this agreement, the following are the services to be provided:

- (1) Provide CRRA with insight and outreach relative to CRRA and its interactions with entities a variety of entities including, but not limited to, current and potential host municipalities for CRRA facilities, municipalities considering contractual relationships with CRRA and pertinent groups and organizations that are or may become affected by CRRA facilities. Such services will be designed to assist CRRA in achieving certain critical goals as well as developing and enhancing relationships with CRRA's host communities and those with which it has contractual relationships.
- (2) Act as a community liaison for CRRA to provide counsel and outreach to current and/or potential host communities in connection with local issues in the community(s) and the state of Connecticut in general.
- (3) Recommend to CRRA ways to improve outreach to the current and/or potential host communities and provide other opportunities for outreach.

(4) Provide counsel to CRRA to assist CRRA with its critical goals in the current and/or potential host communities as well as develop and enhance CRRA's relationships with its current and/or potential host communities.

CRRA estimates the consultant will have to spend between 30 and 35 hours per month to provide these services.

In addition, CRRA staff explicitly made provision in the contract documents for additional services, which, if identified as necessary, would be acquired through a Request for Services process.

Finally, CRRA staff decided to align the term of the next contract with CRRA's fiscal year and, therefore, established a term for the contract of November 1, 2011, through June 30, 2014.

CRRA advertised for proposal for municipal government liaison services in the following publications on Sunday, May 22, 2011 (or as soon thereafter as possible):

- Connecticut Post
- Hartford Courant
- New Haven Register
- New London Day
- Waterbury Republican-American
- LaVoz Hispania de Connecticut
- Northeast Minority News

The request for proposals was also posted on the CRRA and the State of Connecticut Department of Administrative Services ("DAS") websites.

Prospective proposers were asked to submit Notice of Interest Forms by Wednesday, June 8, 2011. CRRA received Notice of Interest Forms from four prospective proposers.

Sealed proposals were due on June 23, 2011. Proposals were received from two firms as follows:

- Brown Rudnick Government Relations Strategies LP
- Tremont Public Advisors, LLC

CRRA staff evaluated the proposals on the following criteria:

- Qualifications and experience of the firm;
- Qualification and experience of the individuals who would be assigned to work with CRRA;
- Responses to questions concerning business relationships and other matters;
- Payment rates;
- Compliance with insurance requirements;
- Completeness of the bid; and

• Affirmative action, small business and occupational health and safety factors.

Brown Rudnick, the firm currently providing the services, received the highest rating on the evaluation criteria.

Recommendation

CRRA management recommends that the Board approve the selection of Brown Rudnick to provide municipal government liaison services to CRRA for the period from November 1, 2011, through June 30, 2014.

Financial Summary

Funding for municipal government liaison services is included in the Engineering & Technology Consulting Services line item in the Authority Operating Budget, Non-Personnel Services – Communications.

TAB 7

RESOLUTION REGARDING RATIFICATION OF EMERGENCY PROCUREMENT CONTRACT

RESOLVED: That the CRRA Board of Directors ratifies the Emergency Procurement as substantially presented and discussed at this meeting.

Emergency Procurement Contracts

September 29, 2011

The following written evidence is being provided to the Board for ratification pursuant to Sections 2.2.12 and 5.10 of the CRRA Procurement Policy.

2.2.12 "Emergency Situation"

"Emergency Situation" shall mean a situation whereby purchases are needed to remedy a situation that creates a threat to public health, welfare, safety or critical governmental or CRRA service or function. The existence of such a situation creates an immediate and serious need that cannot be met through the normal procurement methods and the lack of which would seriously threaten: (i) the health or safety of any person; (ii) the preservation or protection of property; (iii) the imminent and serious threat to the environment; or (iv) the functioning of CRRA. Any such situation shall be documented with written evidence of said situation.

5.10 Emergency Procurements

In the event of an Emergency Situation as defined herein, the procedures for preapproval of Contracts in these Policies and Procedures by the Board do not apply. When the President, Chairman, or designee determines that an Emergency Situation has occurred, the President, Chairman, or their designee is authorized to enter into a Contract under either a competitive or sole source basis, in such amount and of such duration as the President, Chairman, or their designee determines shall be necessary to eliminate the Emergency Situation. Such Emergency Situation contract(s), with written evidence of said Emergency Situation, shall be presented to the Board for ratification as soon as practicable following the execution of the Contract. The Board shall ratify such emergency Contract unless it is determined that under no circumstances would a reasonable person believe that an Emergency Situation existed.

Emergency Procurements

<u>Date</u>	<u>Description</u>	Contract Value	<u>Vendor</u>
7/13/2011	FY12 - Emergency rental of a Caterpillar D8 Dozer for Compaction at The Waste Processing Facility for a two week perduring July 2011.	,	H.O.Penn

Memorandum

To: Tom Kirk, CRRA President

CC: Peter Egan, Director of Operations & Environmental Affairs

From: Rich Quelle, Senior Engineer

Date: 7/13/2011

Re: Waste Processing Facility (WPF) - Emergency Rental of a Caterpillar D8

Dozer for compaction.

This is to inform you that an emergency procurement for a Caterpillar D8 Dozer is needed in order to allow CRRA to continue to perform compaction of the WPF's Refuse Derived Fuel (RDF) and Municipal Solid Waste (MSW) storage areas.

CRRA's existing Caterpillar D6 Dozer was forced out of service due to a failed radiator that will need to be completely replaced. CRRA's D6 dozer is estimated to be out of service for one to two weeks while parts are ordered and repairs completed.

We mobilized H.O.Penn on an emergency basis to assist CRRA in implementing these repairs and also provide CRRA with a D8 rental dozer unit until repairs are complete. This vendor is Caterpillar's authorized sales and repair representative in Connecticut who also performed the original power train rebuild on CRRA's D6 dozer. The emergency was considered critical to operations of the WPF. The rental costs are estimated to \$15,200.00.

In addition to the rental charges, there are also outstanding invoices from the last time CRRA rented the D8 through the MDC associated with the disassembly and cleaning of the rental machines tracks and track shoes. MDC did not pay these costs (invoices date 5/07 & 5/28/2010) and H.O.Penn is seeking reimbursement prior to re-rental of their D8 dozer. CRRA is being charged an additional \$4,586.00 to cover these outstanding costs. The rental costs above include these additional cleaning costs and associated transportation costs during this rental period. The total two week rental/cleaning/transportation for a D8 dozer from H.O.Penn and previous reimbursement costs is \$19,786.00.

Please approve the payment for the costs as identified above. I would be able to discuss this with you at your convenience.

Thomas D. Kirk

President, Duly Authorized

TAB 8

RESOLUTION REGARDING INSTALLATION OF GREENHOUSE GAS MONITORS AT THE CRRA MID-CT RESOURCE RECOVERY FACILITY

RESOLVED: That the President is hereby authorized to pay additional funds to the Power Block Facility operating contractor, Covanta Mid-Conn, Inc. associated with installation of greenhouse gas monitoring equipment on each of the three municipal waste combustor units, substantially as discussed and presented at this meeting.

Connecticut Resources Recovery Authority

Contract Summary for Contract entitled

Greenhouse Gas Monitors at the CRRA Mid-Connecticut Resource Recovery Facility

Presented to the CRRA Board:

September 29, 2011

Vendor/ Contractor(s):

Covanta Mid-Conn Inc.

Contract Type/Subject Matter:

Existing Contract

Facility(ies) Affected:

Mid-Connecticut Power Block Facility

Original Contract:

Amended and Restated Agreement for Operation and Maintenance of the Power Block Facility (December 22, 2000) between Resource Recovery Systems of Connecticut, Inc. (Covanta) and CRRA

Term:

May 31, 2012

Contract Dollar Value:

\$65,481.18

Scope of Services:

Install three new continuous emission monitoring systems for greenhouse gases on the three boilers at Mid-Conn RRF.

Other Pertinent Provisions:

Covanta exceeded its estimate for this project. This is to approve payment of the additional costs to Covanta.

Connecticut Resources Recovery Authority Mid-Connecticut RRF

Installation of Greenhouse Gas Monitors at the CRRA Mid-Connecticut Resource Recovery Facility

September 29, 2011

Executive Summary

Effective December 29, 2009, the US EPA promulgated a regulation to require reporting of greenhouse gas emissions from many different sources, including certain municipal waste combustors. By virtue of its size (>250 tons per day), age and current Continuous Emissions Monitoring System ("CEMS") capability, the Mid-Connecticut RRF is required to utilize Tier IV Calculation Methodology. This requires the installation of stack flow and Carbon Dioxide ("CO2") CEMS for each of the three combustor units. These units must be installed by 1/1/2011.

At its September 2010 meeting CRRA's Board of Directors authorized the payment of \$287,000 to Covanta Mid-Conn, Inc. to procure and install the necessary equipment to comply with this regulation. This expenditure was based on an estimate provided by Covanta to CRRA.

The actual cost incurred by Covanta for installation was \$352,485.18. This is to seek CRRA Board of Directors approval to reimburse Covanta for the additional costs associated with installation of the CO2 CEMS.

Discussion

Detail of the new regulation and the project was provided in the written memo presented to the Board of Directors at its September 2010 meeting. Covanta is able to pass the cost of complying with the rule on to CRRA by virtue of "Change of law" provisions in the Amended and Restated Agreement for Operation and Maintenance of Power Block Facility" dated December 22, 2000. Accordingly, CRRA is obligated to pay the costs associated with installation of the Greenhouse Gas Monitoring Equipment.

Covanta underestimated the cost of the project in two areas: metal fabrication and installation work associated with installing platforms to support and provide access to the equipment; and electrical work (e.g., installation of support racks; configuration of wiring to support the system).

The additional cost for which Covanta has billed CRRA is \$65,481.18. CRRA staff have reviewed these costs and have confirmed that the costs are legitimate.

The CO2 CEMS has been operating satisfactorily since it was installed last year.

Financial Summary

This cost will be funded from the Mid-Connecticut Project Operating Budget for the Power Block Facility.

TAB 9

RESOLUTION REGARDING A CONTRACT WITH STEVEN YATES FOR ENVIRONMENTAL CONSULTING SERVICES

RESOLVED: That the President is hereby authorized to enter into a contract with Steven Yates for environmental consulting services, substantially as discussed and presented at this meeting.

Connecticut Resources Recovery Authority

Contract Summary for Contract entitled

Contract with Steven Yates for Environmental Consulting Services

Presented to the CRRA Board on:

September 29, 2011

Vendor/ Contractor(s):

Steven Yates

Effective date:

Upon execution

Contract Type/Subject matter:

Personal Services Agreement. To provide

environmental consulting services.

Facility (ies) Affected:

Mid-Connecticut Project Facilities; Shelton Landfill

Original Contract:

Original Contract

Term:

Through June 30, 2012

Contract Dollar Value:

\$20,000 (hourly rate = \$59.72)

Amendment(s):

Not applicable

Term Extensions:

Not applicable

Scope of Services:

This is for air related environmental consulting services to be provided by Steven Yates, a former employee of CRRA who served in the position of

Air Compliance Manager.

Other Pertinent Provisions:

Steven Yates is engaged as a contractor with

Special Capability pursuant to section 3.1.2.5 of CRRA's Procurement Policies & Procedures; accordingly, this contract is awarded as an exception to the competitive

process.

Connecticut Resources Recovery Authority

Personal Services Agreement with Steven Yates for Environmental Consulting Services

September 29, 2011

Executive Summary

This is to engage the services of Steven Yates, a former employee of CRRA, to provide environmental consulting services to CRRA. Mr. Yates will be engaged as a contractor with special capability pursuant to section 3.1.2.5 of CRRA's Procurement Policies & Procedures; accordingly, this contract is awarded as an exception to the competitive process.

Discussion

Steven Yates was employed by CRRA in the position of Air Compliance Manager until June 30, 2011, at which time he left the company. He had been employed by CRRA for approximately 12 years.

Mr. Yates will provide consulting support services to CRRA on an as-needed basis during the next year in order to 1) support the transition of other CRRA employees into the responsibilities and tasks that Mr. Yates formerly had, and 2) provide air related consulting services to CRRA. Mr. Yates will work under the supervision of the Director of Operations & Environmental Affairs.

Mr. Yates will be employed at CRRA through a Personal Services Agreement, and will be hired pursuant Section 3.1.2.5 of CRRA's Procurement Policies and Procedures. This section provides for the hiring of a service based on the provider's special capability. Mr. Yates' experience at CRRA – his understanding of CRRA facilities, CRRA's air permits and requirements, and air related regulations warrant that he be hired pursuant to this provision in the procurement procedures.

Mr. Yates' responsibilities will include the following:

- Prepare air compliance related documents for submittal to regulatory agencies
- Manage or assist in the management of CRRA's air compliance activities including, but not limited to, odor complaints, noise complaints, inspections of CRRA facilities, air emissions testing, air permit transactions, and construction activities.
- Provide training and assistance to CRRA employees regarding air compliance matters
- Provide advisory consultation to CRRA employees regarding new or historic matters related to air compliance.
- Provide assistance or management to CRRA employees regarding solicitation of services related to air compliance matters.

Financial Summary

Mr. Yates' services will be funded from the Engineering & Technology Consulting Services account in the Mid-Connecticut Project Budget and the Shelton Landfill Post Closure Operating budget. There are adequate funds in these budgets for this purpose.

TAB 10

RESOLUTION REGARDING THE NEW POLICY AND PROCEDURE FOR THE PAYMENT OF HOST FEES AND PILOTS

RESOLVED: That the Board of Directors hereby approves the new **POLICY AND PROCEDURE FOR THE PAYMENT OF HOST FEES AND PILOTS** substantially as presented and discussed at this meeting.

CONNECTICUT RESOURCES RECOVERY AUTHORITY

POLICY AND PROCEDURE FOR THE PAYMENT OF HOST FEES AND PILOTS

September 29, 2011

Discussion

The Authority is exempt from state and local taxes, but enters into agreements for payments in lieu of taxes (PILOTs) in recognition of the impact its facilities may have on the communities in which they are sited. In the past, we have frequently negotiated such arrangements on an ad hoc basis as we have completed or acquired each facility. PILOT payments are passed on to municipalities and other customers of the Authority's facilities through tip fees. As the initial terms of its PILOT agreements expire, the Authority believes that it is prudent to adopt a policy of uniform treatment of host municipalities and a procedure for calculating host payments.

Attached is a copy of the proposed Policy and Procedure.

CRRA is required by statute to give notice of the prospective adoption of a policy by publication in the Connecticut Law Journal, at least 30 days in advance, of the time and place of the meeting at which the Authority board of directors may take action regarding the policy. Such a notice was published in the Connecticut Law Journal on August 23, 2011.

CRRA management recommends that the Board of Directors adopt this Policy and Procedure.



POLICY AND PROCEDURE FOR THE PAYMENT OF HOST FEES AND PILOTS

BOARD OF DIRECTORS POLICY AND PROCEDURE No. BOD []

1. POLICY

Connecticut General Statutes Section 22a-270 provides that the Authority shall be exempt from state and local taxes but may enter into agreements to make payment in lieu of taxes ("PILOT"). The Authority acknowledges the impact of our operations on the municipalities in which our facilities are sited, and executes PILOT agreements in recognition of our responsibility to abate that impact. This policy will establish the Authority's commitment to the provision of equitable treatment of communities hosting Authority facilities, and provide for uniform treatment of all such municipalities.

1.1 Resource Recovery and Intermediate Processing Facilities

The Authority shall retain an appraiser who is familiar with the area and has expertise in appraising the type of facility under consideration, who shall perform a fair market valuation of the facility, real estate, and appurtenances.

The annual PILOT to be paid by the Authority pursuant to an agreement with the host municipality of an Authority-owned facility shall be calculated by multiplying seventy percent (70%) of the appraised value of the facility by the applicable municipal mill rate then in effect, provided that such amount shall be prorated in the first and final years of the term of such agreement according to the number of days of such year that the agreement is in effect. Payment of the PILOT shall be due to the Municipality in semi-annual installments on January 31st and July 31st.

In the event that a significant addition or reduction is made to a facility or the real property on which it is sited, the Authority shall promptly retain an appraiser as prescribed above to perform a new appraisal, and the applicable PILOT shall be recalculated using the new appraisal. As used in this section, a significant addition or

reduction shall mean one which is reasonably estimated by the Authority to change the value of the facility by ten percent (10%) or more.

1.2 Transfer Stations

The terms "Acceptable Solid Waste" and "Acceptable Recyclables" shall have the meanings set forth in the Authority's applicable <u>Permitting</u>, <u>Billing</u>, and <u>Disposal</u> Procedures.

The PILOT to be paid by the Authority to the host municipality of any Authority-owned transfer station shall be \$0.50 per ton for each ton of Acceptable Solid Waste and/or Acceptable Recyclables that is accepted and processed at the transfer station, adjusted upward annually from July 1, 2007 to the date of execution of any such PILOT agreement by an increase in the cost of living according to the United States Consumer Price Index CUURX100SA0 (defined as the Consumer Price Index for All Urban Consumers (Cross Classification of Region and Population Size Class, Northeast /Size Class B/C Index, All Items) (December, 1996 = 100) as published by the U.S. Department of Labor, Bureau of Labor Statistics), but in no event more than three percent per year. Any such payment shall be prorated the first year based on the number of days remaining in the fiscal year at the time the agreement is executed.

For each succeeding fiscal year in which the Authority owns and operates the transfer station, the PILOT shall be adjusted upward if the cost of living index as provided herein discloses an increase in the cost of living according to the United States Consumer Price Index CUURX100SA0. Such PILOT shall be adjusted upward by the percent which such price index has moved since the prior year, to be determined on the anniversary of the date of the agreement, provided that no increase in any succeeding year shall be more than three per cent.

Payment of the PILOT shall be due to the Municipality on a quarterly basis after the Authority receives and approves the monthly written tonnage figures from the transfer station. Within forty–five (45) days after the Authority approves the quarterly written tonnage figures, the Authority shall forward the Municipality the applicable quarterly payment.

2. CHANGE IN LAW

Each PILOT agreement entered into by the Authority shall include a "change-inlaw" provision, whereby, in the event that any new law requires additional payment by the Authority to its host communities, the Authority shall deduct the amount of any such additional required payment to a municipality from the amount of the PI-LOT payment made to such municipality pursuant to this policy.

3. BOARD APPROVAL

Each PILOT agreement entered into by the Authority shall contain such other provisions appropriate to the circumstances of the facility and the host community as the Authority's Board of Directors may approve. Any variation from the terms of this policy shall require the affirmative vote of at least two-thirds (2/3) of the Authority's full Board of Directors.

ORIGINAL

Prepared by: [Name and title of preparer]

Approved by: [Name and title of supervisor/approver]

Effective Date: []